

READING MUNICIPAL LIGHT DEPARTMENT

BOARD OF COMMISSIONERS

REGULAR SESSION

APRIL 24, 2014

READING MUNICIPAL LIGHT DEPARTMENT BOARD OF COMMISSIONERS MEETING

230 Ash Street Reading, MA 01867 April 24, 2014 5:30 p.m.

- 1. Call Meeting to Order
- 2. Opening Remarks
- 3. Introductions
- 4. Discussion of Fiscal Year 2015 Capital and Operating Budgets
 Note: The RMLD Board will vote on the Fiscal Year 2015 Capital and Operating Budgets.

ACTION ITEM

RMLD Board Meetings

Thursday, May 8, 2014 – Joint Meeting with the RMLD Citizens' Advisory Board, Cost of Service Study Thursday, May 29, 2014 – RMLD Board Meeting

5. Adjournment **Suggested Motion:**

ACTION ITEM

Move to adjourn the Regular Session.

FISCAL YEAR 2015 CAPITAL BUDGET

READING MUNICIPAL LIGHT DEPARTMENT

FY 2015 CAPITAL BUDGET

MARCH 28, 2014

Coleen O'Brien General Manager

FY15 CAPITAL BUDGET TABLE OF CONTENTS

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Reading Municipal Light Department SYSTEM PROFILE

(based on CY 2013)

	(based on C4 2013)
SERVICE TERRITORY	51 square miles serving Reading, North Reading, Wilmington and part of Lynnfield
TOTAL OPERATING REVENUES	\$78,928,607
NUMBER OF CUSTOMERS	29,599
ANNUAL PEAK LOAD	167,759 kW on July 19, 2013
ANNUAL SALES	696,522,779 kWh
PLANT VALUE	\$128,824,441 (Gross)
PLANT VALUE	\$69,875,363 (Net)
SUPPLY VOLTAGE	115 kV
SUPPLY CAPACITY	Station 4: (3) 60 MVA Transformers (2) 40 MVA Transformers 260 MVA Connected, 200 MVA Firm
	Station 3: (2) 60 MVA Transformers 120 MVA Connected, 60 MVA Firm
DISTRIBUTION SYSTEM VOLTAGE	13,800 volt wye 4,160 volt wye
OVERHEAD PRIMARY LINES	All 335 miles
UNDERGROUND PRIMARY LINES	All 135 miles
DISTRIBUTION TRANSFORMERS	3,729 – 253.37 MVA Capacity
DISTRIBUTION SUBSTATIONS	(3) 380 MVA Capacity
UTILITY POLES	17,225 poles Ownership: 65% Verizon, 35% RMLD Ownership By Town: North Reading — RMLD Lynnfield — Verizon ReadIng east of Main Street — Verizon west of Main Street, east of West Street, south of Prescott Street — Verizon west of West Street — RMLD west of Main Street, north of Prescott Street — RMLD Wilmington all poles with 35 kV sub-transmission circuits, and Concord Street — RMLD all other locations in Wilmington — Verizon
APPLICATION SOFTWARE	
Billing and Accounting	Great Plains/Cogsdale
General PC	Windows 2012, 2008, SQL, Office 2013, 2008, 2012 Exchange 2010, Windows 7, 8, 8.1 Sharepoint Itron
FORECASTING	Metrix ND (Daily Forecasting – Energy Services)
ENGINEERING ANALYSIS	Milsoft (in process)
	· · · · · · · · · · · · · · · · · · ·

READING MUNICIPAL LIGHT DEPARTMENT Capital improvements FY14-19 \$ Shown in thousands

DAL

Rows Shaded (beige) Represent Completed Projects

					_	TIGIT			_	_	_		
		2	9	DOOLEGT NAME	EVIA RUDGET		PY14 EST.	FY15 PLAN	FY16	FY17	FY18	FY19	BRIEF DESCRIPTION
F A	4 6	121		HVAC System Upgrade - 230 Ash Street		\dashv	50	399	250		\dashv		Replace (2) bollers; (2) chillers, (3) air handling units, (2) building automation systems addressing air filtration and efficiency.
A	5	129		Master Facilities Site Plan	150		8	8	2,000	2,000		511	Study will include consideration of solar generation on site and best use of all facilities including leased.
7 7 2 2	7,0	+		Rehabilitation of Station 1 - 226 Ash Street	520				500	2,000		Pro	Proceed based on findings of Master Facilities Plan. Offset by potential sale of 230 Ash.
TI	n/a	+	_1.	Build Covered Storage	150							Ro	Rolled into project 129.
> :	9	+		Oil Containment Facility Construction			80	80					Comprehensive study of all sites and temporary measures; oil water separator, environmental compilance.
P	11	TBD	ш	Security Upgrades All Siles				61	25	25	25	25 Ac	Access control, alarm monitoring, video and perimeter monitoring avoil give remembers.
¬¬	14	118		Rolling Stock Replacement (vehicles, trailers fork trucks)	470	245	470	434	439	451	523	36 080	Sep Scheduled Astronomy as the separation of the separation and parties and pa
>	19	TBD		Great Plains/Cogsdale Updale				350	50			Da	Daja conversion and upgrade to including sortware, naroware, training, consuming, and project management.
2	3	197	Hardware Lingrades	Ingrades	181	93	98	102	122	122	122	200 Vn	200 Vmware ESXI servers, upgrade EMC SAN storage, GIS server.
	24	128		Software and Ucensing	180	50	73	122	146	146	146	146 Cu	146 Custom programming OM/UAN/GIS/GPS; Vecam One clusier license, Sharepoint and 80 CAL'S
	27	101	- 1	SW9 Reconductoring - Balladvale Area, Wilmington	169	32	169	253	196			ç	Upgrade 7,000' of circuli to 795 spacer for capacity feeding Balladvale area (Target).
^	2	104		of Old Lynnfield Center URDS (Cook's Farm)	411		174	217				닭	Upgrade for reliability and to meet construction standards.
20 1	21	105		4W5-4W6 Tie	97	10	35	70				S Ĥ	Install 1,500° of circuli 556 spacer in order to shift distribution toad leeding Apoisson Wessey and pourit Main stands
70	33	108		Relay Replacement -Station 4 (Gaw)	117			50	67			of Re	Replace existing electromechanical protective relay systems on the 15kV feedor breakers. The new relays will de capaine of providing more information back to SCADA and store vast amounts of data for down loading and evaluation.
S NR	35	130	L	Remote Terminal Unit (RTU) Replacement - Station 3	28			85				2	Upgrade to add functionality of the existing SEL relays. RTU will be IP addressable and will include Ethernel connection.
S A	37	122		Engineering Analysis Software & Data Conversion	37	18	25	55				M	Milsoft Engineering modeling integration with GIS.
S	39	H	LI		0		50	150			-	5 5	Current GIS model requires data integrity and quanty inspection. Completicians uses concernon.
20	42	TBD		Force Account West Street, Reading				b.7.7				ন	(capital/expense).
5 W	4	UB1		Pole Line Upgrade - Lowell Street, Wilmington				173				a 5	Upgrade (20) poles to proper strongth, create proper clearance detiveren diminiza and manaria, dentitativa on a rehability.
ъ	46	TBD		Disiribulion Protection & Automation				69	30	30	30	30 in	30 Install reclosers on feeders for fault isolation and installing capacitor controls for various cap banks on the system.
S .	48	180		SCADA System Upgrades - Hardware				63				c	Upgrade Survalent system to a new version supporting new technology.
S	50		ш	LED Street Light Pilot Area - All Towns			10	37	1,200	1,200	1,200	20	Piloj to be done in FY15. Polential FY15 Grant.
5 A	52	Н	Ш	Oulage Managemeni Software & Integration				85	5	8	5	30	asset management system to track distribution and substation assets in a preventative manner.
5	54	H	<u> </u>	Predictive Asset Management Program				30	5 8	5 8	5 8	000	Purchase of lest equipment for substation and metering.
A	56	\vdash	Ь.	Substation Tesi Equipment		_		121		,	-		
	58	+		Arc Flash Study Organizational/Reliability Study				100	100				
ν (63	116		Transformers & Capacitors	284		456	444	300	300	300	300 P	300 Purchase of units for proposed projects and slock.
>	65	126		Communication Equipment (Fiber Optic)	100	7	20	30	25	25	25	25 №	25 Materials to accommodate expanded use of fiber optic network.
	67		\Box	Meters Purchases (including "500 Club")	345	184	268	127				1 2	Purchase Meters for stock. 500 Club meter upgrade is being investigated.
S A	69			URO Upgrades - All Towns	210	22	210	319	213	213	213	213 H	213 Replace primary and neurial closes and partitioning instruments are recorded in societies and security and
ъ	71	107		Siep-down Area Upgrades - All Towns	233		179	203	250	250	250	250 C	250 Convert areas to 13.BkV, remove antiquated equipment and step-downs to lower losses and improve system efficiency.
A	73	112		New Service Installations (Commercial/Industrial)	56	27	42	57	50	8	8	50 fr	50 install new and upgraded commercial three-phase electrical services as requested.
ъ :	2	+	_1	New Service Installations (Residential)	200	151	256	260	250	250	250	250 11	250 install new and upgraded residential services as requested.
ν >	77			Rouline Construction	1,014	1,017	1,576	947	1,000	1,000	1,000	1,000	,000 Non-project capital including labor, pole sec, it alisted a police vectors, since of
F		Н	_		100	95	99						New digital radio system to provide better coverage and added security.
S		103	_	Upgrading Old Lynnfield Center URDS (Trog Hawley)	141	59	59					7	7,200' of 335 spacer cable and (3) transformers. Improved reliability
-		The		באבע או פבן טברמומימיליתו וויוף									and a clarity which are groups to falling
S NR		110		Station 3 - Regiacement of Service Cutouts	20		200						NEDWALE DOLLEGOUL COLORGY WINCH are brown to reserve.

																7	5	5	5	5	5	5	٦	5	V)	5	U)	5		7
																	23	20	٤	٤	23	20	7	٤	8	٤	20	20	NWOT	
																													PG #	
																- 1	\perp	OBT	180	102	TBD		TRO	B10	802	115	109	111	PROJECT #	
Mass DOT (Highway); West Street	· inleres! Rate on Fund Balances:		Capi	DONG Processe and Owner rung Sources Prior Year Adjustment	Depreciation	TABLE 2: DEPRECIATION FUND BALANCES Beginning Balance	Estimated Return on Net Plant (%) Estimated Return on Net Plant (%)	Maximum allowed Return on Net Plant (5)	Nei Plant in Service Maximum allowed Return on Net Plant (%)	Accumulated Reserve For Depreciation		Leas Land and Land Rights Deproduits Plant in Service	Adjustments (Proporty Hetrament) Plant in Service (Ending)		TABLE 1: PLANT VALUES & DEPRECIATION EXPENSE Plant in Service (Beginning)	TOTAL	4W6 Gelaway Replacement - Station 4	AWS Getaway Replacement - Station 4	SWS Reconductoring - Wildwood to Upton Drive	4W4 Reconductoring • Witmington	4W4 Gelaway Replacement - Station 4	4W9 Getaway Replacement - Stalion 4	Stallon 4 (Gaw) Back-up Generator	Station 5 RTU Replacement	Wesl Sireel -4W13 OH Reconductoring	Station 5 - Getaway Replacements SW9 and SW10	Stallon 4 (Gaw) 35kv Polential Transformer Replacemeni	Station 4 Getaway Replacement - 4W13	PROJECT NAME	
10 000 1050	n Fund Balances:	Ending Belance	Capital improvements	d Oner Pas Adjustment	Interest Eamed* Depreciation Expense (3-5%)	ND BALANCES Beginning Balance	Estimated Return on Net Plani (%) Estimated Return on Net Plani (\$)	on Net Plani (S)	Nei Plani in Service um on Net Plant (%)	For Depreciation	,		nts (Property Heteramoni) Plani in Service (Ending)	Additions	RECIATION EXPENSE Plant in Service (Beginning)	6,102				166						95	40	245	FY14 BUDGET	
																2,382									162			138	Actual (2/2014)	FY14 YTO
	1.00%	4,014	-5,041	1,000 9,055	3,780	4,233	3,227	5,812	70,156 8%	-60,839		-1,266 129,729	130,995	5,041	127,254	5,041								33	2 165	95	40	в 158	FY14 EST.	
284	1.00%	3,381	-5,850	10 I-A			4,178		70,B13	-64,731		-1,266 134,278		Q.V.	130,995	5,850			H										FY15 PLAN	
4	1.00%	1 1,376	0 -8,410	1,000			3,773		72,552 8%	-70.102					135,544	8,410			214	170	341	239	10						P716	compensity in awous ¢
									12	02 -77.171				10 8.571		8,571	T			70	-)jj						FY17	CHORNOLL
-	1.00% 1.0	1.	-B,571 -4,	1,000 1, 9,459 6,			3,056 5,1		12	171 -81,631		266 -1,266 359 152,030	_		149,925	4,671	_	234	214 2										FY18	_ 5
	1.00%	1,686	-4,671	1,000 6,357			5,088						_			\vdash	243		214										FY19	
	1.00%	4,165	-3,079	1,000 7,284	17) 4,561	1,686	6.378 4,477	5,511	88,863	-96.192		-1,266i -153,809	155,075	3,079	153,286	3,079	Upgrade 1,850 circuit feet of UG cable on West Street, K to 730 mcm cu for increased renouncy and capanity.	Upgrade 1,700 circuit feet of UG cable on West Sireel, R to 750 mcm cu for increased reliability and capacity.	Upgrade 25,000 circuit feet of 336 spacer cable on Wildwood, Woburn, and Andover Streets to 733 spacer cable.	Upgrade 5,500 circuit feet of 336 spacer cable on industrial Way with 795 spacer cable for increased reliability and capacity.	Upgrade 3,700 circuit feel of UG cable on West Streel, R and West St, W to 750 mcm cutor increased reliability and capacity	Upgrade 2,850 circuli feel of UG cable on Causeway Road and Lowen street, it, with 120 mich on the new remaining and capacity.	Purchase and install an emergency generator for Gaw Station 4.	Purchase pre-wired RTU enclosure to replace exiting RTU enclosure which is unsupported and does not have enough points.	Upgrade 3,500 circuit feet of 336 spacer cable with 795 spacer cable for increased reliability and capacity.	Underground cables are original to substation (early 1980's). Upgrade feeders for load and reliability reasons, and create a spare feeder on Bus E.	Replace 51x 30+ year old potential transformers.	Replace 1,700 circuli feel of UG cable on 4W13 w//30 cu for increased capacity and renativity.	FY19 BRIEF DESCRIPTION	

READING MUNICIPAL LIGHT DEPARTMENT Capital Improvements FY14-19 \$ Shown in thousands

FACILITIES MANAGEMENT

Con	tinuing Projects:	Page #	Project i
¥	HVAC System Upgrade	4	121
¥	Master Facilities Site Plan	6	129
	Rehabilitation of Station 1 – Pending Master Facilities Site Plan		124
	Building Covered Storage – Pending Master Facilities Site Plan		120
Nev	v Projects for FY15:		
Nev %	Oil Containment Facility Construction	9	TBD
		9 11	TBD TBD
X X	Oil Containment Facility Construction		



Project Name: HVAC System Upgrade – 230 Ash Street

Project Schedule: FY14-16 Project Manager: David Polson

Facilities Manager

Reason for Expenditure:

Upgrade the HVAC system at 230 Ash Street.

Brief Description/Scope:

Replace two (2) boilers, two (2) chillers, three (3) air handling units, two (2) building automation systems; address building envelope and air infiltration. Improve the overall energy efficiency of the building.

FY 2015 – Replace boilers, chillers and ABS – Estimated Cost \$400,000 FY 2016 – Replace Air Handling units and remaining ABS – Estimated cost \$250,000

Barriers:

Final design and equipment lead time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Scope of work remains the same.

Status Update From Prior Fiscal Year:

FY14 Estimated spending \$50,000 for project preparation, engineering and design costs.

CAPITAL PROJECT NAM	E:	HVAC Syste	em Upgrade	- 230 Ash S	treet		SCHEDULE:	FY14-16
							PROJECT #: _	121
ITEM v	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.		TOTAL
Replace bollers, chillers and ABS.				\$39,079		\$360,00	0 [\$399,079
14.25 weeks Facilities Labor Ur	nit Cost			\$2,742			per week	
							[
Uı	nit Cost							
		12					[
U	nit Cost							
		.0	_				[
U	Init Cost							
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U	Init Cost							
							1	
L	Jnit Cost							
Total RMLD Crew Weeks Total U/G Crew Weeks								
TOTAL				\$39,07	9	\$360,	000	
						FY15 EST	MATED COST:	\$399,079
							ed: FY14 ed: FY16	\$50,000 \$250,000
					ESTIMATE	D TOTAL PI	ROJECT COST:	\$699,079

Project Name: Master Facilities Site Plan

Project Schedule: FY14-17 Project Manager: David Polson

Facilities Manager

Reason for Expenditure:

The Master Facilities Site Plan will continue into FY15 finalizing options and creating bid documents to begin addressing building use and storage allocation requirements. The final plan will also include the photovoltaic recommendations as part of the Facilities Master Plan.

Brief Description/Scope:

Complete the assessment of the office space, Station 1, garage and leased warehouse space. Finalize recommendations and create a long- term strategic plan based on current and future needs working collaboratively with other Town agencies.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

FY14 The study will be influenced by the Organizational Study and additional collaboration with the Town. Facilities Master Site Plan RFP will be sent out at the end of March 2014.

CAPITAL PROJECT NAM	VIE:	Master Fac	cilitles Site	Plan		;	SCHEDULE:	FY14-17
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	PROJECT #:	129 TOTAL
Hire consultant to perform Master Site Plan for Ash Street Campus.						\$38,000	o [\$38,000
	Unit Cost						<u>. </u>	l
Facilities Department Labor:	1			\$12,34	1			\$12,341
4.5 week (s)	Unit Cost			\$2,74			per week	
	Unit Cost							
	1							
	Unit Cost							
		_						
	Unit Cos			****				1
	1							1
	Unit Cos	<u> </u>	<u></u>					1
Police Details (If applicable)	7					•		J
(, application)	Unit Cos	<u> </u>					<u></u>	1
	Onk Oos							.i
TOTAL	ı			040.0				
TOTAL				\$12,34	31			
						Y15 ESTIM	IATED COST	\$50,341
						Estlmated:	FY14	\$50,000
					ESTIN	ATED PRO	DJECT COST	\$100,341

FACILITIES MANAGEMENT

NEW PROJECTS



Project Name: Oil Containment Facility Construction

Project Schedule: FY14-15 Project Manager: David Polson

Facilities Manager

Reason for Expenditure:

Perform a study and take temporary measures related to oil containment at Station 3 and the Ash Street Campus

Brief Description/Scope:

RMLD stores new and used oil filled equipment in multiple locations. This project provides engineering and design services, centralizes the location of the equipment and provides temporary containment measures. There will be two containment areas, one at the Ash Street Campus and a second at Station 3. Permanent concrete containment areas will be installed in FY15.

Barriers:

Engineering, Design & Permitting

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
n/a

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:		Oll Contain	ment Facility	Construction	n	SCHEDULE: FY2014-15		
							PROJECT #:	TBD
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.		TOTAL
Conduct a study and take temporary measures for the containment of oil filled equipment at the Ash Straet Campus and Station 3.						\$80,000		\$80,000
	Unit Cost							
	Unit Cost							
	_							
							Ļ	
	Unit Cost				-			
L	Unit Cost							
	Unit Cost							
	¬						_	
	Unit Cost							
тот	AL					\$80,0	000	
						FY15 ESTI	MATED COST:	\$80,000
						Estimate	ed: FY14	\$80,000
					ESTIMATE	ED TOTAL PF	OJECT COST:	\$160,000

Project Name:

Security Upgrades - All Sites

Project Schedule:

FY15-19

Project Manager:

David Polson

Facilities Manager

Reason for Expenditure:

Security enhancements at our substations and other owned and leased facilities.

Brief Description/Scope:

Scope of work includes upgrades and modification or our cameras, access control points, entry point alarms, and perimeter fencing.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year: n/a

CAPITAL PROJECT NAME:		Security Upg	rades - All S	Sites			SCHEDULE:	FY15-19
							PROJECT#:	TBD
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC		TOTAL
Upgrades and modifications to cameras, access control points, entry point alarms and perimeter fencing.				\$10,970		\$50,000		\$60,970
4 weeks Facilities Labor U	nit Cost			\$2,742			per week	
U	nit Cost							
U	Init Cost]
								-
	Init Cost							1
								•
-								1
								1
	-				·			
								_
TOTAL				\$10,97	0	\$50,0	00	
					F	Y15 ESTI	MATED COST	\$60,970
						Estimated	FY16 FY17 FY18 FY19	\$25,000 \$25,000 \$25,000 \$25,000
					ESTIM	ATED PR	OJECT COST	r: \$160,970

FACILITIES MANAGEMENT

ANNUAL PROJECTS



Project Name: Rolling Stock Replacement (vehicles, trailers and fork trucks)

Project Schedule: Annual Project Manager: David Polson

Facilities Manager

Reason for Expenditure:

Replace vehicles based on an 8-10 year cycle to reduce maintenance costs and improve reliability. Vehicles removed from the fleet will be disposed of under RMLD Policy No. 2 "Surplus Material."

Brief Description/Scope:

In FY 2015 four (4) new vehicles will be purchased and six (6) vehicles/trailers will be retired.

Barriers:

Lead time for line trucks is +/- 300 days once the order is placed. Bid process and award must be completed early to ensure delivery within Fiscal Year 2015.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

TABLE 1: ROLLING STOCK CAPITAL OUTLAY

Vehicle ID#	Year	Last Mileage Date	Current Mileage	Average Annual Maintenance Costs	Department	Vehicle Type	2014	2015	Comment
2	2005	12/24/13	29,848	\$960.35	Pool	Toyota Prius		Surplus	
3	1	lew Vehicle	- Sub Mair	itenance	Tech Services	Box Truck		\$150,000.00	· · · · · · · · · · · · · · · · · · ·
4	2005	1/14/14	78,000	\$1,607.87	Meter	Ford F-150		Surplus	
7	2007	10/31/13	104,663	\$1,913.33	Customer Service	Ford Escape will be surplused when new vehicle is received		\$26,000.00	
9	2003	12/19/13	196,939	\$15,545.05	Line	Inter - 40'Bucket	Surplus		
10	2014	2/1/14	0	\$0.00	Line	Inter - 40'Bucket	\$183,244.00		
11	1999	12/30/13	63,427	\$14,618.05	Line	Ford - 55'Bucket	Surplus		
13	2008	1/21/14	91,638	\$2,038.16	Line GF	Ford Escape will be surplused when new vehicle is received		\$26,000.00	
14	1998	12/4/13	62,081	\$11,413.72	Line	Inter - 45'Digdrk		\$231,750.00	
30	1999	10/17/13	73,993	\$1,322.65	Line	Ford Van	Surplus		NR
30	2014	2/1/14	0	\$0.00	Stations	Ford - F- 150	\$29,965.00		
31	2014	2/1/14	0	\$0.00	Engineering	Ford - F -150	\$30,397.00		
35	2002	9/16/13	123,495	\$3,076.35	Line	Ford F-150	Surplus		NR
44	2001	12/11/13	49,041	\$16,315.01	Line	Sterling - 55'Bucket	Surplus		
44	2014	2/1/14	0	\$0.00	Line	Intern 55° MH	\$198,000.00		
48	2000	12/2/13	49,128	\$11,558.78	Line	Chevy - 40'Bucket		Surplus	
T 5	1979	r	ı/a	lnsp	Line	Nevlen Cable	Surplus		Scrap
T6	1979	r	ı/a	Însp	Line	Nevlen Cable		Surplus	
T10	1984	ı	ı/a	lnsp	Line	Nevlen Cargo	Surplus		Scrap
T11	1984	1	n/a	Insp	Line	Nevlen Cargo	Surplus		Scrap
							\$441,606.00	\$433.750.00	

CAPITAL PROJECT NA	Rolling S	Stock Repl	acement			SCHEDULE:	FY15	
							PROJECT #:	118
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST		OTHER VEHICLE	NEW MATERIAL & MISC		TOTAL
Purchase (1) Box Truck						\$150,000	-	\$150,000
	Unit Cost					\$150,000	per vehicle	
						\$52,000		\$52,000
Purchase (2) small SUVs	Unit Cost					\$26,000	per vehicle	1
						\$231,750		\$231,750
Purchase (1) 45' Digger Derrick	11-11 0							1
	Unit Cost					\$231,750	per vehicle	.
	Unit Cost]
	Unit Cost]
	Unit Cost]
Police Details (if applicable)	\neg							
	Unit Cost]
								
TOT	AL	-				\$433,75		
						TOTAL	L PROJECT COST	: \$433.750

MIS

Con	tinuing Projects:	Page #	Project #
	None		n/a
Nev	v Projects for FY15:		
H	Great Plains/Cogsdale Update	19	TBD
Anı	nual Projects:		
æ	Hardware Upgrades	22	127
æ	Software Upgrades	24	128

MIS

NEW PROJECTS



Project Name: Great Plains/Cogsdale Upgrade

Project Schedule: FY15-16 Project Manager: Mark Uvanni

MIS Manager

Reason for Expenditure:

We are currently using Great Plains/Cogsdale Version 10 as our financial management and customer service management (CSM) software. Version 10 will no longer be supported by the end of 2014 (calendar) or shortly thereafter. We will be doing a 'data conversion' upgrade to Great Plains/Cogsdale 2013. The costs include software, hardware, training, consulting, custom programming and project management. System will provide new work order system capability and integration with Engineering and customer data-bases for improved customer service and system reliability.

Brief Description/Scope:

Upgrade will be a 'data conversion' update to Version 2013 (most current stable build). It will update current CSM and financial systems to the newest version. Project will encompass software, hardware, consulting (CDM), training, custom programming, and project management (RMLD and CDM)

Barriers:

Successful interfacing of various adjunct systems.

Change in Scope of Work From Prior Flscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:		Great Plain	s/Cogsdale l	Jpgrade		:	SCHEDULE:	FY15-16
						1	PROJECT #:	TBD
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.		TOTAL
Great Plains/Cogsdale Update to 2013						\$200,000		\$200,000
	Unit Cost							
	_							
CDM Project Mangement and Consulting - GP/Cogsdale Update						\$150,000		\$150,000
	Unit Cost							
, , , , , , , , , , , , , , , , , , ,	7						_	
							_	
	Unit Cost							
	7							
	Unit Cost			J				
	_						_	
							L	
	Unit Cost		I					
	_						_	
	Unit Cost		j					
TOTAL						\$350,0	00	
						FY15 ESTIN	MATED COST:	\$350,000
						Estimate	d: FY16	\$50,000
					ESTIMATE	D TOTAL PR	DJECT COST:	\$400,000
Page 20				7.7				

MIS

ANNUAL PROJECTS



Project Name: Hard

Hardware Upgrades

Project Schedule:

Annual

Project Manager:

Mark Uvanni, MIS

Manager

Reason for Expenditure:

This is an amount annually reserved for failed and/or obsolete computer and related equipment. This budget item is also used for unforeseen purchases which may be necessary.

Brief Description/Scope:

General hardware purchases plus the following specific projects.

- Vmware ESXI Servers plus contract labor
- Upgrade EMC SAN Storage
- New GIS Server

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME: Hardware Upgrades				SCHEDULE	FY15		
						PROJECT#	127
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	TOTAL
a) General hardware purchases and installation.				\$7,000		\$50,000	\$57,000
2.41 weeks MIS Administration	Unit Cost			\$2,907		per week	
b) Vmware ESXI Servers plus Contract Labor						\$21,000	\$21,000
	Unit Cost			-			
c) Upgrade EMC SAN Storage				\$2,500		\$11,000	\$13,500
0.86 weeks MIS Administration	Unit Cost			\$2,907			
d) New GIS Server				\$2,500		\$7,500	\$10,000
0.86 weeks MIS Administration	Unit Cost		-	\$2,907		per wee	k
	Unit Cost						
	Unit Cost						
	7						
	Unit Cost						
							
TOTAL				\$9,500		\$89,500	
					то	TAL PROJECT COS	T: \$101.500

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Project Name: Software a

Software and Licensing

Project Schedule:

Annual

Project Manager:

Mark Uvanni, MIS

Manager

Reason for Expenditure:

Each year RMLD must renew existing software licenses and purchase new software, either to update existing users or for new users. Additionally, new software may be added at the request of various operating units. This item includes these ad hoc purchases as well as more specific items (outlined below) which are anticipated at this time.

Brief Description/Scope:

In addition to the standard software and licensing purchases described above, we anticipated the following:

- Custom programing/development for OM/UAN/GIS/GPS
- Veeam One an additional cluster license
- Sharepoint on-site standard and 80 CAL's

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

(CAPITAL PROJECT NAME:		Software	and Licensi	ing		SCHEDULE:	FY15
							PROJECT #:	128
	ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	TOTAL
a)	General software purchases.				\$6,000		\$40,000	\$46,000
2.06	week(s) MIS Administration	Unit Cost			\$2,907		per week]
b)	Custom programming/development OM/UAN/GIS/GPS						\$50,000	\$50,000
		Unit Cost						1
c)	Veean One - additional VM Cluster License				\$1,000		\$7,500	\$8,500
0.344	week(s) MIS Administration	Unit Cost			\$2,907		per week	
d)	SharePoint On-Site Standard and 80 CAL's				\$2,500		\$15,000	\$17,500
0.80	week(s) MIS Administration	Unit Cost	}		\$2,907		per week	٦
		Unit Cos	t]
		Unit Cos	t					
		Unit Cos	t		16	_]
	тот	AL.	-		\$9,500		\$112,500	
							TOTAL PROJECT COS	Γ: \$122.000

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SYSTEM

	inuing Projects Update:	Page #	Project #
K	5W9 OH Reconductoring – Balladvale Area	27	101
K	Upgrade Old Lynnfield Center URDs (Cook's Farm)	29	104
K	4W5-4W6 Tie	31	105
K	Relay Replacement – Station 4 (Gaw)	33	108
×	Remote Terminal Unit (RTU) Replacement - Station 3	35	130
æ	Engineering Analysis Software and Data Conversion	37	122
×	GIS	39	125
lew	Projects for FY15:		
×	Force Account (Mass DOT) West Street, Reading	42	TBD
×	Pole Line Upgrade – Lowell Street, W	44	TBD
H	Distribution Protection & Automation	46	TBD
H	SCADA System Upgrade	48	TBD
X	LED Street Light Conversion	50	131
X	Outage Management Software & Integration	52	TBD
X	Predictive Asset Management System	54	TBD
\aleph	Substation Test Equipment	56	TBD
¥	Arc Flash Study	58	TBD
¥	Organizational Study/Reliability Study	60	TBD
Ann	ual Projects:		
X	Transformers, Capacitors & Reclosers	63	116
H	Communication Equipment (Fiber)	65	126
H	Meters	67	117
æ	URD Upgrades – All Towns	69	106
æ	Step-down Area Upgrades – All Towns	71	107
38	New Service Installations	73	
	Commercial/Industrial	/3	112
	Commercial moust fat		112
	Residential		113



Project Name: 5W9 Reconductoring - Balladvale Area, Wilmington

Project Schedule: FY14-16 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

5W9 is a 336 spacer cable circuit that feeds Ballardvale Street and Research Drive in Wilmington. This feeder construction dates back to the 1980s. This circuit has seen heavy loading during the summer peaks and is experiencing load growth. This load growth includes the new Target Store and associated retail mall as well as some proposed projects on Research Drive. The project will add to the long-term reliability of the area and contingency planning by increasing the feeder capacity.

Brief Description/Scope:

Reconductor existing 336 spacer cable with 795 spacer cable, upgrade brackets as needed, and re-use existing messenger cable.

Barriers:

This is a Verizon set area. Also, we will need a flagman to reconductor over the railroad tracks on Middlesex Ave in North Wilmington.

Change in Scope of Work from Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

FY14 The framing for Wildwood Street was started in January. The primary cable for this project is now in stock. We may have two crews work on this project to get the FY14 scheduled work completed before June 1.

CAPITAL PROJECT NAME:	Ę	W9 Recond	luctoring - Ba	rea, W.	SCHEDULE:	FY2014-16	
						PROJECT #:_	101
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.	TOTAL
install 25,200 feet of 795 spacer cable (8,400 circuit feet). Re-use existing messenger.	8.0	\$93,693	\$14,720			\$65,000	\$173,413
	Unit Cost	\$11,712	\$1,840				
Reframe approximately 60 poles with new brackets, miscellaneous sleeves, hardware and connectors.	3.0	\$35,135	\$5,520			\$10,000	\$50,655
	Unit Cost	\$11,712	\$1,840			per week	
]					[
	Unit Cost						
						[
	Unit Cost						
Engineering Labor: 1 week(s)				3,62			\$3,629
	Unit Cost			\$3,62	29	per week	
Police Details (if applicable) 10.0 week(s)	7		\$24,807				
	Unit Cost			\$2,4	81	per week	
Total RMLD Crew Week Total U/G Crew Week							
TOTA	AL	\$128,827	7 \$20,240	\$28,4	37	\$75,000	
						FY15 ESTIMATED COST:	\$252,504
						Estimated: FY14 Estimated: FY16	\$169,494 \$196,483
Dane 28					ESTIMATE	ED TOTAL PROJECT COST	: \$618,481

Project Name: Upgrading of Old Lynnfield Center URDs (Cook's Farm)

Project Schedule: FY14-15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

This is one of the original Lynnfield underground subdivisions and is over 40 years old. This area does not conform to the Department's current construction standards. When this system was installed, the design called for fiber duct, 2,400 volt primary cable, and no manholes. With this type of design, an underground cable failure could result in a significant outage for some customers.

Brief Description/Scope:

The first phase of this project was the Townsend and Needham Road Subdivision (FY12). The second phase is Russell Road, Trog Hawley and Charing Cross (FY13), and the third phase will be Cooks Farm, Cortland Lane, and Tophet Road (FY14). This project would require building a new underground distribution system within the public way. This involves the installation of manholes, conduits, transformers, underground primary and secondary cable, pull boxes, etc. The transformers would be replaced in the same location. The Department would intercept the customer's existing service and place a pull box on the property. If the customer wants to upgrade their service at the same time, they would be responsible from the pull box to the house. In FY14 the Department will begin Cooks Farm Lane, Cortland Lane, and Trophet Road. Engineering will petition the Town for permission to install the underground electric facilities and meet with the customers affected by this construction to explain the project and scope of work.

This project will require procuring an excavation contractor and may require the complete repaying of the subdivision.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

This project will start in FY14 and continue into FY15. This was the same case for the previous two subdivisions. The construction season for this type of project runs from mid-April to mid-October.

CAPITAL PROJECT NAME: Upgrading Old Lynnfield Center URDs (Cook's Farm) SCHEDULE:								
						PROJECT #:	104	
ITEM	CREW WEEKS 4-Man	CREW LABOR COST	CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	TOTAL	
Complete Installation of: 6,000 feet of U/G conduit 5,400 feet of U/G 1/0 primary 1,800 feet of U/G 4/0 secondary	8.0	\$93,693	\$14,720			ļ	\$108,413	
11 manholes, 9 transformers, etc.	Unit Cost	\$11,712	\$1,840			per week		
Underground Contractor: Complete one mile of trench	2-Man 12.0			\$68,717	\$480		\$69,197	
	Unit Cost			\$5,726	\$40	per week		
	Unit Cost]	
	7							
	Unit Cost]	
Engineering labor			8	\$14,517			\$14,517	
4.0 weeks	Unit Cost			\$3,629]	
	Unit Cost]	
Police Details (if applicable)				\$24,807	,		\$24,807	
10.0 weeks	Unit Cost			\$2,481		per week	1	
Total RMLD Crew Week Total U/G Crew Week						100	_	
TOTA	L 20.0	\$93,693	\$14,720	\$108,041	\$480	\$0		
					FY1	5 ESTIMATED COST	: \$216,934	
						Estimated: FY14	\$174,000	
Page 30				ESTIM	ATED TO	TAL PROJECT COST	T: \$390,934	

Project Name: 4W5-4W6 Tie

Project Schedule: FY14-15 **Project Manager:** Peter Price, Chief Engineer

Reason for Expenditure:

With the development of the Addison Wesley Property and South Main Street, there is a need to shift a portion of the 4W6 distribution onto another circuit. Circuit 4W5 was extended down Oak Street from West Street many years ago in anticipation of the development of South Main Street. This project would complete the circuit extension down Oak Street to Summer Street. This project will add to the long-term reliability of the area and switching contingencies.

Brief Description/Scope:

Install approximately 1,500 circuit of 556 spacer and messenger, conductor 1,500 feet of secondary cable. Verizon to replace six (6) poles and the RMLD will install two (2) laminated poles.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

FY14 Laminated poles will be set by RMLD in FY14. Waiting for Verizon to replace other poles.

CAPITAL PROJECT NA	ME:	4W5 - 4W6	Tie			SCHEDULE	: FY2014-15
						PROJECT #	: 105
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	TOTAL
Install 4,500 feet of 556	2	\$23,423	\$3,680			\$10,875	\$37,978
1,500 feet of 0.052 messenger	Unit Cost	\$11,712	\$1,840			See box at left.	
Install 1,500 feet 4/0 secondary cable	1	\$11,712	\$1,840			\$3,000	\$16,552
	Unit Cost	\$11,712	\$1,840			See box at left.	
15 Miscellaneous pole line hardware and materials.						\$3,000	\$3,000
Tarawara and materials.	Unit Cost					\$200 per poie	
Replace poles - Verizon set and change						\$2,400	\$2,400
6 - 45' poles	Unit Cost					\$400 per pole	
Engineering				\$1,45	2		\$1,452
0.4 week	Unit Cost			\$3,62	9	per week	
Police Details (if applicable)	7			\$8,93	i1 :		\$8,931
3.6 weeks	Unit Cost			\$2,48	31	per week	
Total RMLD Crew Wee Total U/G Crew Wee							
тот	AL.	\$35,135	\$5,520	\$10,38	2	\$19,275	
				[FY15 ESTIMATED COS	T: \$70,312
						Estimated: FY14	\$35,000
Page 32					ESTIMATE	D TOTAL PROJECT COS	ST: \$105,312

Project Name: Relay Replacement - Station 4 (Gaw)

Project Schedule: FY15-16 Project Manager: Nick D'Alleva

Technical Services Manager

Reason for Expenditure:

Replace the existing electo-mechanical protective relay systems on the 15kV feeder breakers at the Gaw Substation. These relays will be able to provide more information back to the SCADA; they also store vast amounts of data for down-loading and evaluating.

Brief Description/Scope:

Replace relays and rewire feeder cubicle for installation of this equipment previously purchased. Test and commission new relays.

Barriers:

None anticipated at this time

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
none

Status Update From Prior Fiscal Year:

This project is a carry-over from FY14.

CAPITAL PROJECT	NAME:	Relay Re	placement -	Station 4 (Gaw)	SCHEDULE:	FY15-16
						PROJECT #:	108
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL : & MISC	TOTAL
Miscellaneous materlals Including wire, test blocks, terminals, panels, etc.	Unit Cost				,	\$1,114	\$1,114
Senior Techs (2)				\$25,812			\$25,812
10.0 weeks (5 weeks each)	Unit Cost			\$2,581		per week]
Technical Services Manager				\$14,107			\$14,107
3.8 weeks	Unit Cost			\$3,671		per week]
Engineering Consultant Design and inter-connection.	11-1: 0					\$6,405	\$6,405
and as built plans	Unit Cost					See box at left.	J
Electrical Testing Contractor testing and commlssioning						\$2,562	\$2,562
	Unit Cost					See box at left.	J
	Unit Cost]
Police Details (if applicable)							
	Unit Cost						
Total RMLD Crew Week Total U/G Crew Week							
TOTA	\L			\$39,919)	\$10,081	
				But to		FY15 ESTIMATED COST	Γ: \$50,000
						Estimated FY16	\$67,000
Page 34				EST	IMATED	TOTAL PROJECT COST	Γ: \$117,000

Project Name: Remote Terminal Unit (RTU) Replacement – Station 3

Project Schedule: FY15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

The existing RTU was installed in 2000 and uses a legacy TeleGyr 8979 protocol. This was done so that it would work with the old TeleGyr SCADA system. The existing RTU is not IP addressable, nor does it have an Ethemet connection. The RTU needs to be upgraded to add the functionality of the existing SEL relays at Station 3. A new RTU will give the Department the ability to communicate with the SEL relays, similar to what is being done at Station 4.

Brief Description/Scope:

Bid and purchase a pre-wired RTU enclosure, with required technical support, that will replace the existing RTU enclosure at Station 3. Contract with SEL for technical assistance and any required hardware for the interconnection. Station Supervisor and Senior Technicians will re-wire and terminate control wiring within the new RTU cabinet. Engineering will program and configure SCADA for new comm-line and RTU

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

FY14 This project was carried over from FY14.

CAPITAL PROJECT	NAME:	RTU Repla	cement - Sta	tion 3		SCHEDULE:	FY15
						PROJECT #:	130
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	TOTAL
Purchase RTU and pre-wired enclosure and miscellaneous equipment.		···.				55,000	\$55,000
	7						
Substation Senior Tech Labor: Mount and rewire SCADA points from Interposition cabinet to new RTU.			_	7,743		!	\$7,743
3 week(s)	Unit Cost			2,581			
	٦					ı	
Technical Services Manager Labor:				11,012	!		\$11,012
3 week(s)	Unit Cost			3,671			
Engineering Labor: Crete new DNP com-line and program SCAD master.				10,886	3		\$10,888
3 week(s)	Unit Cost			3,629	9	per week	
Total RMLD Crew Week Total U/G Crew Week	_						
TOTA			\$29,64	\$55,000			
					F	Y15 ESTIMATED COST	\$84.643

Project Name: Engineering Analysis Software & Data Conversion

Project Schedule: FY14-15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

This software purchase and data conversion will allow the Engineering department to perform engineering analysis on the distribution system. Internally, the department would be able to perform fault current calculations, arc flash calculations, load flow and voltage drop calculations, load balancing, voltage regulator settings, etc. This new software would work with the existing coordination software that the Engineering department uses.

Brief Description/Scope:

Take the existing databases and newly collected as-built data, and core ESRI data for the GIS project and have it converted for use in the electric model by the Milsoft and Windmill software provider. Purchase the software necessary to perform the engineering analysis and to update map/land-base data. Purchase of server for software and databases.

Barriers:

GIS as-built data completion.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

FY14 RMLD needs to work with contractor to gather data for the ESRI model before Milsoft completes final data conversion.

CAPITAL PROJECT	CAPITAL PROJECT NAME:				Engineering Analysis Software & Data Conversion					
							PROJECT #:_	122		
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	-	TOTAL		
Distribution System						\$55,00	00	\$55,000		
		<u> </u>								
<u> </u>							[
	Unit Cost									
							[
	Unit Cost									
	1									
							ι			
	Unit Cost									
	Unit Cost									
Potice Details (if applicable) week(s)										
	Unit Cost	1				j	per week			
Total RMLD Crew Week Total U/G Crew Week										
TOTA	i.					\$55,	000			
						FY15 EST	MATED COST:	\$55,000		
						Estimated:	FY14	\$25,000		
					E	STIMATED PR	ROJECT COST	\$80,000		

Project Name: GIS

Project Schedule: FY14-15 Project Manager: Hamid Jaffari, Director of

Engineering and Operations

Reason for Expenditure:

GIS and GPS technology is used by electric companies to locate and map all of its assets in a geographically accurate format. This will facilitate system modeling, including contingency and reliability planning, developing system protection and coordination studies, creating maps, developing maintenance programs. This will enable us to make sound operational decisions by having data attributes in an engineering accurate scale of units. The RMLD GIS database does not reflect an asbuilt condition of the electric system with the data that has been inputted. Over 60 % of data has never been entered and no attribute list per system property unit has been developed. Critical electrical data that is necessary to build a valid engineering model is missing because the GIS database has not been fully updated since its creation. The goal of the GIS project is to evaluate the RMLD GIS database integrity and its data accuracy system wide, collect more field data, and bring the ESRI database up-to-date. RMLD is creating a template of desired GIS attributes to include the Milsoft WindMilMap required attributes for engineering analysis. RMLD does not have enough resources to collect pole by pole data throughout its service territory as this is a tedious and time consuming task. Staff augmentation using an outside data collector will be performed along with a data integration effort.

Brief Description/Scope:

Staff augmentation for comprehensive data collection to produce GIS as-built.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

n/a

Status Update From Prior Fiscal Year:

CAPITAL PROJECT	R NAME:	GIS				SCHEDU	ILE:_	FY14-15
						PROJEC	T#:_	130
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC \$150,000		TOTAL \$150,000
Staff Augmentation for comprehensive field data collection.								
	Unit Cost							
	7							
	Unit Cost					-		
							L	
	Unit Cost							
							[
	Unit Cost							
Police Details (If applicable) week(s)							[
\	Unit Cost							
TOT	AL					\$150,000		
					FY	15 ESTIMATED C	OST:	\$150,000
						Estimated	FY14	\$50,000
					ESTIMA	TED PROJECT (COST:	\$200,000

SYSTEM

NEW PROJECTS



Project Name: Force Account - West Street, Reading

Project Schedule: FY15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

MassDOT is reconstructing West Street, in Reading, from the Woburn town line to the intersection of Summer Avenue. The reconstruction includes the widening of the roadway, the installation of traffic signals and the resurfacing of the road. This work will require the RMLD to relocate poles, transfer construction, lower and raise manhole covers, and relocate conduits.

Brief Description/Scope:

Replace approximately 38 poles and 15 anchors, frame and transfer primaries, secondaries, transformers, services and street lights on 42 poles, relocate primary conduits and cables feeding Westcroft Circle, and lower and raise manhole frames and covers. All work except for the lowering and raising of the manhole frames and covers is reimbursable.

Barrlers:

Verizon is responsible to replace 4 of the poles. The RMLD will need to petition the Town of Reading for any of the pole and conduit relocations. The MassDOT has approved these relocations, but they must be formally presented and approved by the Town.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT	PITAL PROJECT NAME: FA (MassDOT) West Street, R							FY15
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	PROJECT NEW MATERIAL & MISC	OT #:	TBD TOTAL
Install approximately 38 poles and 15 anchors on West Steet between South Street and Summer Avenue.	4.5	\$52,702	\$8,280			\$23,000		\$83,982
	Unit Cost	\$11,712	\$1,840			See box at left		
Frame 42 poles for spacer cable curcult, primary laterals and secondary cable and transfer.	5.5	\$64,414	\$10,120			\$7,500		\$82,034
	Unit Cost	\$11,712	\$1,840					
Relocate primary conduits and cables feeding Westcroft Circle to new pole (working with Underground Crew).	1	\$11,712	\$1,840					\$13,552
	Unit Cost	\$11,712	\$1,840			per po	ole	
Underground Contractor: See above.	2-Man 1	\$5,726	\$40					\$5,766
		\$5,726	\$40					
Engineering Labor:				\$10,888	1			\$10,888
3.0 weeks	Unit Cost			\$3,629)	per w	eek	
Police Details (if applicable)				\$27,288)			\$27,288
11.0 Weeks	Unit Cos	t		\$2,481		per v	eek	
Total RMLD Crew Weeks Total U/G Crew Weeks								
TOTA	L	\$134,554	\$20,280	\$38,176		\$30,500		
					т	OTAL PROJECT	COST:	\$223,510

Project Name: Pole Line Upgrade – Lowell Street, Wilmington

Project Schedule: FY15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

This section of Lowell Street currently has three (3) spacer cable circuits and two (2) aerial cable circuits. These poles are under-sized, under-classed, and over 30 years old. This project will upgrade the poles to the proper strength and height class, create the proper clearance between utilities, and benefit the long-term reliability of the system.

Brief Description/Scope:

Replace approximately twenty poles with 55'-1 poles along a section of Lowell Street in Wilmington, between West Street and Wobum Street. Frame poles with new hardware and transfer the three (3) spacer cable circuits, the two (2) aerial cable circuits, two (2) gang operated switches, four (4) primary laterals, secondaries, services, and street lights.

Barriers:

This is a Verizon set area, but they will not set 55' poles. Therefore, RMLD will set poles.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAME	:	Poie Line Up	grade - Lowe	eli Street, '	SCHEDULE:_		FY15	
						PRO	OJECT #:_	TBD
ITEM	CREW WEEKS	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC		TOTAL
Install approximately twenty (20) 55' -1 poles on Lowelt Street between West Street and Wobum Street. Transfer three (3) spacer cable circluts and two (2) aarial cable circuits.	5.0	\$50,550	\$9,200			\$12,000		\$79,758
	Unit Cost	\$11,712	\$1,840			The state of the s	er week	
Frame 20 poles for three (3) spacer cable circuits and two (2) aerial circuits with new brackets and hardware.	4.0	\$46,848	\$7,360			\$7,300	[\$61,508
	Unit Cost	\$11,712	\$1,840				per week	
	Unit Cost	\$11,712	\$1,840				[
]	ψ11,712	\$1,040				[
	Unit Cost							
	,							
Engineering Labor: 2 week(s)				7,2	59		ļ	\$7,259
	Unit Cost			3,6	29		per week	
Police Details (if applicable)]			\$24,8	07			\$24,807
	Unit Cost			\$2,4	81		per week	
Total RMLD Crew Week Total U/G Crew Week								
TOTA	L	\$105,404	\$16,560	\$32,0	66	\$19,300		
					FY	15 ESTIMAT	ED COST:	\$173,330

Project Name: Distribution Protection & Automation

Project Schedule: FY15-19 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

Increase distribution line protection.

Brief Description/Scope:

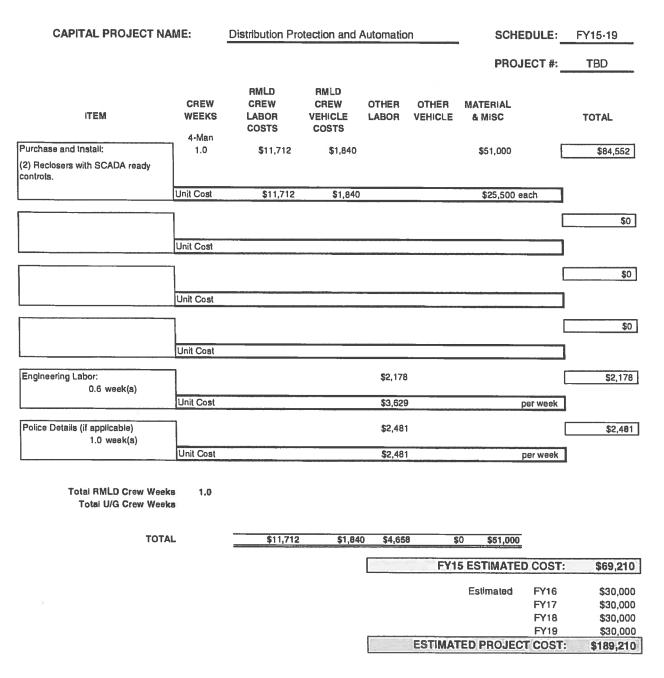
Install 13.8kV feeder reclosers on 13.8kV feeders to increase feeder protection along the primary distribution feeders serving all four (4) communities.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:



Project Name: SCADA System Upgrades - Hardware

Project Schedule: FY15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

SCADA Servers are original to the SCADA installation in 2000. Servers are running on Microsoft Server 2000 and need to be upgraded to the most current version.

Brief Description/Scope:

Purchase two new servers, one work station, two 16 port Ethernet switches, four 32" monitors and related hardware and cabling. Survalent to provide on-site technical assistance, as required.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year: n/a

CAPITAL PROJECT NAME	:	SCADA Up	grade		SCHEDULE:	FY15	
						PROJECT #:	TBD
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	TOTAL
Purchase two (2) 16t-port terminat servers and related hardware.						\$20,000	\$20,000
						\$10,000 per server	
On-site technicat assistance.						\$10,000	\$10,000
	Unit Cost						
Purchase additionat work-station end four (4) monitors (32')						\$7,500	\$7,500
	Unit Cost						
Purchase OMS System software and technical services for system integration						\$15,000	\$15,000
(on-site and remote).	Unit Cost]
Engineering Labor:]			\$10,88	18		\$10,888
3 Weeks	Unit Cost			\$3,62	9	per week]
]						
	Unit Cost]
TOTA	L			\$10,8	98	\$52,500	
						FY15 ESTIMATED COST	: \$63,388

Project Name: LED Street Light Pilot Area – All Towns

Project Schedule: FY15 Project Manager: Brian Smith, Engineering

Project Manager

Reason for Expenditure:

Street light technology has advanced greatly over the years and has moved towards the installation and use of the more energy efficient and longer lasting LED replacements. This project will allow us to evaluate the performance of, monitor the energy usage of and get feedback on the lighting provided by this newer technology. With this information we can determine if this is the path that the RMLD will choose for street lighting in the future

Brief Description/Scope:

Purchase and install approximately 80 LED street lights, 20 per town, in the pilot area that is chosen. The replacements will be a direct replacement with an LED fixture that has approximately the same lumen output as the original fixture.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAME:	L	ED Street Li	ght Pilot	SCHEDULE:		FY15		
						PRO	OJECT #:	131
ITEM	CREW WEEKS 2-Man	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC		TOTAL
Pilot Program: install light flxtures.	1	\$ 5, 8 56	\$920			\$24,400		\$31,178
80 LED Light Fixtures and Photoceils	Unit Cost	\$5,858	\$920			\$305	per unit	
Purchase Meters and Sockets						\$600		\$600
4 units (meter and socket)	Unit Cost		-			\$150	per meter	
Meter Tech Labor: Install Meters and Sockets		\$2,519						\$2,519
1 week(s)	Unit Cost	\$2,519		.			per week	
	Unit Cost							
	Unit Cost							
Police Details:				\$2,481	I			\$2,481
1 week(s)	Unit Cost			\$2,48	1			
	Unit Cost			-				
	S111 0001							
тот	AL	\$8,375	\$920	\$2,48	1	\$25,000		
Total RMLD Crew Wee	eka	1.00			FY	15 ESTIMAT	ED COST:	\$36,775
Total U/G Crew Wes	ks							

Project Name: Outage Management Software & Integration

Project Schedule: FY15 Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

To create a live, real time Outage Management System (OMS). Once integrated, this will give the RMLD a real time OMS system that will import network connectivity from ESRI and Milsoft, customer information from Cogsdale, and outage data from the Itron Fixed Network.

Brief Description/Scope:

Survalent Technologies, the RMLD's SCADA manufacturer will provide the Survalent SmartOMS software for the dual redundant servers, the System Configuration Status interface, the MultiSpeak GIS Batch interface for ESRI and WindMil, the MultiSpeak CIS interface for Cogsdale, the MultiSpeak AMR interface for the Itron Fixed Network, and the OMS Outage Portal. Survalent to also provide one week of remote training for the programming and maintenance of SCADA Master System and OMS, one week on-site installation, commissioning, and assistance. Also includes the first year of support for the OMS.

Barriers:

Standard MultiSpeak interfaces are included. Survalent will evaluate and quote custom interfaces as required. New SCADA servers and the WindMil projects must be completed prior to this project.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAME:		Outage Ma	nagement S	oftware & i	SCHEDULE:_	FY15	
						PROJECT #:_	TBD
ITEM	CREW WEEKS 4-Men	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	TOTAL
Software Purchase						\$60,000	\$60,000
Custom Programming	Unit Cost					\$10,000 [\$10,000
			_			[
	Unit Cost						
	Unit Cost						
Engineering Labor				\$14,51	7		\$14,517
4 week(s)	Unit Cost			\$3,62	9	per week	
Police Details (if applicable) week(s)							
	Unit Cos						
TOTA	AL			\$14,51	17	\$70,000	
					FY15	ESTIMATED COST:	\$84,517

Project Name: Predictive Asset Management Program

Project Schedule: FY15-19 Project Manager: Nick D'Alleva

Technical Services Manager

Reason for Expenditure:

This project is necessary to either purchase or design an Asset Management System that will track and trend the condition of RMLD's distribution and substation equipment.

Brief Description/Scope:

The RMLD will be exploring a predictive asset management program that can track the maintenance of distribution and substation equipment. The system will also allow RMLD to address maintenance issues that might arise in similar types of equipment.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAME:	Predictive A	Asset Manag	ement			FY15-19	
					1	PROJECT #: _	TBD
CREW ITEM WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC		TOTAL
Purchase and/or design of predictive asset nanagement system.					\$80,000.00		\$80,000.00
				· <u>-</u> ·			
Unit Cost							
Unit Cost					· · · · · · · · · · · · · · · · · · ·		
Unit cogr							
						ì	
Unit Cost							
Unit Cost	ı						
Unit Cos				-		<u>.</u>	l
TOTAL					\$80,0	00	
					FY15 ESTI	MATED COST:	\$80,000
					Estimated Estimated Estimated Estimated	FY18 FY17 FY18 FY19	\$80,000 \$30,000 \$30,000
				ES	TIMATED PR	OJECT COST	\$250,000

Project Name: Substation Test Equipment

Project Schedule: FY15-18 Project Nick D'Alleva

Manager: Technical Services Manager

Reason for Expenditure:

This project is necessary to purchase several pieces of test equipment to be used by the Technical Services department.

Brief Description/Scope:

The RMLD is formulating a distribution and substation preventative maintenance program. In order to perform many of the electrical tests, additional test equipment will need to be purchased.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAME:		Substati	on Test Equ	uipment	SCHEDULE:	FY15-18
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	PROJECT #:_ NEW OTHER MATERIAL /EHICLI & MISC	TBD TOTAL
Purchase of various test					\$121,000	\$121,000
equipment.	Unit Cost		-			
	Unit Cost					\$0
	Onit Cost					
	Unit Cost					\$0
						\$0
	Unit Cost					\$0
	Unit Cost					
	Unit Cost				[\$0
				<u>-</u>		
TC	OTAL 0.0		0 \$0		\$0 \$0 \$121,000	
					FY15 ESTIMATED COST: FY16 FY17 FY18	\$121,000 \$50,000 \$50,000 \$50,000
				ESTI	MATED PROJECT COST:	\$271,000

Project Name: Arc Flash Study

Project Schedule: FY15 Project Manager: Hamid Jaffari, Director of

Engineering and Operations

Reason for Expenditure:

Arc Flash is the result of a rapid release of energy due to an arcing fault between a phase bus bar and another phase bus bar, neutral or a ground. During an arc fault the air is ionized and becomes conductive. Arc faults are generally limited to systems where the bus voltage is in excess of 120 volts. The purpose of this study is to bring RMLD into compliance with NEC and NFPA70E Arc Flash requirements.

The NEC only requires that Arc Flash labels be displayed to warn of potential electric Arc Flash hazards. A detailed study of the RMLD system is required to determine the NEC required Arc Flash labels and suggestions to reduce Arc Flash energy.

NFPA70E, 2004, article 130.3 states, "A flash hazard analysis **shall** be done in order to protect personnel from the possibility of being injured by an arc flash." This option requires the employer to provide either an independent outside source or a qualified internal source to perform this analysis in accordance with the calculations defined by the NFPA70E or IEEE 1584. This option defines what level of PPE is required to protect RMLD employees when working near or energized devices.

Brief Description/Scope:

Qualified outside energy consultant to perform detailed report in accordance with NFPA70E.

Barriers:

GIS and Milsoft modeling complete.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

CAPITAL PROJECT NAM	E:	Arc Flash	Study		SCHEDULE: FY15		
						PROJECT	#: <u>TBD</u>
ITEM	CREW WEEKS 4-Men	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	TOTAL
Consultant to perform study.						\$35,000	\$35,000
			72				
	1						
	Unit Cost						
	7						
	Unit Cost						7
	_						
	Unit Cost						
	7						
	Unit Cost						
Police Detells (if epplicable) week(s)							
waan(a)	Unit Cost						
TOTA	L					\$35,000	
					FY1	5 ESTIMATED CO	ST: \$35,000

Project Name:

Organizational/Reliability Study

Project Schedule:

FY15-16

Project

Coleen O'Brien, General Manager

Managers:

Hamid Jaffari, Director of E&O

Reason for Expenditure:

The purpose of this study is to prepare a guideline for RMLD to provide excellent customer service including competitively priced electricity as a result of diligence in the areas of power supply risk management, system reliability and flexibility, and overall business efficiency.

This project includes both an Electric System Reliability Study and Organizational Study. The Organizational Study includes an assessment of the current organizational set up and recommending the required system facilities, engineering and operational functions, safety, and energy efficiency measures as they relate to current and future trending industry practices and standards. The reliability study includes an evaluation of RMLD distribution system to:

- 1) prepare a long and short range system planning study to provide adequate substation and feeder capacity for anticipated load growth, and
- 2) provide a roadmap to improve system reliability, introduce reasonable system distribution automation, and improve operating flexibility by incorporating system expansion plans with overall system rehabilitation and operation objectives.

Brief Description/Scope:

Barriers:

None anticpated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

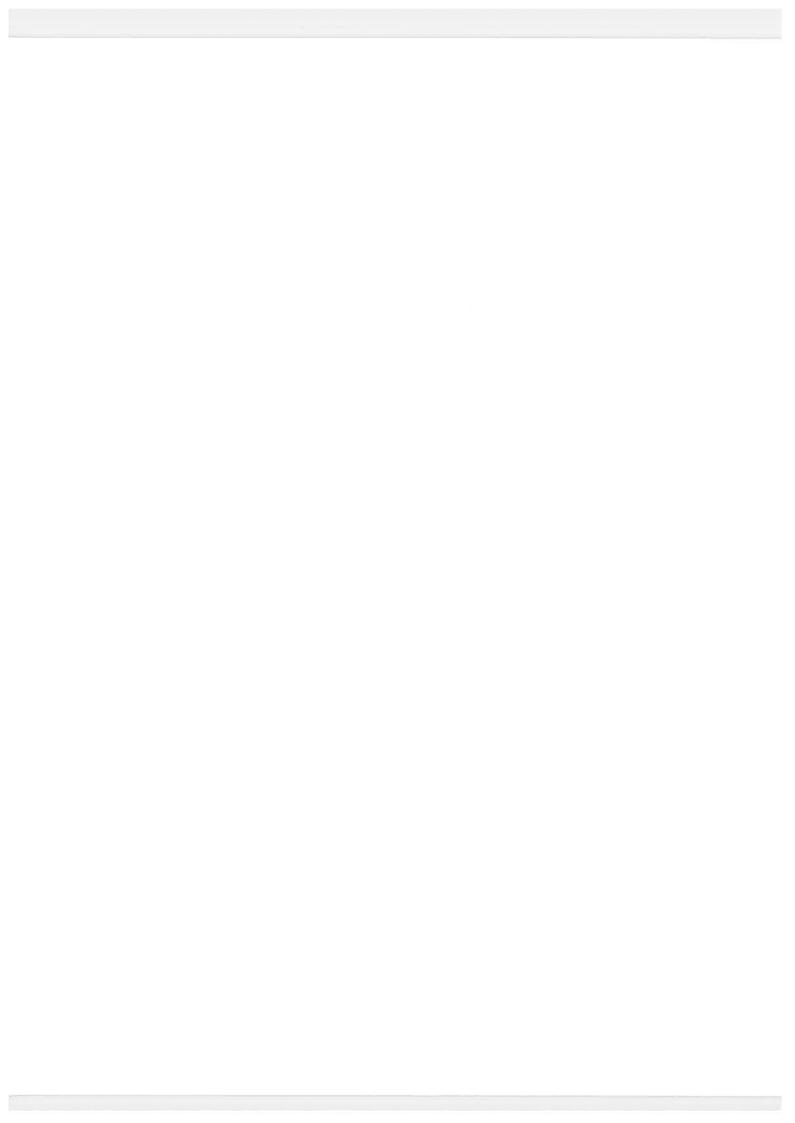
Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:		Organizatio	nal & Rellabl	lity Study		SCHEDULE: FY15-16		
FY15 SCOPE	:							
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	_	TOTAL
Consultant to conduct study.			,	,		\$100,000		\$100,000
	Unit Cost							
	Unit Cost			l.				
							[
	Unit Cost			\$3,670.75	L			
							[
	Unit Cost							
Police Deteils (if applicable) week(s)	:						[
wounted.	Unit Cost					\$2,480.7	5 per week	
Total RMLD Crew W Total U/G Crew W								
то	TAL	£				\$100,00		
						FY15 ESTIM	ATED COST:	\$100,000
							FY18	\$100,000
					ES	TIMATED PRO	JECT COST:	\$200,000

SYSTEM

ANNUAL PROJECTS



Project Name:

Transformers & Capacitors

Project Schedule:

Annual

Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

A major quantity of standard units is necessary for proposed projects and stock on an ongoing basis.

Brief Description/Scope:

a) Three-phase padmount transformers (commercial services)

Quantity: 8 units

b) Single-phase padmount transformers for proposed subdivisions and stock.

Quantity: 70 units

Three-phase polemount transformers c) for proposed commercial projects and stock

Quantity: 10 units

d) Single-phase polemount transformers for proposed residential services and stock.

Quantity: 60 units

Submersible transformers for stock. e)

Quantity: 4 units

f) 1200 kVar capacitor banks. Quantity: 4 units

Barriers:

None anticipated at this time

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

n/a

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:		Transforn	ners and Cap	acitors		SCHEDU	JLE:_	FY15
						PROJEC	CT #:_	116
ITEM	CREW WEEKS	CREW LABOR COST	CREW VEHICLE COST		OTHER VEHICLE	NEW MATERIAL & MISC		TOTAL
a) Three-phase padmount transformers for proposed commercial services and stock						\$96,000		\$96,000
8 units	Unit Cost					\$12,000 pe	er unit	
b)						\$154,000		\$154,000
Single-phase padmount transformers for proposed subdivisions and stock 70 units	Unit Cost					\$2,200 pe	er unit	
c) Three-phase polemount transformers for proposed commercial services and stock						\$60,000	[\$60,000
10 units	Unit Cos	<u> </u>				\$6,000 p	er unit	
d) Single phase polemount transformers for proposed residential services and stock						\$84,000		\$84,000
60 units	Unit Cos	t				\$1,400 p	er unit	
e) Submersible transformers for stock						\$20,000		\$20,000
4 units	Unit Cos	it				\$5,000		
f) 1200 kVar capacitor banks						\$30,000		\$30,000
4 units	Unit Cos	<u>st</u>				\$7,500		J
тота	AL					\$444,000		
					TOT	AL PROJECT	COST	\$444,000

Project Name: Communication Equipment (for Fiber Optic)

Project Schedule: Annual Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

As the RMLD expands its use of the fiber optic network to establish communication with metering equipment, recloser controls, capacitor bank controls and other distribution equipment, the Department will create fiber nodes at various locations along the fiber optic network. Each node will require an enclosure, a fiber optic interface, a power supply, cabling, fiber optic cable, and the termination of the fiber optic cable.

Brief Description/Scope:

Purchase materials and procure fiber optic cable splicers as needed.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT N	Communic	ation Equip	ment (Fil	SCHEDU	/LE:	FY15		
						PROJEC	т#:	126
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST		OTHER VEHICLE	NEW MATERIAL & MISC		TOTAL
Fiber node materials to Include the enclosure, patch panel, power supply and Ethernet switch.						\$15,000		\$15,000
3.0 units	Unit Cost					\$5,000		
Contract labor and materials for splicing fiber.						\$15,000		\$15,000
3.0 units	Unit Cost					\$5,000		
	Unit Cost				·.			
	Unit Cost							
	Unit Cost							
	Unit Cos							
	Unit Cos	<u> </u>						
тот	AL				#REF!	\$30,000		
					T	OTAL PROJECT	COST:	\$30,000

Project Name: Meter Purchases (including 500 Club)

Project Schedule: Annual Project Manager: Nick D'Alleva, Technical

Services Manager

Reason for Expenditure:

Purchase of meters and metering equipment for new construction, upgrades, and failures.

Additionally, the existing "500 Club" commercial meters which are manually read meters will be replaced. The proposal is to replace the existing meters with meters that can be read remotely with the fixed network system.

Brief Description/Scope:

100 residential time-of-use (TOU) meters – AMR and miscellaneous hardware will be purchases for stock.

The RMLD will begin changing out all "500 Club" commercial meters. In the same fashion as the commercial upgrade, the data will be transmitted to the RMLD via the fiber optic system which encircles the territory. The new data will provide reads at the desktop and additional consumption information.

This fixed network offers the ability to remotely:

- a. Perform all reads from the office;
- b. Amend the frequency of reads to maintain the read cycle;
- c. Monitor and discuss customer usage from a monthly, daily, or hourly perspective.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
n/a

Status Update From Prior Fiscal Year:

FY14 "500 Club" commercial upgrade is a carry-over.

CAPITAL PROJECT NAME:		Meters					SCHEDULE:	FY15
ITEM	CREW WEEKS	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	NEW MATERIAL & MISC	PROJECT #:_	117
For Stock: Residential TOU ERT Meters AMR						\$20,00	0 [\$20,000
100 units	Unit Cost					\$20	0 each	
Locking sealing rings, seals and meter switches						\$10,00	0	\$10,000
For 500 Club: Meters and miscellaneous supplies.						\$55,00	00 [\$55,000
100 units	Unit Cost					\$55	0 each	
Technical Services Manager: Labor		_		\$3,67	1		[\$3,671
1 week(s)	Unit Cost			\$3,67	1		per week	
Station Techs: Labor 4 week(s) Regular Time				\$15,33	14		[\$15,334
2 week(s) Over Time	Unit Cost			\$2,555.7	75		per week	
Network/System Administration: Labor	7			\$18,89	95		[\$18,895
6.5 week(s)	Unit Cost			\$2,90	07		per week	
Engineering: Labor				\$3,62	29			\$3,629
1 week(s)	Unit Cost			\$3,62	29		per week	
TOTA	VL.			\$41,5	30	\$85.0	000	
						TOTAL PE	ROJECT COST:	\$126,530

Project Name: URD Upgrades – All Towns

Project Schedule: Annual Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

There are 244 +/- underground residential subdivisions in the RMLD service territory, of which, 65 +/- are over 25 years old. These subdivisions are in need of new primary cable and transformers. Some of the URDs are in step-down areas and need to be upgraded before they can be converted to 7,979 volts. Also, most of the existing transformers are live-front units. The new pad mount transformers will be dead-front units which will improve reliability by eliminating the possibility of animal contacts within the pad transformer

Brief Description/Scope:

Replace primary and neutral cables, and pad-mounted transformers as needed in the various URDs. Replace precast transformer pads with fiberglass box pads as needed for elevation requirements

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:		JRD Upgrad	es - All Town	is		SCHEDULE:	FY2015
						PROJECT #:	106
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.	TOTAL
Install approximately 50 padmount transformers. (Transformers are included in Annual Transformer Purchase)	10.0	\$117,116	\$18,400			[\$135,516
	Unit Cost	\$11,712	\$1,640				
Install aproximately 7,000 feet of 1/0 Al UG cable and 7,000 feet of #2 CU neutral.	3.0	\$35,135	\$5,520			\$20,000	\$60,655
	Unit Cost	\$11,712	\$1,840			\$2,000	
Materials: splices, elbows, terminations,						\$30,000	\$30,000
connectors, box pads, tape, etc.	Unit Cost						ı
	Unit Cost	· · · · · · · · · · · · · · · · · · ·			-		
Undarground Contractor: 13 week(s)				\$74,443	\$526	ם	\$74,963
	Unit Cost			\$5,726	\$4	0	
Engineering Labor: 5 week(s)				18,146			\$18,146
	Unit Cost			\$3,629		per week]
Police Details (If applicable) week(s)	Unit Cost		-			per week	1
Total RMLD Crew Weel Total U/G Crew Weel	ks 13.0					per week	1
тотл	AL	\$152,250	\$23,920	\$92,590	\$5%	\$50,000	
						FY15 ESTIMATED COST	: \$319,280
Page 70							

Project Name: Step-down Area Upgrades – All Towns

Project Schedule: Annual Project Manager: Peter Price, Chief Engineer

Reason for Expenditure:

There are 32 +/- step-down areas in the RMLD service territory. These are areas on the RMLD distribution system that were originally fed from 4kV distribution circuits. When the RMLD began moving load over to the 13.8kV distribution circuits, most areas were converted and some areas were re-fed with pole-mounted step-down transformers. Most of the distribution system in these areas are 30+ years old and in need of upgrades before they can be converted.

Brief Description/Scope:

Replace poles, primary cable, secondary cable, and overhead transformers, as needed, in the various step-down areas. Convert areas to 13.8kV and remove step-down transformers.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAM	E:	Step-down A	rea Upgrade	s - All Tow	SCHEDULE:	FY15	
						PROJECT #:_	107
ITEM	CREW WEEKS 4-Man	RMLD CREW LABOR COSTS	RMLD CREW VEHICLE COSTS	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC.	TOTAL
Install 7,000° of 1/0 primary.	3.0	\$ 35,13 5	\$5,520			\$7,000	\$47,655
	Unit Cost	\$11,712	\$1,840				
Install 7,000' of 4/0 - 3/C sec cable	5.0	\$58,558	\$9,200			\$14,000	\$81,758
	Unit Cost	\$11,712	\$1,840				
Replace 15 transformers.	2.0	\$23,423.14	\$3,680			\$21,000	\$48,103
	Unit Cost	\$11,712	\$1,840			\$1,400 per transformer	
Miscellaneous Hardware \$200 per pole for approximately 65 poles.	,					\$13,000	\$13,000
	Unit Cost					\$200 per pole	
Underground Contractor: week(s)						[
	Unit Cost	·	-				
Engineering Labor: 2 week(s)				7,25	9		\$7,259
	Unit Cost			3,62	9	per week	
Police Details (if applicable) 2.0 week(s)				\$4,96	1	1	\$4,961
	Unit Cost			\$2,48	1	per week	
Total RMLD Crew Weel Total U/G Crew Weel							
тот	AL	\$117,116	\$18,400	\$12,23	20	\$55,000	
						FY15 ESTIMATED COST:	\$202,736

Project Name: Service Installations (Commercial and Residential)

Project Schedule: Annual Project Manager: n/a

Reason for Expenditure:

To install new and upgraded services for both residential and commercial/industrial customers in the service territory.

Brief Description/Scope:

- Service Installations Commercial/Industrial Customers: This item includes new service connections, upgrades, and service replacements for commercial and industrial customers. This represents the time and materials associated with the replacement of an existing or installation of a new overhead service drop and the connection of an underground service, etc. This does not include the time and materials associated with pole replacements/installations, transformer replacements/installations, primary or secondary cable replacements/installations, etc. These aspects of a project are captured under Routine Construction.
- Service Installations Residential Customers: This item includes new or upgraded overhead and underground services.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

n/a

CAPITAL PROJECT NAME:	S	ervice Installa	tlons-Comm	nerclal/Indu	ustrial	SCHEDULE:	FY15
						PROJECT #:	112
ITEM	CREW WEEKS 4-Man	CREW LABOR COST			OTHER VEHICLE	NEW MATERIAL & MISC	TOTAL
Installation of new commercial/ Industrial serivce connections.	3	35,135	5,520			15,893	\$56,548
	Unit Cost	\$11,712	\$1,840			See box at left.	
	1						
	Unit Cost						
	1						
	Unit Cost						
	1						· [
	Unit Cost						
	7						
	Lieb Ceeb						
	Unit Cost						J
	Unit Cost]
Police Details (if applicable) A							
	Unit Cost]
Total RMLD Crew Week Total U/G Crew Week							•
TOTA	L 3.0	\$35,135	\$5,520			\$15,893	
						TOTAL PROJECT COST	\$56.548

CAPITAL PROJECT NAME:		Service Installat	ions - Resider	SCHEDULE:	FY15		
ITEM	CREW WEEKS 2-Man	RMLD CREW LABOR COST	RMLD CREW VEHICLE COST	OTHER LABOR	OTHER VEHICLE	PROJECT #:_ NEW MATERIAL & MISC	113
Install new and upgraded service connections at approximately 360 units (approx 75-100 feet per installation).	30	\$175,674	\$27,600			\$56,250 [\$259,524
(approx 73-700 feet per matanation).	Unit Cost	\$5,855.79	\$920			per week	
	Unit Cost						
	Unit Cost						
	1	· ·					
	Unit Cost						
	Unit Cost]
	7						
	Unit Cost]
	7						
	Unit Cost		·····				1
		_					J
Total RMLD Crew Week Total U/G Crew Week		2-man crews					
TOTA	L 30,0	175,674	\$27,600			\$56,250	
					TOTA	AL PROJECT COST	\$259,524





Project Name: Routine Construction

Project Schedule: Annual Project Manager: n/a

Reason for Expenditure:

Routine Construction covers capital projects that develop during the year involving items shown below.

Brief Description/Scope:

- Capital Construction transformer installation, overhead and underground system upgrades, miscellaneous projects, pole damage, etc.
- Street Lights new equipment installation
- Pole setting/transfers
- Engineering labor
- General Line Foreman Labor
- Underground capital construction
- Police details associated with Routine Capital work
- Overtime associated with Routine Capital work

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year: n/a

CAPITAL PROJECT NAM	E:	Routine Construc	ction			SCHEDULE:	FY15
						PROJECT #:	113
		CREW	CREW			NEW	
TEM	CREW WEEKS 4-Man	LABOR COST	VEHICLE COST	OTHER LABOR	OTHER VEHICLE	MATERIAL & MISC	TOTAL
a) Capital Construction	15	\$175,674	\$27,600			\$50,000	\$253,274
	Unit Cost	\$11,712	\$1,840			per week	
	2-man						
b) Street Light Installations	3.6	\$21,081	\$3,312				\$24,393
Included with LED Pilot for FY15	Unit Cost	\$5,856	\$920			per week	
	4-Man						
c) Pole Settling/Transfers	12	\$140,539	\$22,080			\$35,000	\$197,619
	Unit Cost	\$11,712	\$1,840			per week	
	1					1	
d) Engineering Labor				\$29,034			\$29,034
8.0 weeks	Unit Cost			\$3,629		per week	
e) General Line Foreman Labor]			\$85,615			\$85,615
26.0 weeks	Unit Cost			\$3,293		per week	1
f) U/G Construction	2-Man] 6	#24 25D	\$240			\$75.000	6400 500
I de Constituction	"	\$34,358	\$240			\$75,000	\$109,598
	Unit Cost	\$5,726	\$40			per week]
g) Police Details	7			\$49,615	i		\$49,615
and a supplier	11-7-0			00.404			1
20.0 weeks	Unit Cost 4-Man			\$2,481		per week	7
h) Overtime	15	\$170,546	\$27,600				\$198,146
	Unit Cost	\$11,369.74	\$1,840	1		per week	1
							_
Taka Billi B. O	4 -Man	2-Man					
Total II/C Craw Week		3.6					
Total U/G Crew Week	a 6.0						
TOTA	L 33.0	\$542,198	\$80,832	\$164,26	4	\$160,000	
						TOTAL PROJECT COST	\$947,294

FISCAL YEAR 2015 OPERATING BUDGET

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	2015 BUDGET 9	% CHANGE [A] & [B]	2014 7 MTHS ACT 5 MTHS BUD [B]	% CHANGE [B] & [C]	FY 13 ACTUAL [C]
OPERATING REVENUE:					
SALES OF ELEC - BASE SALES OF ELEC - FUEL ENERGY CONSERVATION PURCHASE POWER ADJUSTMENT GAW REVENUE	50,449,523.00 36,949,646.00 692,860.00 0.00	8.73% 14.45% 0.96% -100.00%	46,400,000 32,284,101 686,292 1,139,813 692,642	2.64% -6.02% 0.12% 0.14% -0.50%	45,208,258 34,351,756 685,480 1,138,193 696,142
NYPA CREDIT TOTAL OPERATING REVENUE	(700,000.00)	7.26%	(652,649)	-7.68%	-706,940
TOTAL OPERATING REVENUE	87,392,029	8.49%	80,550,199	-1.01%	81,372,889
OPERATING EXPENSES:					
PURCHASED POWER - BASE OPERATION EXPENSE MAINTENANCE EXPENSE DEPRECIATION EXPENSE TOWN PAYMENTS	28,889,014 10,786,355 3,357,261 3,892,000 1,416,000	-0.95% 13.23% 11.76% 3.02% 1.25%	29,167,159 9,526,178 3,003,950 3,777,786 1,398,521	3.73% -2.92% -69.39% 36.47% -61.85%	28,117,958 9,812,541 2,768,230 3,665,630 1375900
SUB-TOTAL	48,340,629	3.13%	46,873,594	2.48%	45,740,259
PURCHASED POWER - FUEL	36,249,653	14.60%	31,631,195	-5.03%	33,305,373
TOTAL OPERATING EXPENSES	84,590,282	7.75%	78,504,789	-0.68%	79,045,632
NET OPERATING INCOME	2,801,747	36.98%	2,045,410	-12.11%	2,327,257
OTHER INCOME:					
MDSE AND JOBBING INTEREST INCOME FORFEITED DISCOUNTS MISCELLANEOUS REVENUE TOTAL OTHER INCOME	276,000 100,000 1,109,890 750,000	23.56% 114.61% 15.16% 19.73%	223,370 46,596 963,743 626,428 1,860,137	-33.25% 90.70% 4.57% -33.78%	334,634 24,434 921,639 946,040
MISCELLANEOUS INCOME DEDUCTIONS:					
CUSTOMER DEPOSIT INTEREST EXP OTHER DEDUCTIONS (ROI)	3,000 2,482,863		4,187 2,450,999	265.68% -11.51%	1,145 2,769,741
TOTAL MISCELLANEOUS DEDUCTIONS	2,485,863	1.25%	2,455,186	-11.39%	2,770,886
NET INCOME	2,551,773	75.94%	1,450,361	-18.66%	1,783,118

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						· ·
			CHANGE 1] & [B]	2014 7 MTHS ACT 5 MTHS BUD [B]	% CHANGE [B] & [C]	FY 13 ACTUAL [C]
PROJECTE	ED REVENUE					
	RESIDENTIAL REVENUE	21,850,676	8.15%	20,204,971	0.87%	20,030,704
	COMMERCIAL REVENUE	28,006,544	10.66%	25,308,513	2.62%	24,661,227
	STREET LIGHT REVENUE:					
PUBLIC PRIVATE		221,493 68,823	12.34% 68.56%	197,158 40,830	0.70% 52.24%	195,783 26,820
	SUB TOTAL	290,316	21.99%	237,988	6.91%	222,603
COOP - RI	ESALE REVENUE	301,992	26.32%	239,062	-18.61%	293,721
TOTA	AL BASE REVENUE	50,449,528	9.70%	45,990,534	1.73%	45, 55
FUEL REV		36,949,646	19.10%	31,024,101	-9.69%	34,351,756
LESS PAS	SNY CREDIT	(700,000)	7.26%	(652,645)	-7.68% -	(706,940)
TOTA	AL NET FUEL REVENUE	36,249,646	19.35%	30,371,456	-9.73%	33,644,816
PURCHAS	SED POWER ADJUSTMENT (PPA)	1,050,884	63.29%	643,562	-43.46%	1,138,193
	CONSERVATION - RESIDENTIAL CONSERVATION - COMMERCIAL	256,568 436,292	0.84% 1.03%	254,440 431,852	-0.91% 0.74%	256,789 428,691
	L ENERGY CONSERVATION	692,860	0.96%	686,292	_	685,480
					-	696,142
GAW RE	VENUE	0	-100.00%	692,642	-0.50%	090,142
	TOTAL REVENUES	88,442,918	12.83%	78,384,486	-3.67%	81,372,886

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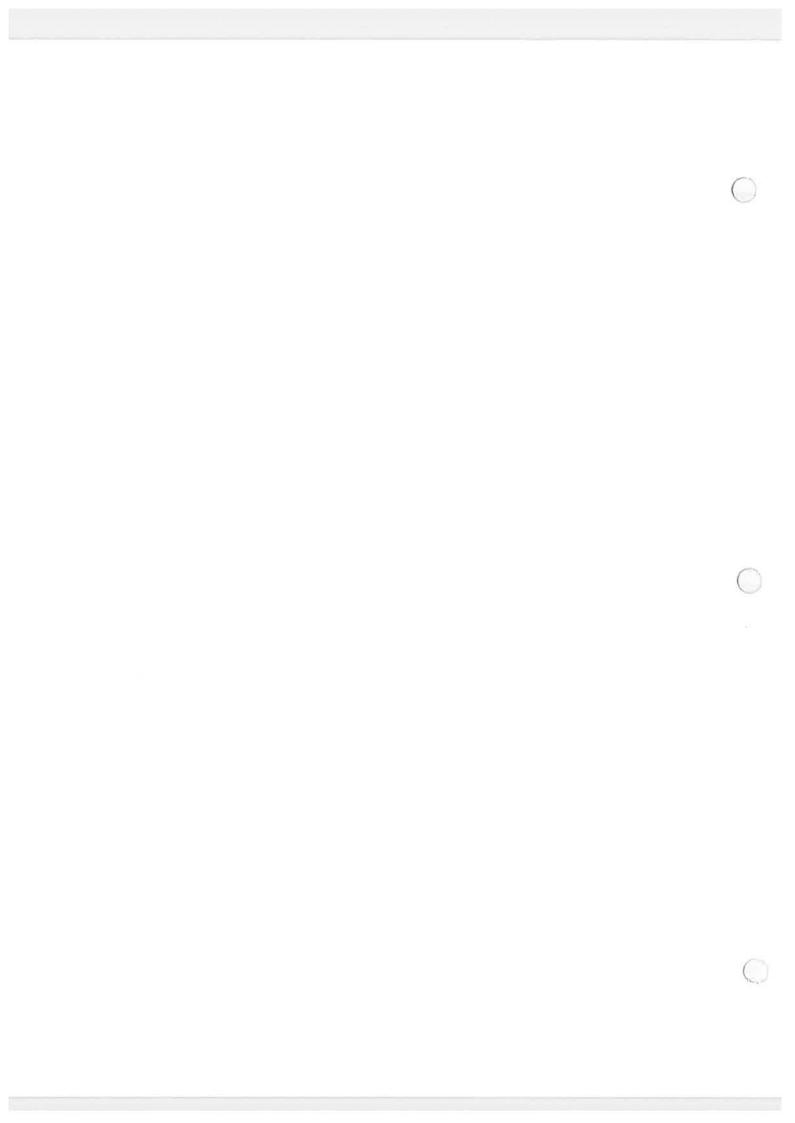
	2015 BUDGET [A]	% CHANGE [A] & [B]	2014 7 MTHS ACT 5 MTHS BUD [B]	% CHANGE [B] & [C]	FY 13 ACTUAL [C]
			2,014		
	2015		7 MTHS ACT		FY 13
	BUDGET	% CHANGE	5 MTHS BUD	% CHANGE	ACTUAL
PROJECTED MISCELLANEOUS REVENUE	[A]	[A] & [B]	[B]	[B] & [C]	[C]
MMWEC FLUSH OF FUNDS	500,000	0.00%	500,000	15.23%	433,900
CONTRIBUTIONS IN AID OF CONSTRUCTION	200,000	161.68%	76,428	-83.15%	453,679
SURPLUS APPLIED TO DEPRECIATION	50,000	0.00%	50,000	-14.47%	58,461
TOTAL MISCELLANEOUS REVENUE	750,000	19.73%	626,428	-33.78%	946,040

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			2014		
	2015		7 MTHS ACT		FY 13
		CHANGE		% CHANGE	ACTUAL
		A] & [B]	[B]	[B] & [C]	[C]
	(c)	d æ fel	[0]		[0]
OPERATING EXPENSES:					
555 PURCHASED POWER	65,138,667	7.14%	60,798,354	-1.02%	61,423,331
TOTAL PURCHASED POWER	65,138,667	7.14%	60,798,354	-1.02%	61,423,331
568 MAINT OF TRANS PLANT	3,000	5.78%	2,836	4.07%	2,725
TOTAL TRANSMISSION EXP	3,000	5.78%	2,836	4.07%	2,725
580 OPER SUPER & ENGIN	583,668	18.27%	493,524	-1.99%	503,570
581 OPERATION LABOR	93,027	-10.07%	103,444	36.06%	76,028
581 1 OPERATION LABOR MISC	657,259	-15.77%	780,307	11.53%	699,667
582 OPERATION SUPPLIES & EXP	398,849	-16.23%	476,102	-0.46%	478,286
585 STREET LIGHTING EXP	82,907	1.93%	81,339	7.81%	75,447
586 METER EXP	247,938	11.67%	222,018	18.18%	187,867
588 MISC DISTRIBUTION EXP	402,885	7.67%	374.169	6.41%	351,642
590 MAINT OF STRUCTURE & EQUIP	484,026	223.25%	149,735	5.91%	141,374
593 MAINT OF LINES OH	1,792,794	10.92%	1,616,244	4.87%	1,541,147
594 MAINT OF LINES UG	130,694	-59.51%	322,749	57.69%	204,673
595 MAINT OF LINE TRANSFORMS	156,000	9.63%	142,299	-2.12%	145,386
596 MAINT OF ST LT & SIG SYS	9,745	142.48%	4,019	-3367.48%	(123)
597 MAINT OF METERS	43,290	108.73%	20,740	-51.20%	An 496
TOTAL DISTRIBUTION EXP	5,083,084	6.19%	4,786,689	7.63%	4, 60
902 METER READING LABOR & EXP	30,922	-14.69%	36,246	-51.51%	74,751
903 ACCT & COLL LABOR & EXP	1,705,333	11.16%	1,534,169	2.89%	1,491,101
904 UNCOLLECTABLE ACCTS	120,000	-4.76%	126,000	232.28%	37,920
TOTAL CUST ACCT EXP	1,856,255	9.42%	1,696,415	5.78%	1,603,772
916 ENERGY AUDIT EXP	1,267,096	33.90%	946,302	-21.96%	1,212,536
920 ADMIN & GENERAL SALARIES	842,170	1.22%	832,033	8.30%	768,287
921 1 OFFICE SUPPLIES EXP	301,000	9.67%	274,458	-0.58%	276,073
923 OUTSIDE SERVICE EMPLOYED	351,650	-15.88%	418,019	-34.00%	633,341
924 PROPERTY INSURANCE	453,200	15.29%	393,089	6.28%	369,873
925 INJURIES & DAMAGES	49,059	5.07%	46,692	2.19%	45,691
926 EMPLOYEES PENSIONS & BENS	2,746,619	35.98%	2,019,837	-7.09%	2,174,071
930 MISC GENERAL EXP	240,772	41.77%	169,832	6.17%	159,956
931 RENT EXPENSE	212,000	6.75%	198,601	1.11%	196,422
932 1 MAINT OF GARAGE & STCKRM	567,531	-5.69%	601,777	5.34%	571,295
935 MTN OF GEN PLANT	170,180	18.55%	143,548	20.37%	119,256
TOTAL ADMIN & GEN EXP	7,201,277	19.14%	6,044,188	-7.39%	6,526,801
GRAND TOTAL	79,282,282	8.12%	73,328,482	-0.91%	74,004,089
LESS: PURCHASED POWER	(65,138,667)	7.14%	(60,798,354) -198.98%	61,423,331
MAINTENANCE EXPENSES	(3,357,261)	11.76%	(3,003,950		(2,768,229
TOTAL OPERATION EXPENSE	10,786,355	13.23%	9,526,178	-83.76%	58,655,102

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		2015 BUDGET [A]	% CHANGE [A] & [B]	2014 7 MTHS ACT 5 MTHS BUD [B]	% CHANGE [B] & [C]	FY 13 ACTUAL [C]
N	AINTENANCE EXPENSE:					
	MTN OF TRANS. PLANT MTN OF STRUCTURES MTN OF LINES - OH MTN OF LINES - UG MTN OF LINE TRANS. MTN OF ST. LIGHTS MAINT OF METERS MAINT OF GEN PLANT MTN OF GEN PLANT	3,000 484,026 1,792,794 130,694 156,000 9,745 43,290 567,531 170,180	5.63% 223.25% 10.92% -59.51% 9.63% 142.48% 108.73% -5.69% 18.55%	2,840 149,735 1,616,244 322,749 142,299 4,019 20,740 601,777 143,548	4.22% 5.91% 4.87% 57.69% -2.12% -3367.48% -51.20% 5.34% 20.37%	2,725 141,374 1,541,147 204,673 145,386 (123) 42,496 571,295 119,256
٦	OTAL MAINTENANCE EXPENSES	3,357,261	11.76%	3,003,951	8.52%	2,768,229
	DEPRECIATION EXPENSE: 403 DEPRECIATION EXPENSE	3,892,000	3.02%	3,777,787	3.06%	3,665,630
	OTHER TAXES: 408 OTHER TAXES (2% TOWN PAYMTS)	1,416,000	1.25%	1,398,522	1.64%	1,375,900
	INTEREST ON CUSTOMER DEPOSITS: 419-2 INTEREST EXP ON CUST DEP	3,000	-28.35%	4,187	265.68%	1,145



Description of RMLD's Power Supply

Stony Brook Intermediate Unit

The Stony Brook Intermediate Unit is a 354-megawatt, combined-cycle power plant that entered commercial operation in 1981.

The unit's three gas turbines generate electricity using either No. 2 oil or natural gas, with additional electricity produced using a single steam turbine in the combined-cycle process. MMWEC completed construction of a natural gas pipeline to serve the Intermediate Unit in September 2002. The RMLD has a Life of Unit (LOU) entitlement for 14.453% of the unit or approximately 51 Mws. The RMLD has paid off the debt service associated with this project.

Quick Facts - Stonybrook Intermediate Unit

Location

Ludlow, Massachusetts

On-Line Date

1981

Fuel

No. 2 oil/natural gas

Principal Owner/Operator

MMWEC

Total Capacity

354 megawatts

Stony Brook Peaking Unit

The Stony Brook Peaking Unit is a 172-megawatt peaking plant that entered commercial operation in 1982.

The unit's two turbines generate electricity using No. 2 oil. The RMLD has a Life of Unit (LOU) entitlement for 19.516% of the unit which is equivalent to approximately 33 Mws. The RMLD has paid off the debt service associated with this project.

Group, Inc. NextEra owns 88.2% of Seabrook Station. The other owners are MMWEC (11.59%) and two Massachusetts municipal utilities, the Taunton Municipal Lighting Plant (0.13%) and Hudson Light & Power Department (0.08%).

NextEra has announced plans to seek an extension of its Seabrook operating license from the current license expiration of 2030 to 2050. RMLD signed 3 different projects to finance Seabrook, Mix 1, Project 4, and Project 5. The debt service associated with these projects will be paid-off in 2014, 2017 & 2018 respectively. The RMLD has a Life of Unit (LOU) for 0.635% or approximately 8 Mws of the unit.

Quick Facts - Seabrook Station

Location Seabrook, New Hampshire

On-Line Date 1990

Fuel Nuclear – Pressurized Water Reactor

Principal Owner/Operator NextEra Energy Resources, LLC

Total Capacity 1,244 megawatts

Millstone Unit 3

Millstone Unit 3 is a 1,237-megawatt nuclear generating plant located in Waterford, Connecticut. Millstone Unit 3, which began operation in 1986, is the newest and largest of the Millstone Station's three nuclear units, one of which is retired from service. The principal owner and operator of Millstone Station is Dominion Nuclear Connecticut, Inc., a subsidiary of Virginia-based Dominion Resources, Inc. Dominion Connecticut owns 93.4% of Millstone Unit 3.

The Nuclear Regulatory Commission (NRC) on November 28, 2005 approved Dominion Nuclear Connecticut's request for a 20-year operating license extension for Millstone's Unit 3 reactor. The license now expires in November, 2045. RMLD signed two different projects to finance Millstone #3, Mix 1 and Project 3. The debt service associated with these projects will be paid off in 2014 & 2018 respectively. The RMLD has a LOU agreement for 0.404% of the units which equates to approximately 4.6 Mws.

6/1/2015 - 5/31/2016	\$5.90	\$6.40
6/1/2016 - 5/31/2017	\$6.15	\$6.65

JP Morgan

In June, 2010 the RMLD signed a system power contract with JP Morgan that is effective from January 1, 2011 through December 31, 2014. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

NextEra Energy Power Marketing, LLC

In June, 2011 the RMLD signed a system power contract with NextEra that is effective from January 1, 2012 through December 31, 2015. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Exelon

In June, 2012 the RMLD signed a system power contract with Exelon that is effective from January 1, 2013 through December 31, 2016. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

BP Energy

In July, 2013 the RMLD signed a system power contract with BP Energy that is effective from January 1, 2014 through December 31, 2017. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Swift River Hydro

In March, 2011 the RMLD signed a purchase power agreements with Swift River Hydro LLC for the output of four hydro systems located in Massachusetts that are effective from February 1, 2011 through January 31, 2026. The Swift River Trading Company is

• Indian River Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1.4 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.

Collins Hydro

In August, 2013 the RMLD signed a purchase power agreements with Swift River Hydro LLC.for the output of Collins Hydro located in between Ludlow and Wilbraham Massachusetts. The contract with Swift River Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 5,667 megawatt-hours per year.

Pioneer Hydro

In August, 2013 the RMLD signed a purchase power agreements with Ware River Power Inc. for the output of Pioneer Hydro located in Ware, Massachusetts. The contract for Pioneer Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 4,480 megawatt-hours per year.

READING MUNICIPAL LIGHT DEPARTMENT

2015 BUDGET SUMMARY

PURCHASED POWER EXPENSE		TOTAL
NUCLEAR MIX #1 - MILLSTONE	С	924.765
MILLSTONE - TRANSMISSION	Т	17,664
MILLSTONE - ENERGY	Ē	160,523
NUCLEAR MIX #1 - SEABROOK	C	70,731
SEABROOK - TRANSMISSION	T	180
SEABROOK - ENERGY	Ē	19,823
PROJECT #3 - DEBT SERVICE	С	1,283,131
PROJECT #3 - TRANSMISSION	T	12.624
PROJECT #3 - ENERGY	Ē	123,087
PROJECT #4 - DEBT SERVICE	С	3,345,119
PROJECT #4 - TRANSMISSION	Т	4,104
PROJECT #4 - ENERGY	E	486,505
PROJECT #5 - DEBT SERVICE	C	436,780
PROJECT #5 - TRANSMISSION	Т	504
PROJECT #5 - ENERGY	E	60,037
NYPA - CAPACITY*	C	206,064
NYPA - TRANSMISSION*	Т	634,410
NYPA - ENERGY*	E	130,874
REMVEC**	E	9,000
ISO-NE CAPACITY	C	2,265,114
ISO-NE TRANSMISSION***	T	11,810,652
ISO-NE ENERGY	Ē	6,116,209
NEMA CONGESTION****	E	(711,600)
HYDRO QUEBEC SUPPORT SERVICES	C	277,200
STONYBROOK PEAKING PROJECT - CAPACITY	C	572,830
STONYBROOK PEAKING PROJECT - TRANSM	Т	33,592
STONYBROOK PEAKING PROJECT - ENERGY	Ė	397,230
STONYBROOK INTERMEDIATE PROJECT - CAPAC	_	1,316,835
STONYBROOK INTERMEDIATE PROJECT - TR	T	42,997
STONYBROOK INTERMEDIATE PROJECT - ENER	Ē	1,747,295
J P MORGAN	E	7,293,496
NEXTERA	E	6,098,655
EXELON	E	4,798,187
BRAINTREE WATSON - CAPACITY	C	1,550,718
BRAINTREE WATSON - ENERGY	E	640,261
COOP / RESALE	E	25,200
MACQUARIE / INTEGRYS	E	5,486,096
SWIFT RIVER HYDRO	E	3,368,775
NEXTERA CAPACITY PURCHASE	С	4,083,000
TOTAL BUDGETED PURCHASED POWER		65,138,667
TO THE BODGETED TORONAGED TOWER		00,100,001
PURCHASED POWER BASE EXPENSE:		
TOTAL CAPACITY PURCHASED	С	16,332,287
TOTAL TRANSMISSION PURCHASED	Т	12,556,727
TOTAL		28,889,014
DUDOUAGED DOWED FILE: EVERYOR.		
PURCHASED POWER FUEL EXPENSE: TOTAL ENERGY PURCHASED	_	36,249,653
IOTAL ENERGT FURCHASED	_	30,245,053

^{*} PASNY: POWER AUTHORITY FOR THE STATE OF NEW YORK

^{**} REMVEC: RHODE ISLAND, EASTERN MASSACHUSETTS, VERMONT ENERGY CONTROL

^{***} ISO-NE: INDEPENDENT SYSTEM OPERATOR - NEW ENGLAND

^{****} NEMA: NORTHEAST MASSACHUSETTS

2015 BUDGET SUMMARY

PURCHASE POWER EXPENSE

CAPACITY
924,765 5.7% 70,731 0.4% 1,283,131 7.9% 436,779 2.7% 20,6061 1.3%
572,829 3.5 1,316,835 8.1 2,265,118 13.9 1,550,719 9.5
16,332,288 100.0%

NYPA: New York Power Authority

ISO-NE: Independent System Operator - New England REMVEC: Rhode Island, Eastem Massachusetts, Vermont, Energy Control NEMA: Northeast Massachusetts

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RMLD BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

			2014		
DIVISION	2015 BUDGET [A]	% CHANGE [A] & [B]	7 MTHS ACT 5 MTHS BUD [B]	% CHANGE [B] & [C]	FY 13 ACTUAL [C]
BUSINESS DIVISION	10,143,540	3.91%	9,761,564	1.79%	9,589,645
ENERGY SERVICES	1,405,396	32.09%	1,063,954	0.54%	1,058,281
ENGINEERING AND OPERATIONS	4,966,221	5.89%	4,689,811	1.47%	4,622,081
FACILITY	4,623,594	21.29%	3,812,130	2.99%	3,701,470
GENERAL MANAGER	798,728	-4.25%	834,165	1.48%	821,967
SUB-TOTAL	21,937,478	8.81%	20,161,624	1.86%	19,793,444
PURCHASED POWER BASE	28,889,020	-0.95%	29,167,159	17.25%	24,876,985
PURCHASED POWER FUEL	36,249,650	14.60%	31,631,195	-10.86%	35,484,630
TOTAL	87,076,148	7.55%	80,959,978	1.00%	80,155,059

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RMLD ENERGY SERVICES DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

ENERGY SERVICES 75	2015 BUDGET TOTAL		2014 7 MTHS ACT 5 MTHS BUD		FY 13 ACTUAL
01-75-5916-000 ENERGY SERV EXP	48,000	28.58%	37,330	15.97%	32,189
01-75-5916-101 LABOR REG	423,184	24.52%	339,859	-15.46%	401,995
01-75-5916-102 LABOR OT	-	-100.00%	113	-96.84%	3,577
01-75-5916-103 RE EDUCATION	15,600	227.11%	4,769	-49.65%	9,472
01-75-5916-105 SUPPLIES	-	0.00%	•	0.00%	
01-75-5916-109 KEY ACCOUNT	1,500	-74.62%	5,910	1210.42%	451
01-75-5921-000 OFFICE SUPPLIES	•	0.00%	•	-100.00%	79
01-75-5923-000 OUTSIDE SERVICES	138,300	17.55%	117,653	15.01%	102,295
01-75-5916-XXX CONSERVATION	778,812	39.49%	558,320	9.86%	508,223
GRAND TOTAL	1,405,396	32.09%	1,063,954	0.54%	1,058,281

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RMLD GENERAL MANAGER DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

	2015		2014		
	BUDGET		7 MTHS ACT		FY 13
GENERAL MANAGER 51	TOTAL		5 MTHS BUD		ACTUAL
01-51-5920-101 LABOR REG	268,865	7.86%	249,283	-5.39%	263,497
01-51-5920-102 LABOR OT	-	-100.00%	234	-83.35%	1,405
01-51-5921-000 OFFICE SUPPLIES	-	-100.00%	153	-84.88%	1,012
01-51-5923-000 OUTSIDE SERVICES	53,000	-69.07%	171,382	53.60%	111,577
01-51-5930-103 BE EDUCATION	9,000	184.63%	3,162	-6.48%	3,381
01-51-5930-105 MISC GENERAL	55,000	3.00%	53,396	-32.58%	79,198
01-51-5930-106 VEHICLE	4,660	-419.86%	(1,457)	-75.80%	(6,021)
SUB-TOTAL	390,525	-17.98%	476,153	4.87%	454,049
HUMAN RESOURCES 52					
01-52-5920-101 LABOR REG	114,411	1.99%	112,183	6.05%	105,783
01-52-5921-000 OFFICE SUPPLIES	•	0.00%		0.00%	•
01-52-5923-000 OUTSIDE SERVICES	64,000	17.16%	54,624	-46.28%	101,680
01-52-5930-103 BE EDUCATION	6,580	46.22%	4,500	2594.61%	167
01-52-5930-105 SUPPLIES	900	71.76%	524	17.49%	446
01-52-5930-109 MISC GENERAL	13,540	31.47%	10,299	-14.20%	12,003
SUB-TOTAL	199,431	9.50%	182,130	-17.24%	220,079
COMMUNITY RELATIONS 54					
	94,516	21.86%	77,564	5.51%	73,511
01-54-5920-102 LABOR OT		-100.00%	652	100.00%	
01-54-5921-000 OFFICE SUPPLIES	-	0.00%		0.00%	
01-54-5930-109 MISC GENERAL	82,320	21.02%	68,020	17.27%	58,002
01-54-5930-103 EE EDUCATION	2,400	2.96%	2,331	1764.80%	125
01-54-5930-105 SUPPLIES	6,990	-27.13%	9,592	117.01%	4,420
SUB-TOTAL	186,226	17.75%	158,159	16.24%	136,058
CAB 56					
01-56-5920-101 LABOR REG	5,024	83.70%	2,735	711.57%	337
01-56-5920-102 LABOR OT	1,200	104.08%	588	13.51%	518
01-56-5930-105 SUPPLIES	-	0.00%	-	0.00%	-
01-56-5930-109 MISC GENERAL	8,821	73.13%	5,095	-17.26%	6,158
SUB-TOTAL	15,045	78.73%	8,418	20.03%	7,013
BOARD 58					
01-58-5930-109 MISC GENERAL	7,500	-19.40%	9,305	95.16%	4,768
SUB-TOTAL	7,500	-19.40%	9,305	95.16%	4,768
GRAND TOTAL	798,728	-4.25%	834,165	1.48%	821,967

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RMLD FACILITY MANAGER DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

	2015		2014		
	BUDGET		7 MTHS ACT		FY 13
GENERAL BENEFITS 53	TOTAL		5 MTHS BUD		ACTUAL
01-53-5920-101 LABOR REG	104,050	-22.17%	133,692	79.16%	74,622
01-53-5920-102 LABOR OT	201,030	-100.00%	228	100.00%	14,022
01-53-5921-000 OFFICE SUPPLIES	_	-100.00%	1,015	100.00%	-
01-53-5930-103 BE EDUCATION	21 500		•		
	21,600	71900.00%	30	-68.42%	95
01-53-5930-105 SUPPLIES	1,000	138.66%	419	100.00%	
01-53-5923-000 OUTSIDE SERVICES	27,000	170.00%	10,000	54.85%	6,458
01-53-5924-000 PROPERTY INSURANCE	453,200	15.29%	393,089	1.69%	386,560
01-53-5925-000 INJURIES & DAMAGES	49,059	5.07%	46,692	32.53%	35,230
01-53-5926-000 BE PENS & BENEFIT	2,746,619	35.98%	2,019,837	-0.34%	2,026,826
01-53-5930-109 MISC GENERAL	3,300	49.12%	2,213	572.64%	329
01-53-5931-000 RENT	212,000	6.75%	198,601	0.94%	196,756
SUB-TOTAL	3,617,828	28.94%	2,805,816	2.89%	2,726,876
TRANSPORTATION 63					
01-63-5933-109 MISC GENERAL	(236,072)	181.37%	(83,902)	11650.98%	(714)
01-63-5933-101 LABOR REG	65,370	16.42%	56,151	-30.99%	81,372
01-63-5933-102 LABOR OT	8,400	57.98%	5,317	-55.23%	11,877
01-63-5933-103 EE EDUCATION	2,400	380.00%	500	100.00%	•
01-63-5933-105 SUPPLIES	392,920	-978.54%	(44,724)	-88.34%	(383,433)
LESS ALLOCATION RECLASS	(233,018)	-449.57%	66,658	-77.09%	290,898
SUB-TOTAL		0.00%	•	0.00%	
BUILDING MAINTENANCE 64					
BUILDING MAINTENANCE 64					
01-64-5923-000 OUTSIDE SERVICES	10,350	116.21%	4,787	-95.21%	99,979
01-64-5932-101 LABOR REG	100,951	-19.87%	125,977	-2.74%	129,530
01-64-5932-102 LABOR OT	32,000	11.95%	28,585	16.93%	24,446
01-64-5932-103 EE EDUCATION	2,400	380.00%	500	156.41%	195
01-64-5932-105 SUPPLIES	432,180	-3.25%	446,716	21.29%	368,308
ann mamar	F77 001	4 720	COC FCF		622,458
SUB-TOTAL	577,881	4.73%_	606,565	-2.55%	622,458
MATERIALS MANAGEMENT 60					
01-60-5588-109 MISC DIST EXP	70,000	5.53%	66,333	48.90%	44,548
01-60-5588-101 LABOR REG	294,625	5.19%	280,087	0.77%	277,946
01-60-5588-102 LABOR OT	15,000	26.42%	11,865	25.29%	9,470
01-60-5588-103 RE EDUCATION	10,260	553.09%	1,571	516.08%	255
01-60-5588-105 SUPPLIES	13,000	-6.29%	13,873	51.11%	9,181
01-60-5588-104 RFP EXPENSES		-100.00%	440	-94.85%	8,538
01-60-5921-000 OFFICE SUPPLIES	25,000	-2.27%	25,580	1063.79%	2,198
SUB-TOTAL	427,885	7.04%	399,749	13.52%	352,136
GRAND TOTAL	4,623,594	21.29%	3,812,130	2.99%	3,701,470

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RMLD BUSINESS DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

	2015		2014		
	BUDGET		7 MTHS ACT		FY 13
ACCOUNTING 59	TOTAL		5 MTHS BUD		ACTUAL
01-59-5903-101 LABOR REG	217,219	9.75%	197,917	5.07%	188,360
01-59-5903-102 LABOR OT	400	100.00%	200	100.00%	•
01-59-5903-103 BE EDUCATION	6,200	100.00%	•	0.00%	•
01-59-5903-105 SUPPLIES	333,000	15.31%	288,790	27.92%	225,760
01-59-5921-000 OFFICE SUPPLIES	276,000	11.53%	247,464	13.21%	218,584
01-59-5923-000 OUTSIDE SERVICES	35,000	~9.09%	38,500	0.47%	38,320
SUB-TOTAL	867,819	12.29%	772,871	15.18%	671,024
CUSTOMER SERVICE 62					
01-62-5903-101 LABOR REG	525,214	7.25%	489,720	4.35%	469,283
01-62-5903-101 HABOR OT	2,000	147.22%	809	-88.70%	7,159
01-62-5903-103 EE EDUCATION	4,800	34.19%	3,577	7.87%	3,316
01-62-5903-104 TEMP LABOR	2,000	0.00%	•	-100.00%	16,680
01-62-5903-105 SUPPLIES	18,000	-4.53%	18,854	-21.65%	24,064
01-62-5903-106 VEHICLE	4,660	-419.86%	(1,457)	-75.80%	(6,021)
01-62-5903-100 VENICEE 01-62-5903-109 RES ENERGY AUDITS	2,000	0.00%	(=,,	0.00%	*
01-62-5904-000 UNCOLLECT ACCOUNTS	120,000	-4.76%	126,000	21.28%	103,896
01-62-5921-000 OFFICE SUPPLIES	-	0.00%		-100.00%	1,303
SUB-TOTAL	674,674	5.83%	637,503	2.88%	619,680
MIS 61					
01-61-5903-101 LABOR REG	562,439	10.46%	509,184	15.68%	440,175
01-62-5903-102 LABOR OT	800	-65.13%	2,294	-85.51%	15,837
01-61-5903-103 EE EDUCATION	9,600	-32.06%	14,130	330.27%	3,284
01-61-5903-105 SUPPLIES	21,000	106.90%	10,150	-61.05%	26,060
01-61-5935-000 MTN GEN PLANT	170,180	18.55%	143,548	62.27%	88,460
01-61-5921-000 OFFICE SUPPLIES	•	-100.00%	138	-98.88%	12,278
SUB-TOTAL	764,019	12.45%	679,444	15.93%	586,094
MISCELLANEOUS DEDUCTIONS 57/77					
01-77-5403-000 DEPRECIATION EXP	3,892,000	3.02%	3,777,787	6.35%	3,552,329
01-77-5408-000 VOLUNTARY PAYMENTS	1,416,000	1.25%	1,398,522	3.47%	1,351,568
01-77-5419-000 INTEREST EXP	3,000	-28.35%	4,187	186.78%	1,460
01-77-5426-000 OTHER DEDUCTIONS	2,482,863	1.30%	2,451,000	-11.51%	2,769,914
01-57-5920-101 BM LABOR REG	40,764	3.86%	39,250	6.18%	36,967
01-57-5930-109 BM MISC GENERAL	2,400	140.00%	1,000	64.20%	609
SUB-TOTAL	7,837,027	2.15%	7,671,746	-0.53%	7,712,847
GRAND TOTAL	10,143,540	3.91%	9,761,564	1.79%	9,589,645

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RMLD ENGINEERING AND OPERATIONS DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

	2017		0014		
	2015 BUDGET		2014 7 MTHS ACT		7717 4.0
E&O MGR 55	TOTAL		5 MTHS BUD		FY 13 ACTUAL
MEC MGR 55	TOTAL		5 MINS BOD		ACTUAL
01-55-5920-101 LABOR REG	211,840	-1.42%	214,896	14.92%	186,997
01-55-5920-102 LABOR OT	1,500	106.33%	727	-80.21%	3,673
01-55-5921-000 OFFICE SUPPLIES	•	0.00%	•	-100.00%	197
01-55-5930-103 EE EDUCATION	9,600	200.75%	3,192	-64.89%	9,091
01-55-5930-106 VEHICLE	4,660	-320.87%	(2,110)	-64.96%	(6,021)
01-55-5923-000 OUTSIDE SERVICES	10,500	-21.44%	13,365	-34.34%	20,355
01-55-5930-105 MISC GENERAL	500	56.74%	319	-33.26%	478
SUB-TOTAL	238,601	3.56%	230,389	7.27%	214,770
ENGINEERING 6					
01-65-5580-101 LABOR REG	522,008	22.53%	426,014	0.53%	423,763
01-65-5580-102 LABOR OT	25,000	-51.39%	51,432	-30.77%	74,296
01-65-5580-103 EE EDUCATION	24,000	193.15%	8,187	-33.74%	12,356
01-65-5580-105 SUPPLIES	8,000	~7.26%	8,626	26.50%	6,819
01-65-5580-106 VEHICLE	4,660	-734.06%	(735)	-84.78%	(4,828)
01-65-5921-000 OFFICE SUPPLIES	•	~100.00%	81	-92.07%	1,021
01-65-5923-000 OUTSIDE SERVICES	13,500	75.14%	7,708	100.00%	•
SUB-TOTAL	597,168	19.12%	501,313	-2.36%	513,427
LINE 66					
01-66-5568-109 MTN OF TRANS EXP	3,000	5.63%	2,840	4.22%	2,725
01-66-5581-101 LABOR MISC	513,259	-23.25%	668,706	16.13%	575,831
01-65-5581-109 GENERAL EXP	90,000	7.67%	83,587	1.21%	82,589
01-66-5581-103 EE EDUCATION	54,000	92.76%	28,014	-38.75%	45,738
01-66-5585-109 STREET LIGHT EXP	25,000	6.10%	23,563	-48.86%	46,074
01-66-5585-101 LABOR REG ST LIGHT	26,605	-15.77%	31,585	-21.72%	40,347
01-66-5585-102 LABOR OT ST LIGHT	8,000	17.34%	6,818	-34.12%	10,349
01-66-5585-106 VEHICLE ST LIGHT	23,302	20.28%	19,373	-5.27%	20,451
01-66-5593-000 MTN OF LINES	144,821	-36.39%	227,670	4.14%	218,623
01-66-5593-101 LABOR REG MTN LINE	490,586	3.52%	473,920	-5.56%	501,812
01-66-5593-102 LABOR OT MTN LINE	241,866	-19.14%	299,112	-33.72%	451,261
01-66-5593-106 VEHICLE MTN OH LINE	158,452	83.97%	86,131	217.49%	27,129
01-78-5593-110 TREE TRIMMING	757,069	43.00%	529,411	26.47%	418,609
01-66-5594-109 MTN UG LINE	104,755	-62.52%	279,487	100.00%	•
01-66-5594-101 LABOR REG UG LINES	15,559	-37.20%	24,777	308.19%	6,070
01-66-5594-102 LABOR OT UG LINE	5,000	-40.71%	8,433	581.18%	1,238
01-66-5594-106 VEHICLE MTN UG LINE	5,380	-46.47%	10,051	-410.60%	(3,236)
01-66-5596-109 ST LT & SIG EXP	250	142.72%	103	-99.95%	203,132
01-66-5596-101 LABOR REG ST LT/SG	6,915	124.74%	3,077	100.00%	•
01-66-5596-102 LABOR OT ST LT/SG	250	142.72%	103	100.00%	40.4-1
01-66-5596-106 VEHICLE ST LT/SG	2,330	216.60%	736	-312.10%	(347)
01-66-5921-000 OFFICE SUPPLIES	•		•	-100.00%	302
SUB-TOTAL	2,676,399	-4.67%	2,807,497	6.00%	2,648,697

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RMLD ENGINEERING AND OPERATIONS DIVISION BUDGET / ACTUAL COMPARISON SUMMARY SCHEDULE DRAFT 1 3/31/14

	2015		2014		
	BUDGET		7 MTHS ACT		FY 13
E&O MGR 55	TOTAL		5 MTHS BUD		ACTUAL
01-55-5920-101 LABOR REG	211,840	-1.42%	214,896	14.92%	186,997
01-55-5920-102 LABOR OT	1,500	106.33%	727	-80.21%	3,673
01-55-5921-000 OFFICE SUPPLIES		0.00%	•	~100.00%	197
01-55-5930-103 EE EDUCATION	9,600	200.75%	3,192	-64.89%	9,091
01-55-5930-106 VEHICLE	4,660	-320.87%	(2,110)	-64.96%	(6,021)
01-55-5923-000 OUTSIDE SERVICES	10,500	-21.44%	13,365	-34.34%	20,355
01-55-5930-105 MISC GENERAL	500	56.74%	319	-33.26%	478
SUB-TOTAL	238,601	3.56%	230,389	7.27%	214,770
ENGINEERING 65					
01-65-5580-101 LABOR REG	522,008	22.53%	426,014	0.53%	423,763
01-65-5580-102 LABOR OT	25,000	-51.39%	51,432	-30.77%	74,296
01-65-5580-103 RE EDUCATION	24,000	193.15%	8,187	-33.74%	12,356
01-65-5580-105 SUPPLIES	8,000	-7.26%	8,626	26.50%	6,819
01-65-5580-106 VEHICLE	4,660	-734.06%	(735)	-84.78%	(4,828)
01-65-5921-000 OFFICE SUPPLIES	~	-100.00%	81	-92.07%	1,021
01-65-5923-000 OUTSIDE SERVICES	13,500	75.14%	7,708	100.00%	•
SUB-TOTAL	597,168	19.12%	501,313	-2.36%	513,427
2 66					
01-66-5568-109 MTN OF TRANS EXP	3,000	5.63%	2,840	4.22%	2,725
01-66-5581-101 LABOR MISC	513,259	-23.25%	668,706	16.13%	575,831
01-65-5581-109 GENERAL EXP	90,000	7.67%	83,587	1.21%	82,589
01-66-5581-103 HE EDUCATION	54,000	92.76%	28,014	~38.75%	45,738
01-66-5585-109 STREET LIGHT EXP	25,000	6.10%	23,563	-48.86%	46,074
01-66-5585-101 LABOR REG ST LIGHT	26,605	-15.77%	31,585	-21.72%	40,347
01-66-5585-102 LABOR OT ST LIGHT	8,000	17.34%	6,818	-34.12%	10,349
01-66-5585-106 VEHICLE ST LIGHT	23,302	20.28%	19,373	-5.27%	20,451
01-66-5593-000 MTN OF LINES	144,821	-36.39%	227,670	4.14%	218,623
01-66-5593-101 LABOR REG MTN LINE	490,586	3.52%	473,920	-5.56%	501,812
01-66-5593-102 LABOR OT MTN LINE	241,866	-19.14%	299,112	-33.72%	451,261
01-66-5593-106 VEHICLE MTN OH LINE	158,452	83.97%	86,131	217.49%	27,129
01-78-5593-110 TREE TRIMMING	757,069	43.00%	529,411	26.47%	418,609
01-66-5594-109 MTN UG LINE	104,755	-62.52%	279,487	100.00%	•
01-66-5594-101 LABOR REG UG LINES	15,559	-37.20%	24,777	308.19%	6,070
01-66-5594-102 LABOR OT UG LINE	5,000	-40.71%	8,433	581.18%	1,238
01-66-5594-106 VEHICLE MTN UG LINE	5,380	-46.47%	10,051	-410.60%	(3,236)
01-66-5596-109 ST LT & SIG EXP	250	142.72%	103	-99.95%	203,132
01-66-5596-101 LABOR REG ST LT/SG	6,915	124.74%	3,077	100.00%	
01-66-5596-102 LABOR OT ST LT/SG	250	142.72%	103	100.00%	
01-66-5596-106 VEHICLE ST LT/SG	2,330	216.60%	736	-312.10%	(347)
01-66-5921-000 OFFICE SUPPLIES	-,550		-	-100.00%	302
SUB-TOTAL	2,676,399	-4.67%	2,807,497	6.00%	2,648,697
				-	



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READING MUNICIPAL LIGHT DEPARTMENT

									1	DRAFT 1 SOLD	1		
	1	A152 14	SEP 14	OCT 14	NOV 14	DEC 14	JAN 15	FEB 16	MAR 15	APR 15	MAY 15	JUN 15	TOTAL
OPERATING REVENUE:	JUL 14	AUG 14	2				400 000	4 240 76E	3 944 532	3.917.010	3,630,594	4,223,460	50,449,523
	4.825.608	4,976,719	4,907,009	3,896,893	3,959,753	3,814,761	4,142,424	4,012,0	2 896.391	2.884,163	2,684,990	3,142,523	36,949,646
SALES OF ELEC - BASE	3.492.677	3,601,140	3,658,494	2,868,042	2,940,256	2,757,807	2,350,026	ACA CA	54 245	54.011	50,206	58,950	692,860
SALES OF ELEC - FOEL	65,643	67,716	68,811	53,704	55,084	/80'LG	2 4		0	•	0	0	•
ENERGY CONSERVATION	0	0	0	•	•		•	•	0	0	0	0	0
PURCHASE POWER AUGUSTMENT	0	0	0	•	0	1000	(557 831)	(58.333)	(58,333)	(58,333)	(58,333)	(68,337)	(700,000)
NAME AND A STATE OF THE STATE O	(58,333)	(58,333)	(68,333)	(58,333)	(55,533)	(ccc'pg)							000 000
				000	C 550 7CA	6 565 R32	7.089.389	7,283,191	6,836,835	6,796,851	6,307,456	7,356,596	61,354,045
TOTAL OPERATING REVENUE	8,326,695	8,567,242	8,575,961	6,760,308	0,050,100	and and							
OPERATING EXPENSES:								2000 442	2 271 261	2.107.941	2,499,899	2,800,160	28,889,014
	740 004	2 524 710	2,675,996	2,093,095	2,220,899	2,353,924	2,301,093	2,310,142	010 010	12 BER 977	831.629	913,079	10,786,355
PURCHASED POWER - BASE	1.025.126	851,838	974,384	671,102	823,964	948,614	907,009	260,825	274.332	297,457	249,525	278,993	3,357,261
OPERATION EXPENSE	295.816	258,674	279,051	298,266	250,534	305,278	110,900	124 333	324,333	324,333	324,333	324,337	3,892,000
MAINTENANCE EXPENSE DEPRECIATION EXPENSE	324,333	324,333	118.000	324,333 118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	1,416,000
TOWN PAYMENTS	118,000					4000	1 058 045	3.864.329	3.929,530	3,704,708	4,023,386	4,434,569	48,340,629
	4,483,168	4,077,554	4,371,764	3,704,796	3,737,730	4,050,150	2,200,000						
101-905	1 662 273	3.038.671	2,355,661	2,338,577	2,516,034	3,349,862	4,991,893	4,064,578	2,880,208	2,209,022	2,180,953	2,661,721	38,243,653
PURCHASED POWER - FUEL						20000	010 030 0	7 929 007	6.809.738	5,913,730	6,204,339	7,096,290	64,590,282
TOTAL OPERATING EXPENSES	8,145,441	7,116,225	6,727,425	6,043,373	6,253,754	7,400,012	0,550,855						
						1007 7007	(4 864 650)	(645,816)	75,097	883,121	103,117	270,306	2,801,747
NET OPERATING INCOME	180,154	1,471,017	1,848,556	716,933	642,330	(ac) (aco)							
OTHER INCOME:								000	000 1.6	23.000	23,000	23,000	276,000
	000	000 20	23.000	23,000	23,000	23,000	23,000	23,000	0 3 3 3	8 333	8.333	8,337	100,000
MDSE AND JOBBING	200,62	B 333	8,333	8,333	8,333	8,333	8,333	8,333	86 780	86.174	79,873	92,916	1,109,890
INTEREST INCOME	106.163	109,488	107,954	85,732	87,115	83,925	91,133	0,000	0	50,000	0	650,000	750,000
FORFEITED DISCOUNTS MISCELL ANFOLS REVENUE	20,000	0	0	50,000	•	•					244 900	674 9KT	2 235.890
	407 408	140 R21	139.287	167,065	118,448	115,250	172,466	123,970	118,113	/0c'/gt	111,600		
TOTAL OTHER INCOME					i								
MISCELLANEOUS INCOME DEDUCTIONS:						ļ		556	250	250	250	250	3,000
CUSTOWER DEPOSIT INTEREST EXP	250	250	250	250	250 194.405	194,405	194,405	194,405	194,405	194,405	194,405	344,405	2,482,863
OTHER DEDUCTIONS (ROI)	194,405	154,405	ont-lad						404 CEE	194 655	194.655	344,655	2,485,863
AND THE PROPERTY OF THE PARTY O	194,655	194,655	194,655	194,655	194,655	194,655	194,655	184,650	154,055				
					100	(773 577)	(1,883,739)	(716,501)	(49,445)	856,973	19,668	599,904	2,561,773
	172.995	1,417,182	1,793,188	689,343	566,789	(3/2/2/2)	1000110011						

2015 BUDGET SUMMARY

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TOTAL	21,115,343 460,484 274,839	21,860,676	15,309,214	11,688,857	28,006,544	68,623	290,316	301,992	50,449,528	38,949,646 (700,000)	36,249,646	1,050,884	250,588	692,860	0	88,442,918	
NOC	1,679,629 33,999 20,795	1,734,422	1,313,590 87,947	1,036,200	2,437,737	18,449 5,656	24,104	27,197	4,223,460	3,142,523 (58,337)	3,084,186	79,076	20,601	58,950	0	7,445,672	
MAY	1,319,739 30,468 15,816	1,366,013	1,195,808	945,547	2,221,902	18,449	24,126	18,563	3,630,594	2,684,990 (58,333)	2,628,857	79,248	15,929	50,205	0	6,386,704	
APR	1,588,472 40,151 18,776	1,647,399	1,205,590	932,084	2,226,301	18,407	24,064	20,246	3,917,010	2,884,163 (58,333)	2,825,830	78,874	19,294	54,011	0	6,875,725	
MAR	1,581,887 41,078 20,198	1,643,163	1,269,302 88,731	891,093	2,249,126	18,405 5,655	24,060	29,183	3,944,532	2,896,391 (58,333)	2,838,058	77,819	19,228	54,245	0	6,914,654	
FE 8	1,794,631 45,066 26,466	1,866,163	1,255,966 96,724	942,581	2,296,271	18,493	24,396	24,935	4,210,765	3,073,136 (58,333)	3,014,802	93,618	21,894	57,624	0	7,376,809	
JAN	1,929,575 46,898 26,666	2,003,129	1,158,015	851,750	2,092,181	18,493 5,902	24,395	22,720	4,142,424	2,950,028 (58,333)	2,891,695	89,642	23,543	55,270	0	7,179,031	
DEC	1,599,960 37,799 21,906	1,659,654	1,159,872	866,541	2,112,740	18,490	24,290	18,077	3,814,761	2,767,807 (58,333)	2,699,474	83,666	19,445	51,697		6,649,496	
NON	1,544,284 34,467 20,165	1,598,896	1,265,588	956,210	2,313,744	18,485	24,236	22,877	3.959.753	2,940,256 (58,333)	2,881,923	84,390	18,713	55,084		6,981,150	
000	1,470,042 29,529 19,094	1,518,665	1,266,806 86,699	980,249	2,332,654	18,473	24,194	21,380	1 ROS RO3	2,868,042 (58,333)	2,809,709	74,732	17,751	53,704		6,835,038	
BS	2,104,721 39,262 27,671	2,171,554	1,461,782	1,135,414	2,678,384	18,451	24,148	32,923	00400	3,658,494	3,500,161	109,388	25,540 43,271	68.811		8,685,369	
AUG	2,271,500 41,563 29,467	2,342,520	1,399,623 64,496	1,113,811	2,677,930	18,449	24,128	32,141		3,601,140	3,542,807	91,178	27,573	C7 748	20110	8,678,420	
JUL	2,230,914	2,299,099	1,357,292 74,905	1,037,377	2,469,574	18,449	24,175	32,760		3,492,677	3,434,344	109,253	730,72 783 pr		20,00	8,434,648	
PROJECTED REVENUE	RESIDENTIAL REVENUE: RESIDENTIAL A-RATE RESIDENTIAL WATER HEATER A-RATE	RESIDENTIAL TIME OF USE SUB TOTAL	COMMERCIAL REVENUE: COMMERCIAL C RATE SCHOOL RATE	NDUSTRIAL REVENUE:	INDUSTRIAL TIME OF USE SUB TOTAL	STREET LIGHT REVENUE: PUBLIC	PRIVATE SUB TOTAL	COOP - RESALE REVENUE		TOTAL BASE REVENUE FUEL REVENUE	LESS PASNY CREDIT TOTAL NET FUEL REVENUE	PHINCHASED POWER ADJUSTMENT (PPA)	ENERGY CONSERVATION - RESIDENTIAL	ENERGY CONSERVATION - COMMERCIAL	TOTAL ENERGY CONSERVATION	GAW REVENUE TOTAL REVENUES	

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TOTAL	765	264	523	1.0	180	123	131	124	787	119	104	505	.80	504	137	79.	140	174	2 9	114		700	100	600	200	9 0	30.	2 2	707	200	961	1 40 10 10	187	118	192	300	961	775	000	1	287		202	ā	121	5	153	0
101	924,765	17,664	160,523	157,07	. ▼	19,823	1,283,131	12,624	123,087	3,345,119	4.104	486.505	436.780	ed?	60.037	206.064	674 410	420 874		2 265 114	44 840 683	11,010,002	6,110,403	006 117	078 CT3	23 66	707.00	4 345 935	42 997	4 747 295	7 293 498	6.098.655	4 798.187	1,550,718	648,261	25.200	5.486.096	3,368,775	4,083,000		66,138,687			16,334,237	12,556,727	Z8,603,0	36,249,653	
NOC	65,648	1,472	14,549	6.200	45	1.646	111,447	1,052	11,156	274.133	342	40.386	26.032	42	7 084	47 473	20.463	20,103	10,001	100	134,004	1,393,572	189,186	(59,300)	22,700	0/6/76	2,646	4,004 4,004	116,789	3,720	466 769	400,703	400,000 3EE 00E	420,653	24.590	2 400	448 6 18	233.324	354.000		5,461,881			1,376,928	1,423,232	2,800,160	2 661.721	0
MAY	65,687	1,472	15.034	6.009	15	1 700	111,453	1,052	11.528	274.150	343	27.7	20,000	20,00	7 4 2	1,100	211,11	19,550	77,11	750	168,230	1,125,587	248,882	(69,300)	23,100	49,342	1,441	4,687	111,233	1,408	45,300	316,288	280,100	230,040	121,130	7 400	2,100	402,004	000,000		4,680,852			1,348,985	1,150,914	2,499,899	2 480 961	6,100,000
APR	909'59	1.472	14.549	2002	4	4 646	111,490	1.052	11.158	274 344	110,812	765	90,300	200,00	42	4,504	77,77	33,427	10,864	150	188,230	715,896	223,446	(59,300)	23,100	48,905	1,964	4,564	113,282	2,689	44,168	338,641	387,113	284,841	127,748	700'87	2,100	381,804	110,204	223,000	4,316,963			1,350,823	757,118	2,107,941	000000	2,209,024
MAR	R4.161	1.472	45.014	1000		2 50	444 462	1 052	44 643	11,011	274,181	342	41,676	36,035	42	5,143	17,172	118,902	11,211	750	188,230	786,976	659,891	(99,300)	23,100	48,109	2,750	5,201	121,445	3,586	50,329	569,395	413,344	274,851	127,748	29,033	2,100	376,200	473,767	338,000	5.153.469			1,358,124	915,137	2,273,261		2,880,208
EB	65 B34	1 472	2 2 2 2	000	5,73	2 1	1,550	106,111	200'L	10,412	274,211	342	37,694	36,037	42	4,651	17,172	173,522	10,140	750	188,230	818,427	666,695	(69,300)	23,100	49,402	1,449	4,000	79,309	1,429	232,265	1,244,121	577,982	441,366	130,911	250,742	2,100	417,657	296,184	339,000	6 382 820			1,320,392	997.750	2,316,142		4,064,678
JAN	202 30	02,120	7,811	15,034	5,863	13	1,700	111,465	1,052	11,529	274,252	342	41,732	36,041	7	5,150	17,172	137,809	11,227	750	188,230	858.228	137,301	(69.300)	23,100	48.839	1,527	343.095	57,060	1,684	1,037,594	1,329,029	702,923	518,012	132,176	115,587	2,100	460,299	318,232	339,000	7 203 000	000,007,1		1,298,922	4 000 474	2,301,093		4,991,993
DEC		301,101	1,472	14,739	9,394	15	1,667	109,519	1,062	11,302	283,238	342	40,914	36,751	42	5,049	17,172	47,297	11,006	750	188 230	207 977	07R 143	1005 037	23,100	47 536	2,835	5 261	104.535	3.668	50.913	464,460	617.166	400,658	129,624	28.358	2,100	442,144	334,362	339,000		5,703,786		1,389,204		2,353,924		3,349,862
NON		102,980	1,472	14,283	7,486	15	1,616	109,471	1,052	10,952	293,292	342	39.649	36.755	42	4.893	47 472	42 588	40 688	250	400 210	100,630	501,140	615,764	(33,300)	23,100	48,770	1,030	447 463	201,/11	0001	428 R23	774 277	244 666	126.605	28 741	2.100	391.753	258,440	339,000	.	4,736,933		1,400,021		2,220,899		2,516,034
DCT		21,259	1,472	0	(8,520)	45	1,667	66,949	1,052	0	283.293	342	40 914	36 766	20,130	90 4	41.473	2/1//1	200	900,11	06/	188,230	778,422	322,712	(69,300)	23,100	48,086	2,169	5,062	157,978	2,002	48,331	017,200	336,067	426,605	200,021	207177	200 710 200 210	467 616	339,000		4,431,672		1.298,908		794,187		2,338,577
BS		102,279	1,472	14.264	8.640	15	1,613	109,467	1.052	10 937	000	242	102 05		36,736	76	4,880	17,172	14,682	10,651	150	188,230	1,223,802	426,772	(28,300)	23,100	38,422	11,875	4,887	131,721	16,793	47,291	427,289	474,323	348,291	127,812	26,341	2,100	662,679	000 011	200,655	5,031,657		1 405 921		1,270,075		2,365,661
AUG		102,470	1.472	44 779	A 40.4	46	1.667	109.470	4 062	44 302	206,11	283,365	7	40,914	36,763	42	5,049	17,172	30,288	11,006	150	188,230	1,093,815	392,085	(69,308)	23,100	48,794	1,510	5,075	105,803	1,473	49,114	626,882	684,001	492,881	132,040	27,357	2,100	599,311	133,738	339,000	5,563,381		100.704	1,394,701	1,130,009		3,038,671
JUL		101 990	1 673	0.4.4	0000	100°E	123 +	400 473	0101	7en't	11,302	283,383	342	40,914	36,766	42	5,049	17,172	17,509	11,006	750	188,230	1,306,804	959,364	(69,300)	23,100	48,647	1,594	5,075	100,518	1,706	49,114	639,389	885,188	507,461	132,040	27,367	2,100	605,489	155,611	339,000	6,382,167			1,389,358	1,330,536	4,110,000	3,662,273
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EVDENCE	PURCHASED POWER EAFENSE		NUCLEAR MIX #1 - IMPLESTONE	MILLSTONE - TRANSMISSION	MILL STONE - ENERGY	NUCLEAR MIX #1 - SEABROOK	SEABROOK - TRANSMISSION	SEABROOK - ENERGY	PROJECT #3 - DEBT SERVICE	PROJECT #3 - TRANSMISSION	PROJECT #3 - ENERGY	PROJECT #4 - DEBT SERVICE	PROJECT #4 - TRANSMISSION	DOO IECT #4 - ENERGY	PROJECT #6 - DERT SERVICE	PROJECT #5 - TRANSMESSION	SOCIED THE ENERGY	PROJECT #5 - ENERGY	TACASON OF THE PROPERTY OF THE		WERGI		APACIIT	ISO-NE TRANSMISSION	NEKGY	NEMA CONGESTION	HYDRO QUEBEC SUPPORT SCATTORY	STONYBROOK PEANING PROJECT - TRANSM	STONYBROOK PEAKING PROJECT - INC.	STONYBROOK PEANING PROJECT - CAPAC C	STONYBROOM INTERNACIONALE PROJECT - TR	STONYBROOK IN EXMEDIALE MOSECT - ENER	SOOK IN EXPENSE	NY		EXELUM	BRAINING WATCOM, ENERGY	SEATE STATE OF THE	MACOURDIE / INTEGRYS	SWIET RIVER HYDRO	NEXTERA CAPACITY PURCHASE	TOTAL BUDGETED PURCHASED POWER		PURCHASED POWER BASE EXPENSE:	TOTAL CAPACITY PURCHASED	TOTAL TRANSMISSION PURCHASED	TOTAL	<u>PURCHASED POWER FUEL EXPENSE:</u> TOTAL ENERGY PURCHASED
	PURCHAS		NUCLEAR	MILSTON	MILLSTON	NUCLEAR	SEABROC	SEABROC	PROJECT	PROJECT	PROJECT	PROJECT	PROJECT	TOO IECT	TO ISO	POSCORIA POSCORIA	1000000		NYPA	NYPA - 11	NYPA - ENERGY	REMVEC	ISO-NE CAPACII Y	ISO-NE T	ISO-NE ENEKGY	NEWA CC	HYDROC	STONYB	STONYBI	STONYBI	STONYBI	STORYB	STONYER	J P MORGAN	NEXIERS	EXELUT	BRAININ	DRAIN I REE TO	ALCOON IN	SWIFT RE	NEXTER	TOTAL B		PURCHA	TOTAL C	TOTAL T		PURCHA TOTAL E

[•] PASNY: POWER AUTHORITY FOR THE STATE OF NEW YORK
•• REWYEC: RHODE ISLAND, EASTERN MASSACHUSETTS, VERMONT ENERGY CONTROL.
••• REWYEC: RHODE ISLAND, SYSTEM OPERATOR - NEW ENGLAND
•••• ISOANE, INDEPENDENT SYSTEM OPERATOR - NEW ENGLAND

READING MUNICIPAL LIGHT DEPARTMENT

Fig. 2017 Fig.	3/28/2014					2015 BUDG	2015 BUDGET SUMMARY			5	DRAFT 1 3/31/14	4		
Control Devices:		•	9	1	00	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	TOTAL
TOTAL TRANSMISSION REPRETATION CONTINUE NATIONAL ACTIONS CANADA CONTINUE NATIONAL CONTINUE NATIONA	OPERATING EXPENSES:	J	204	3			3		000 000 0	6 453 469	4.316.963	4,680,852	5,461,881	65,138,667
Control Powers Control Con	GENERAL COMPENSATION OF THE PROPERTY OF THE PR	6,382,187	5,563,381	5,031,657	4,431,672	4,736,933	5,703,786	7,293,086	6,382,820	5,153,469	4,316,963	4,680,852	5,461,881	65,138,667
TOTAL TRANSBESSONE EPP 250	_	6,382,167	5,563,381	5,031,657	4,431,5/2	4,730,330						6	250	3.000
MANITOR NAME MANI			950	250	250	250	250	250	250	250	250	250	250	3,000
TOTAL TRANSMISSION ROY GGETS 1976 1 G 15 16 16 16 16 16 16 16 16 16 16 16 16 16	2	250	036	250	250	250	250	250	250	ne7	200			
OPERATON LANGON REC.		007	2						42 460	54 483	48.781	42,769	54,484	583,668
Check Chec		700 047	42 145	53,529	48,017	42,006	986,76	48,781	44,/63	9.450	7.092	7,092	9,441	93,027
Comparison Com		10'04	6 852	9.162	6,862	6,862	9,152	760'/	1,034	CR 423	49,169	49,169	49,583	657,259
Comparison Com	561 OPERATION LABOR	200'0	40 169	68,423	49,169	49,169	72,893	53,752	10 000	36 960	32.367	30,681	35,966	388,849
Comparison Com	•	49,169	20,433	36.338	31,869	30,363	36,719	36,241	100,00	7 648	6.490	6,430	7,541	82,907
STATEST CHATTIVE DP		31,869	50,455	7 503	6.477	6,417	7,789	6,719	8,430	74 467	24 380	20.319	24,434	247,938
MANTER PROPER 11,157 17,158 17,		6,477	111,1	20.323	18,072	17,011	22,335	23,786	20,319	108'87	11 839	30.939	38,944	402,885
MANTO PERPENSIONS 13,450 44,551 149,55		18,072	169/1	36 034	34 285	30,385	37,831	31,639	37,599	20'00	20,00	17 7nG	43.785	484,026
13,770		31,285	30,385	120,02	39.414	37,408	44,536	39,712	37,706	43,784	33,712	141.183	163,359	1,792,794
14,5401 148,883 11,071 16,389 11,071 16,789 11,181 10,241 10,780 11,104 11,071 10,389 11,071	-	39,414	37,470	450,034	143.801	140,893	163,261	147,146	141,183	128,232	40 777	10 760	11.070	130,694
1,0,770 10,889 1,1,11	_	143,801	145,653	159,631	10.770	10.758	11,151	10,B41	10,760	11,074	277'01		0	156,000
Secondary Seco		10,770	10,898	1,0,1	000 01	0	•	39,000	•	9	000'85	751	892	9,745
Secondary Seco	'	39,000	0	0	29,000	754	928	789	753	893	159	200	160	43 290
Color Colo	_	757	821	892	187	100	5.705	2,006	2,006	2,057	2,006	2,006	2,073	5.083.064
XP 430,601 383,300 460,286 430,401 37,325 2,686 2,787 2,680 2,332 2,886 2,332 2,886 2,332 2,886 2,332 3,286 13,246 12,346 12,346 12,346 12,486 13,486 13,486 13,486 13,486 13,486 14,486	_	5,007	4,907	5,693	4,907	175 030	470 195	447,704	386,647	454,106	433,458	379,967	453,070	2012010
2.553 2.466 2.775 2.563 2.778 2.563 2.778 12,633 13,475 177,138 136,479 147,541 119,134 113,434 113,434 113,434 113,48		430,501	383,300	450,285	430,401	2001010							2823	30.922
2.553 2.466 12.71 1.000 10.000	IOIAL Distriction		ı		- 253	2.285	2,778	2,680	2,332	2,816	2,608	2,332	464 628	1,706,333
19,000 19,000 10,000 10,000 10,000 10,000 10,000 10,000 11		2,563	2,496	2,757	434 784	127, 839	158,419	147,541	129,333	159,634	133,245	123,333	10.000	120,000
10,000 10,000 110,000		138,940	134,168	160,502	131,131	10.000	10,000	10,000	10,000	10,000	10,000	10,000	167 451	1.856.255
161,482		10,000	10,000	10,000	200,01	440 434	171 195	160,141	141,665	172,450	145,845	141,000		
THESE 104,009 99,609 110,876 104,009 99,609 112,114 107,000 111,984 104,877 110,877 111,984 104,877 110,877 111,984 104,877 111,984 104,877 110,877 111,984 104,877 110,877 111,984 104,874 104,874 10		151,492	146,662	173,260	144,304	140,124						400 470	444 972	1.267.096
HES B6469 99.609 110.876 144.66 64.081 83.239 66,149 64.774 80,942 66,149 24,178 24,100 25,10	TOTAL CUST ACCT EAR					00 00	412.114	107,098	100,478	111,964	104,679	100,478	00 042	R42.170
RIES 64,466 64,091 B0,009 G4,489 C4,489 C5,100 Z5,100 Z5,1		104,009	609'66	110,876	104,009	99,003	R3 239	65,149	64,774	80,942	65,149	64,774	24 000	301.000
25,100 25	916 ENERGY AUDII EAF	84.466	64,091	80'08	84,456	160'40	26 400	26.100	25,100	25,100	25,100	25,100	24,300	161 650
25,386 43,885 26,386 26,386 26,386 27,784 37,784 4,038 4,038 4,038 216,789		25,100	25,100	25,100	25,100	001,62	26,385	26,385	26,385	26,385	26,385	26,385	20,410	463 200
THEN STITES TO S	921 1 OFFICE SUPPLIES EAR	26.386	43,885	43,885	26,385	20,303	17 784	37.784	37,784	37,784	37,784	37,784	0/0//	40.050
4,636 4,038 4,038 4,038 4,038 215,786		37.784	37,784	37,784	37,784	37,704	80.04	4.038	4,038	4,038	4,038	4,038	4,041	2 746 619
SENS 357,006 216,758 216,758 216,758 215,900 215,750 34,779 15,140 10,601 17,054		4.636	4,038	4,038	4,038	000	24E 75B	221.250	215,758	215,758	215,958	215,756	10/017	240 772
34,425 13,701 35,720 13,890 11,507 17,607 17		357,408	215,758	215,758	215,908	215,756	40.720	34.179	15,140	10,601	17,054	10,400	1961	242,000
TT,567 TT,667 TT		34.425	13,701	35,720	39,690	BET,11	47 667	17.667	17,667	17,667	17,667	17,667	17,663	2007 A T
CKRM 43,048 44,446 44,506 45,148 41,349 14,219 14,2		17.667	17,667	17,667	17,667	100'11	66 230	54.548	53,948	42,871	46,648	42,648	43,343	470 480
T736,696 60,299 629,640 694,413 617,194 617,253 601,425 617,292 681,129 674,681 569,252 584,801 (7.25,292 60,293 629,640 5,811,431 6,967,679 8,608,606 7,486,674 6,367,405 6,471,387 6,762,006 6,662,963 (7.25,382,167) (8,382,167) (8,582,381) (8,382,167) (8,582,381) (8,382,167) (8,582,381) (8,382,167) (8,582,381) (8,282,267) (1296,874) (1296,	931 RENT EXPENSE	43.048	44,446	44,506	45,148	200	44 340	14 219	14,219	14,219	14,219	14,219	14,221	2004
KP 738,696 620,299 620,413 80,139 6,207,405 7,703,405 6,471,397 6,762,006 6,651,953 7,703,108 6,673,832 6,673,783 (6,703,786) (7,293,086) (6,382,820) (5,163,487) (4,608,625) (6,461,881) ER (6,382,167) (5,633,381) (6,031,672) (4,736,333) (5,703,786) (7,293,086) (5,103,489) (4,316,457) (4,608,625) (7,703,786) PENSES (2,563,381) (2,031,673) (226,534) (305,278) (306,611) (260,826) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (274,332) (276,523) (276,523) (276,533) (305,278) (306,611) (260,826) (274,332) (276,523) (276,533) (276,578) (306,611) (260,826) (274,332) (276,526) (276,527) (276,578) (276,578) (276,578) (276,578) (276,578) (276,578) (276,578) (276,578) <td>932 1 MAINT OF GARAGE & STURKIN</td> <td>13,769</td> <td>14,219</td> <td>14,219</td> <td>14,219</td> <td>14,219</td> <td>642 263</td> <td>607.425</td> <td>675,292</td> <td>587,129</td> <td>674,681</td> <td>559,252</td> <td>584,807</td> <td>1,41,02,1</td>	932 1 MAINT OF GARAGE & STURKIN	13,769	14,219	14,219	14,219	14,219	642 263	607.425	675,292	587,129	674,681	559,252	584,807	1,41,02,1
T,703,108 6,673,892 6,296,092 5,601,040 5,811,431 6,967,679 8,606,606 7,486,674 6,367,405 5,471,397 5,722,009 9,003,993 ER (6,362,167) (5,563,381) (5,031,667) (4,431,672) (4,736,931) (5,703,786) (7,293,085) (6,392,820) (5,163,469) (4,316,963) (4,968,862) (6,468,881) ER (2,362,167) (5,63,381) (5,031,679) (228,286) (228,534) (306,571) (206,674) (226,826) (274,332) (237,457) (249,625) (276,993) ER (2,362,167) (2,60,674) (279,051) (228,269) (228,534) (306,571) (206,616) (206,626) (274,332) (237,457) (249,625) (276,993) ER (2,362,167) (5,63,381) (2,60,674) (239,269) (239,269) (236,614) (236,619) (236,626) (236,626) (236,626) (236,627) (236,626) (236	936 MTN OF GEN PLAN	738,698	600,299	629,640	594,413	961,700	2000						130 133 0	79 2R2 2R2
7,703,108 6,673,892 6,280,034 3,501,672 (4,736,933) (5,703,786) (7,293,086) (6,382,820) (5,163,469) (4,316,963) (4,608,862) (6,461,881) (260,822) (2,463,381) (2,463,672) (4,460,882) (2,463,672) (2,4	TOTAL ADMIN & GEN EAF		8		5 604 040	5 811.431	6,957,679	9,608,606	7,486,674	6,367,405	5,471,397	5,762,006	6,654,355	
ER (6,382,167) (5,63,381) (5,031,657) (4,431,672) (4,736,933) (5,703,786) (6,322,620) (3,103,432) (297,457) (249,526) (278,993) PENSES (296,816) (250,674) (279,081) (229,266) (259,534) (305,778) (306,611) (260,826) (774,332) (297,457) (249,626) (778,993) PENSES (296,816) (296,816) (316,829) (316,829) (316,829) (316,829) (316,829) (316,829) (316,829) (316,829)	GRAND TOTAL	7,703,108	6,673,892	950'087'9				!		1007 537 31	(4 316 963)	(4.608,852)	(5,461,881)	(65,138,667)
PENSES (296,816) (250,874) (219,001)	FECS. DIRCHASED POWER	(6,382,167)	(5,563,381)	(5,031,667)	(4,431,672)	(4,736,933)	(5,703,786) (305,278)	(7,293,086) (306,511)	(260,826)	(274,332)	(297,457)	(249,525)	(278,993)	(3,367,261)
4 A A A A A A A A A A A A A A A A A A A	MANTENANCE EXPENSES	(295,816)	(250,674)	(100'617)				904 000	R43.029	939,604	858,977	831,629	913,079	10,786,355
		4 026 428	864.838	974,364	871,102	823,964	948,614	200,100	2000					

TOTAL OPERATION EXPENSE

READING MUNICIPAL LIGHT DEPARTMENT

2015 BUDGET SUMMARY

DRAFT 1 3/31/14

SES:	
EXPEN	
HER	
0	

	•	Ş	or di	oct	NON	DEC	JAN	FEB	MAR	APR	MAY	NOC	TOTAL
	250 250 39,414 143,801 10,770 39,000 757 5,007 43,048 13,769	250 37,478 146,653 10,898 0 0 821 4,907 44,448	250 43,391 11,071 11,071 11,071 6,893 44,505 14,219	260 39,414 143,801 10,770 39,000 767 4,907 45,148	250 37,406 140,893 10,758 0 761 41,348 14,219	250 44,535 163,261 11,161 0 928 5,705 66,230 14,219	250 39,712 147,146 10,641 39,000 789 2,006 54,648	250 37,706 141,183 10,760 0 753 2,006 53,948 14,219	250 43,764 159,393 11,074 0 693 2,067 42,571 14,219	250 39,712 144,091 10,772 39,000 769 2,006 46,648 14,219	250 37,706 141,183 10,760 0 753 2,006 42,848 14,219	260 43,785 11,070 0 0 892 2,073 43,343	3,000 484,026 1,732,734 130,694 156,000 9,745 43,290 667,531 170,180
	295,816	258,574	279,051	298,266	250,534	305,278	308,511	260,625	274,332	297,467	249,525	278,993	3,357,261
	324,333	324,333	324,333	324,333	324,333	324,333	324,333	324,333	324,333	324,333	324,333	324,337	3,892,000
THER TAXES: 408 OTHER TAXES (2% TOWN PAYMTS)	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	1,416,000
INTEREST ON CUSTOMER DEPOSITS: 419-2 INTEREST EXP ON CUST DEP	250	250	250	250	250	250	250	269	250	250	250	250	3,000