

READING MUNICIPAL LIGHT DEPARTMENT

BOARD OF COMMISSIONERS

REGULAR SESSION

THURSDAY, OCTOBER 18, 2018

APPROVAL OF BOARD MINUTES JULY 19, 2018 AND SEPTEMBER 20, 2018 ATTACHMENT 1



Town of Reading Meeting Minutes

Board - Committee - Commission - Council:

RMLD Board of Commissioners

Date: 2018-07-19 Time: 07:30 PM

Building: Reading Municipal Light Building Location: Winfred Spurr Audio Visual Room

Address: 230 Ash Street Session: Open Session

Purpose: General Business Version: Final

Attendees: **Members - Present:**

David Hennessy, Chair David Talbot, Vice Chair Tom O'Rourke, Commissioner Philip B. Pacino, Commissioner

Members - Not Present:

John Stempeck, Commissioner

Others Present:

RMLD Staff:

Coleen O'Brien, General Manager

Hamid Jaffari, Director of Engineering and Operations Jane Parenteau, Director of Integrated Resources

Wendy Markiewicz, Director of Business, Finance, and Technology

Tracy Schultz, Executive Assistant

Citizens' Advisory Board: George Hooper, Chair

Minutes Respectfully Submitted By: Philip B. Pacino, Secretary Pro Tem

Topics of Discussion:

Call Meeting to Order

Chair Hennessy called the meeting to order and Chair Hennessy read RMLD's Code of Conduct. Chair Hennessy announced that the meeting is being videotaped at the RMLD office at 230 Ash Street, for distribution to the community television stations in North Reading, Lynnfield, and Wilmington.

Public Comment

Chair Hennessy welcomed Mr. Hooper, who had no comments. There was no public comment.

Approval of Board Minutes (Attachment 1)

Mr. Pacino made a motion, seconded by Mr. O'Rourke, to approve the May 8. 2018 and May 9, 2018 minutes, on the recommendation of the General Manager.

Motion Carried: 4:0:0.

Report of the Chair - Chair Hennessy

Meeting of the Sub-Committee on the Payment to the Town of Reading

Due to Mr. Stempeck's absence, the Board decided to table this item until the September meeting.

General Manager's Report - Ms. O'Brien Review of Board Policies

It was agreed upon that policies with no changes that are up for their three-year review will be distributed to the Board and voted on.

Ms. O'Brien explained that the changes to Policy No. 2 Surplus were due to a recommendation from staff. Previously, surplus offers were extended to the towns for 30 days and then posted to local newspapers for 30 days. 60 days to sit on surplus was too long. The change to the bid shortens the timeframe. There was discussion about the process for offering surplus to the Towns.

Mr. Hooper stated that RMLD's process is standard.

Mr. Pacino made a motion, seconded by Mr. O'Rourke, that the Board approve the changes to Policy No. 2 Surplus, on the recommendation of the General Manager.

Motion Carried: 4:0:0.

Ms. O'Brien explained that Policy No. 14 was called Unique Employee Situation and stated that if the General Manager gives the okay, employees can donate sick time to other employees. Ms. O'Brien explained that the policy now states that it can only be used for serious illness. The employee must be in good standing. It is not used often and is prorated based upon the position of the employee donating hours.

Mr. Hooper stated that this is standard practice. Mr. Hennessy thanked Mr. Hooper for his comments.

Mr. Pacino made a motion, seconded by Mr. O'Rourke, that the Board approve the changes to Policy No. 14 Voluntary Use of Sick Time, on the recommendation of the General Manager. **Motion Carried: 4:0:0.**

Ms. O'Brien explained that Policy No. 30 Sustainable Energy had said "RMLD will strive to reach 15 percent by June 30, 2013, 20 percent by 2020, 25 percent by 2025" and has now been changed to "the RMLD met 16 percent by 2017, will strive to meet 20 percent by 2020, 25 percent by 2025." It was changed to identify what had been done.

Mr. O'Rourke asked if battery storage was included. Ms. O'Brien answered that the policy says, "sustainable generating sources" and battery storage doesn't generate.

Mr. Talbot asked if the word "strive" could be changed to make the language more concrete. Ms. O'Brien explained that the word strive is used because RMLD only gets involved in low-risk sustainable energy that is available at a competitive price, since sustainable means more expensive.

Mr. Talbot suggested increasing the target numbers and asked if the definition of sustainable still pertains if the Renewable Energy Certificates (RECs) have been sold. There was ensuing discussion about RECs and the definition of "renewable" and "sustainable." It was decided to table the vote on the policy changes pending further clarification.

Ms. O'Brien then presented three requests to dissolve policies. The first, Policy No. 10 RMLD Credit Card/Petty Cash, is covered under a Town policy. Ms. O'Brien explained that the policy will be dissolved and replaced with an Accounting Operating Procedure. Policy No. 24 Total Quality Management is a program that was instituted in the 1990's to get employees to join working groups. RMLD has working groups and is in the process of continuous improvement. The policy is out of date. Policy No. 28 Severance was in case RMLD ceased to do business because it's sold, acquired, merged, or bought out. Ms. O'Brien stated she is requesting it be dissolved because RMLD won't be sold. Ms. Parenteau explained that the policy was in response to the 1999 deregulation.

General Manager's Report - Ms. O'Brien Review of Board Policies

Mr. Pacino made a motion, seconded by Mr. O'Rourke, that the Board dissolve Policy No. 10 RMLD Credit Card/Petty Cash, Policy No. 24 Total Quality Management, and Policy No. 28 Severance Pay, on the recommendation of the General Manager.

Motion Carried: 4:0:0.

Integrated Resources Division - Ms. Parenteau Community Engagement

Ms. Parenteau announced that on Sunday July 15 RMLD hosted a Ride and Drive event at the Wilmington Farmers' Market and thanked Mr. Hooper for letting RMLD use the parking lot. There were 22 test drives. Five vehicles were available to drive and nine EV owners acted as ambassadors and answered questions. Ms. Parenteau thanked the RMLD employees who organized the event.

Ms. Parenteau stated that through the EV pilot program, RMLD has processed15 rebates; seven in June and eight in July for a total of \$19,000.

Mr. O'Rourke asked about the installation of charging stations. Ms. Parenteau answered that RMLD needs to meet with the Towns to figure out potential locations. RMLD developing a business model for the EV program.

Power Supply Report - May 2018 (Attachment 2)

Ms. Parenteau reported on May Purchased Power beginning with a breakdown of May 2018 energy by resources. 27.6 percent was purchased from the spot market, 37 percent was system contracts, 13.13 percent was generated through hydro, wind was about 2.2 percent, solar was 1.64 percent, nuclear was 17.69 percent, and oil and natural gas comprised 0.07 percent. However, it should be noted that the spot market relies on some oil and natural gas. Ms. Parenteau then compared May 2018 to May 2017, fuel type and cost per kWh. Solar contracts are being negotiated but the SREC market is being phased out and costs are increasing. Municipals will have limited access to the new market. Mr. Pacino remarked that he had a negative number on bill. Ms. Parenteau stated that Solar Choice Phase 1 was supposed to have customers paying \$5 for the first 12 months and then receiving a \$2-\$4 credit in month 13. The \$5 charge was reduced to \$1.00 in January and the actual credit is \$9, beginning in July 2018. It was a very successful program.

The Commissioners asked about a third project. Ms. Parenteau explained that costs are high but RMLD is looking at options.

Financial Report - May 2018 - Ms. Markiewicz - (Attachment 3)

Ms. Markiewicz announced that Accounting is in the process of closing the Fiscal Year as of June 30th. The audit is scheduled for the week of August 6th. Mr. O'Rourke asked about the transition to a calendar year. Ms. Markiewicz explained there will either be a six or 18-month audit and that she is waiting to hear back from the auditor regarding what a municipal should do. Ms. Markiewicz stated that she would be reporting on May, the eleventh month of Fiscal Year 2018. Ms. Markiewicz discussed the breakdown of cash, stating 33 percent is for operations. Ms. Markiewicz then compared base revenue against operating expenses to show how much money is coming in versus what is being spent. Compared to the budget, base revenue is down one percent. RMLD was under budget in May by \$443,000. Some of the costs from the storms in March have been absorbed. RMLD has spent \$19.9 million and had budgeted for \$20.3 million so RMLD is currently about two percent under budget.

Engineering and Operations Report - May 2018 - Mr. Jaffari (Attachment 4)

Mr. Jaffari stated that the total spending on routine capital construction for the month of May was \$86,526, bringing the year-to-date total to \$1,291,588. Total capital spending in the month of May was \$817,986, bringing the year-to-date total to \$5,825,883, leaving \$1,859,638 remaining in the budget. Mr. Jaffari announced that progress is being made on routine maintenance. 56 tree

Engineering and Operations Report - May 2018 - Mr. Jaffari (Attachment 4)

spans were cut in May, bringing the year-to date to 973 spans. Infrared scanning showed a hot spot at Station 3: it was repaired. Three underground subdivision upgrades were completed, and many more are in progress. Lynnfield has 20 pending pole transfers and one pending pole removal. North Reading has 10 pending pole transfers and 49 pending pole removals. Reading has 27 pending pole transfers and 55 pending pole removals. Wilmington has 36 pending Pole transfers and four pending pole removals. There is a lot of construction and upgrades. The causes of outages are all going down. Maintenance plans are working. Mr. Jaffari announced that the outage management system is completed, and a customer portal will soon be available.

RMLD Procurement Requests Requiring Board Approval – Mr. Jaffari (Attachment 5) IFP 2018-42 S&C Scada-Mate CX Switches – Five-Year Blanket Contract

Mr. Jaffari explained that four to eight of these smart switches are installed a year, depending on what the what budget permits. They complement the smart system and are placed in key locations on the feeders. They isolate faults.

Mr. Pacino made a motion, seconded by Mr. O'Rourke, that IFP 2018-42 for S&C Scada-Mate CX Switches be awarded to E.L. Flowers & Associates, on the recommendation of the General Manager, and pursuant to Chapter 164 Section 56D, at a unit price of \$26,990.00 per switch in the first year. Switches purchased in years 2-5 are subject to a price escalation of not more than 2.5 percent per year. Software licenses are \$2,500 per switch with no escalation. **Motion Carried: 4:0:0.**

IFP 2018-43 S&C IntelliRupter PulseClosers - Five-Year Blanket Contract

Mr. Jaffari explained these are the same type of switches as the previous bid, except it is more advanced and provides more information. These are placed in the middle of every feeder.

Mr. Pacino made a motion, seconded by Mr. O'Rourke, that IFP 2018-43 for S&C IntelliRupter PulseClosers be awarded to E.L. Flowers & Associates, on the recommendation of the General Manager, and pursuant to Chapter 164 Section 56D, at a unit price of \$34,560.00 per PulseCloser in the first year. PulseClosers purchased in years 2-5 are subject to a price escalation of not more than 2.5 percent per year. Software licenses are \$2,500 per PulseCloser with no escalation. **Motion Carried: 4:0:0.**

General Discussion

Meeting dates were discussed.

Adjournment

At 8:52 p.m., Mr. Pacino made a motion, seconded by Mr. O'Rourke, that the Board go into Executive Session to consider the purchase of real property and return to Regular Session for the sole purpose of adjournment.

A true copy of the RMLD Board of Commissioners minutes as approved by a majority of the Commission.

Philip B. Pacino, Secretary Pro Tem RMLD Board of Commissioners



Town of Reading Meeting Minutes

Board - Committee - Commission - Council:

RMLD Board of Commissioners

Date: 2018-09-20 Time: 07:30 PM

Building: Reading Municipal Light Building Location: Winfred Spurr Audio Visual Room

Address: 230 Ash Street Session: Open Session

Purpose: General Business Version: Draft

Attendees: **Members - Present:**

David Talbot, Vice Chair

John Stempeck, Commissioner Tom O'Rourke, Commissioner Philip B. Pacino, Commissioner

Members - Not Present:

David Hennessy, Chair

Others Present:

RMLD Staff:

Coleen O'Brien, General Manager

Hamid Jaffari, Director of Engineering and Operations Jane Parenteau, Director of Integrated Resources

Wendy Markiewicz, Director of Business, Finance, and Technology

Tracy Schultz, Executive Assistant

Citizens' Advisory Board:

Dennis Kelley, Chair

Select Board Liasion: Vanessa Alvarado

Minutes Respectfully Submitted By: John Stempeck, Secretary Pro Tem

Topics of Discussion:

Call Meeting to Order

Vice Chair Talbot called the meeting to order and announced that the meeting is being videotaped at the RMLD office at 230 Ash Street, for distribution to the community television stations in North Reading, Lynnfield, and Wilmington. Vice Chair Talbot read RMLD's Code of Conduct. Chair Hennessy

Public Comment

Vice Chair Talbot welcomed Ms. Alvarado, who had no comments. Vice Chair Talbot welcomed Mr. Kelley, who reported that at the CAB meeting the previous evening, there was a reorganization and the upcoming budget meeting was discussed. There was no public comment.

Approval of Board Minutes (Attachment 1)

Mr. Pacino made a motion, seconded by Mr. Stempeck, to approve the June 21, 2018 minutes, on the recommendation of the General Manager.

Motion Carried: 4:0:0.

Report of the Chair - Vice Chair Talbot

Meeting of the Sub-Committee on the Payment to the Town of Reading

Vice Chair Talbot deferred to Mr. Pacino, who stated that the Sub-Committee needs to schedule another meeting. Mr. Pacino stated that he himself has been considering freezing the payment for the next two or three years and then base the payment amount to reflect kWh sales.

Ms. Alvarado asked if the report on RMLD's financial long-term outlook has been released.

Ms. O'Brien explained to save money on an outside study, Ms. O'Brien prepared a report on RMLD's projected sales and distributed it to the Board.

Releasing the study to the Select Board was discussed. Ms. O'Brien expressed concern because the Board Members have yet to provide feedback on the study.

Mr. O'Rourke stated that releasing the study before the Board discussed its contents may cause more confusion if the board were to ultimately make a different recommendation.

Vice Chair Talbot suggested putting the study on next month's Agenda.

Ms. O'Brien also wanted to make it clear that the study includes recommendations but is not a proposal to the Town.

Mr. Stempeck suggested stamping the study "Draft."

Vice Chair Talbot commented that RMLD pays the largest Town payment of any Massachusetts municipal and that the money for the payment is coming from ratepayers. Vice Chair Talbot stated he would like to find ways for the Town and RMLD to save money by collaborating. Ms. Alvarado was receptive to that idea.

Mr. Pacino stated that he wants to make it clear that freezing the payment is his idea and not a proposal.

It was agreed that Ms. Schultz would contact the sub-committee members to schedule a meeting as soon as possible.

General Manager's Report - Ms. O'Brien

Review of the General Manager

Mr. Stempeck made a motion, seconded by Mr. Pacino, that the Board approve the General Manager Committee's recommendation that effective July 1, 2018, Ms. O'Brien receive a salary increase of four-and-a-half percent, in addition to a \$6,000 bonus, paid out as Ms. O'Brien chooses as ICMA, cash, or a combination of the two.

Motion Carried: 4:0:0.

Review of Board Policies

Vice Chair Talbot stated his wish to hold off voting on the change to Policy No. 30, stating he wants the policy to perhaps have more information on the topic of sustainable and renewable. This would require a separate meeting to address.

Integrated Resources Division - Ms. Parenteau Community Engagement

Ms. Parenteau announced that RMLD's Ride and Drive event, held in collaboration with Wakefield and Danvers, was a success. On Sunday, September 16 an estimated 75 to 100 customers attended and there were over 35 test drives. There will be a Tech Talk on Smart Homes at the Reading Public Library on September 27 at 7 p.m. RMLD's Public Power Week Open House will be on October 11 from 3 to 6 p.m. Wilmington is holding an open house for new and existing residents on October 15 at 6 p.m. at the Wilmington Library. Elementary School Art

Integrated Resources Division – Ms. Parenteau Community Engagement

Contest materials are being distributed. The award ceremonies will take place in February. The historical calendar is in the works.

Mr. Pacino asked about the EV rebate program. Ms. Parenteau replied that 31 rebates have been issued. 30 was the target. Update next month. Starting to analyze residential load off-peak charging.

Power Supply Report - May 2018 (Attachment 2)

Ms. Parenteau reported on June and July Purchased Power. Three years of energy costs and costs per kWh from 2016 to 2018. Energy costs went from \$32.4 million in FY 16 to \$31.5 million in FY 17. The estimated cost for FY 18 is \$30.1 million. Liquid natural gas prices are at an all-time low and sales are going down. The average cost has gone from over 4.5 cents per kWh to 4.45 cents, which is a pass-through to customers. Transmission costs are going up an average of five percent each year. FY 16 \$12.3 million 5.6 percent increase in FY 17 to \$13 million and in FY 2018 5.1 percent increase to \$13.7 million. Those costs are primarily for regional network service and are socialized throughout New England. Capacity costs for FY 2016 were \$18.7 million and then increased by 6.9 percent in 2017 to just under \$20 million. FY 2018 capacity costs were \$25.4 million, which is a 27 percent increase. This is seen on customer bills as PPCT. RMLD makes no return from that charge. Ms. Parenteau then discussed kWh sales by class. declining trend, going down an average of one percent per year.

Mr. Kelley asked if the CAB could get a breakdown of use by town. Ms. Parenteau answered in the affirmative.

Engineering and Operations Report - June 2018 - Mr. Jaffari (Attachment 4)

Mr. Jaffari stated that the total spending on routine capital construction for the month of June was \$68,523 bringing the year-to-date total to \$1,360,110. Total capital spending in the month of June was \$687,683, bringing the year-to-date total to \$6,513,565, leaving \$1,171,956 remaining in the budget. Mr. Jaffari announced that progress is being made on routine maintenance. The rate of pole failure is decreasing. Infrared scanning showed no hot spots at the substations. Porcelain cutout replacement is 91 percent completed. Three underground subdivision upgrades were completed, and many more are in progress. Lynnfield has 19 pending pole transfers. North Reading has 9 pending pole transfers and 44 pending pole removals. Reading has 27 pending pole transfers and 18 pending pole removals. Wilmington has 28 pending Pole transfers and four pending pole removals. Reliability is improving. The larger-than-usual squirrel population is leading to more animal-caused outages. RMLD has squirrel guards but they don't always deter animals from making contact.

Due to recent gas explosions in the Boston area, Mr. Pacino asked about RMLD's readiness in the event of an emergency. Mr. Jaffari explained that RMLD has an emergency management plan and has contractors to assist if needed.

RMLD Procurement Requests Requiring Board Approval – Mr. Jaffari (Attachment 5) IFB 2019-01: 115kV Pole Replacement Project

Mr. Jaffari explained that there are two lines feeding Station 4. Some of the poles on both lines were determined to be at the end of their life. Last year one line was taken care of. This is preventive maintenance. The bid invitation was sent to 17 companies; five responded.

Mr. Pacino made a motion, seconded by Mr. Stempeck, that bid **2019-01 for: 115kV Pole Replacement Project** be awarded to: **Mass Bay Electrical Corporation** for **\$120,585.00**, pursuant to M.G.L. c. 30, Section 39M, as the lowest responsible and eligible bidder on the recommendation of the General Manager.

Motion Carried: 4:0:0.

General Discussion

Ms. O'Brien announced that RMLD had a self-audit in preparation for the need to be OSHA-compliant by February 2019. Ms. O'Brien explained that she asked the auditor to be extremely thorough and that the RMLD fared well. In a verbal assessment by the auditor. The auditor has to prepare a final report and then a presentation on the results will be forthcoming.

Meeting dates were discussed, and Ms. O'Brien stated that the CAB agreed to change the Budget presentation form two nights to one night. The Board agreed to same.

Adjournment

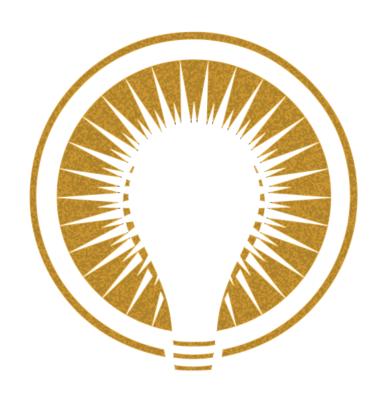
At 9:05 p.m., Mr. Pacino made a motion, seconded by Mr. O'Rourke, that the Board adjourn.

A true copy of the RMLD Board of Commissioners minutes as approved by a majority of the Commission.

John Stempeck, Secretary Pro Tem RMLD Board of Commissioners

CY 2019 CAPITAL BUDGET ATTACHMENT 2

READING MUNICIPAL LIGHT DEPARTMENT



CY19 BUDGET

September 28, 2018

TABLE OF CONTENTS

		Pa	ge#		
RM	LD Mission & Vision Statement		4		
RM	LD System Profile	4	l-5		
	CY19 CAPITAL BUDGET				
Plar	nned Programs	7-9			
	ILITIES MANAGEMENT				
	inuing Projects	Da #	Due! e et #		
**	RMLD Lighting (LED) Upgrade Program	Page # 11	Project #		
	Parking Lot Upgrade – 230 Ash Street	13	140		
		13	140		
	ual Projects	Page #	Project #		
*	Building Upgrades	15	095		
*	Office Upgrades – 230 Ash Street	17	098		
Ж	Security Upgrades – All Sites	19	119		
Ж	Rolling Stock Replacement (vehicles, trailers, fork trucks)	21	118		
INT	EGRATED RESOURCES				
Cont	inuing Projects	Page #	Project #		
¥	Electric Vehicle Supply Equipment (EVSE)	25	099		
ж	Demand Management: Battery Storage Unit – Station 3	27	101		
INF	ORMATION TECHNOLOGY				
Ann	ual Projects	Page #	Project #		
\mathfrak{H}	Hardware Upgrades	29	127		
¥	Software and Licensing	31	128		
SYS	ТЕМ				
Cont	inuing Projects	Page #	Project #		
\aleph	Pad-mount Switchgear Upgrade at Industrial Parks	34	102		
ж	Grid Modernization & Optimization	36	103		
¥	New Wilmington Substation	43	105		
¥	Force Account: (Mass DOT): Main & Hopkins, R	45	TBD		

¥	4W5/4W12 Getaway Improvements – Station 4	46	122
¥	4W6 Getaway Replacement – Station 4	48	132
¥	4W16 Getaway Replacement – Station 4	50	135
New	Projects	Page #	Project #
¥	MA-125 Pole Line Installation for New Wilmington Substation	52	124
¥	Underground Line Extension, Marion Street, W	54	120
¥	5W5 Andover Access Road Upgrade, W	56	121
¥	211-503 and 211-504 Fiber Line Extension to Station 4	58	130
Ann	ual Projects	Page #	Project #
¥	AMI Mesh Network Expansion & Meter Replacement	60	112
¥	Communication Equipment (Fiber Optic)	62	126
¥	Substation Equipment Upgrade	64	111
¥	Power/Lab and Tool Equipment	66	115
¥	Meters	68	117
¥	Transformers and Capacitors	70	116
¥	Pole Replacement Program	72	175
¥	Secondary and Main Replacement Program	74	458
¥	13.8kV Upgrade (Step-down Areas, etc.) – All Towns	77	107
¥	UG Facilities Upgrades (URDs, Manholes, etc.) – All Towns	80	106
¥	Service Connections (Commercial and Residential)	84	Various
¥	Routine Construction	86	Various

CY19 OPERATING BUDGET

		Page #
\mathbb{H}	Six Year Plan	89
\mathfrak{H}	Statement of Budgeted Revenues and Expenses	90
\mathfrak{H}	Fixed and Semi-Variable Costs	91
\mathbb{H}	Purchase Power Expense Summary	92
\mathfrak{H}	Description of RMLD's Power Supply	93-101

Reading Municipal Light Department

Mission Statement

RMLD is committed to providing excellent customer service, including competitively priced electricity through due diligence of power supply, risk management, system reliability, safety, and overall business efficiency.

Vision Statement

RMLD has transitioned from a reactive to a proactive approach in all aspects of the utility business to ensure efficiency, safety, and competitive rates. The Be Efficient – Get Greener – Go Paperless, Peak Performance, and Shred the Peak, campaigns have been integrated into a core business and include sustained procedural changes in the areas of long-term planning, technology road mapping, talent managing, customer communication, system maintenance and power supply portfolio balancing.

SYSTEM PROFILE

(based on FY18)

	3u3cu 0111110j						
SERVICE TERRITORY	51 square miles serving Reading, North Reading, Wilmington, and part of Lynnfield						
TOTAL OPERATING REVENUES	\$97,206,743						
POWER PURCHASED	674,894,793 kWh						
NUMBER OF CUSTOMERS/	29,775						
ACTIVE METERS	23,773						
ANNUAL PEAK DEMAND	145,294 kW on July 19, 2017, at 5:00 pm						
ANNUAL SALES	665,031,434 kWh						
DIANTMALLE	\$150,085,144 (Gross)						
PLANT VALUE	\$78,275,207 (Net)						
SUPPLY VOLTAGE	115 kV						
	Station 4:						
	(3) 60 MVA Transformers						
	(2) 35 MVA Transformers – feeds Station 5						
SUPPLY CAPACITY	250 MVA Connected, 190 MVA Firm						
	Station 3:						
	(2) 60 MVA Transformers						
	120 MVA Connected, 60 MVA Firm						
DISTRIBUTION SYSTEM VOLTAGE	13,800 volt wye						
DISTRIBUTION STSTEIN VOLTAGE	4,160 volt wye						
OVERHEAD PRIMARY LINES	All 336 miles						
UNDERGROUND PRIMARY LINES	All 144 miles						
DISTRIBUTION TRANSFORMERS	4,026 transformers – 310 MVA Capacity						
STATION TRANSFORMER CAPACITY	370 MVA Capacity						

UTILITY POLES	17,914 poles								
	Ownership: 50% Verizon, 50% RMLD								
	r								
	Custodial By Town:								
	North Reading – RMLD								
	Lynnfield – Verizon								
	Reading								
	 east of Main Street – Verizon 								
	 west of Main Street, east of West Street, south of 								
	Prescott Street – Verizon								
	 west of West Street – RMLD 								
	• west of Main Street, north of Prescott Street – RMLD								
	Wilmington								
	• all poles with 35 kV sub-transmission circuits, and								
	Concord Street – RMLD								
	all other locations in Wilmington – Verizon								
APPLICATION SOFTWARE									
	Great Plains/Cogsdale								
	Windows Server 2016, 2012, 2008,								
	Microsoft SQL								
	Office 365 E3								
	ESRI GIS								
	VMware								
	Windows 7, 8, 8.1, 10								
	SharePoint								
	WindMil								
	LightTable								
	PoleForeman								
	SpryMobile								
	Survalent								
	Futura								
CONTACT INFORMATION									
Address:	230 Ash Street								
Address.	Reading, MA 01867								
Telephone:	781-942-6598								
Fax:	781-942-2409								
Website:	<u>www.rmld.com</u>								
Office Hours	8:00 am - 4:30 pm Monday through Friday								
KEY PERSONNEL									
General Manager	Coleen O'Brien email: cobrien@rmld.com								
Director of Business, Finance &									
Technology	Wendy Markiewicz email: <u>wmarkiewicz@rmld.com</u>								
Director of Engineering and Operations	Hamid Jaffari email: <u>hjaffari@rmld.com</u>								
GOVERNING BODY									
	David Hennessy								
	Thomas O'Rourke								
	Philip B. Pacino								
	John Stempeck								
	David Talbot								
Number of Employees	74								
Year Founded	1894								

9/28/2018

CY19 Budget 5 September 28, 2018

PLANNED PROGRAMS

READING MUNICIPAL LIGHT DEPARTMENT Capital Improvements CY19 thru CY24 \$ Shown in thousands

							FY19												
LIN	IE P	age	Proj	FERC		FY19	Jul 2018- Dec 2018	CY19	0/00	01/04	0.400	0.400							
-	r	# n/a	# 129	# 361	PROJECT NAME Master Facilities Site Plan (ON-HOLD)	Budget	Estimate	PLAN EST.	CY20	CY21	CY22	CY23	CY24 BRIEF DESCRIPTION Town economic development plan impact. Master-hold. Evaluate maintenance only.						
2		11	104	361	RMLD Lighting (LED) Upgrade Program	100		200					Upgrade Ash Street and other RMLD facilities including substations with new interior/exterior LED fixtures. A Designer will perform and energy audit and provide guidance with a Bid Spec. Installation of fixtures by an electrical contractor.						
3		13	140	390	Parking Lot Upgrade - 230 Ash Street	130		230					Reconfigure parking lot at 230 Ash Street to include accommodations for future connection for EV charging stations.						
4	. :	15	095	361	Building Upgrades			125	230	75	125	50	50 Lobby insulation; Station 4 AC; OSHA Compliance Study						
5		17	098	391	Office Upgrades -230 Ash Street	30	32	120	30	30	30	30	Relocate Purchasing Division. Design and construct new purchasing offices. Reconfigure Facilities Division: design and construct new Facilities conference room.						
6	:	19	119	384	Security Upgrades All Sites	30	30	30	30	30	30	30	Upgrades to existing Access Control equipment and alarm monitoring. Increase number of surveillance cameras at Substations. Repair perimeter fencing at all RMLD Properties. These security upgrades will be implemented over the next several years to always be incorporating the latest technologies and methodologies.						
7		21	118	392	Rolling Stock Replacement (vehicles, trailers, fork trucks)	275		325	300	300	300	300	Scheduled vehicle replacement based on Fleet Assessment. FY19 (carry-over): forklift, light duty pick-up, underground utility vehicle. All vehicles will be delivered in CY19.						
8		25	099	392	Electric Vehicle Supply Equipment (EVSE)	10		60	60 60		60	60	Two electric charging station per town in the service area. Research grant options. CY24 install 3 charging station if popularity increases revenue.						
9					DEMAND MANAGEMENT														
10		27	101	363	Battery Storage Unit at Station 3	100		20					5MW battery storage at Station 3. Substation integration into battery unit.						
1	L ;	29	127	382	Hardware Upgrades	125	49	78	119	119	119	119							
1	2 :	31	128	383	Software and Licensing	425		405	239	239	239		system, etc.						
1:	3 r	n/a	109	366	35kV UG Cable Upgrade at Station 4, Station 5 and RR ROW	252					252	322	Postponed pending new Wilmington substation.						
14	1 :	34	102	367	Pad-mount Switchgear Upgrade at Industrial Parks	436	262	436	449	449	449	180	Starting in FY18, replace all 15 kV pad-mounted switchgear at industrial parks (i.e., River Park Drive, Jonspin Road, Haven Street, etc.) There are 29 switches system-wide.						
1	;	36	103		GRID MODERNIZATION & OPTIMIZATION								Fifteen-year plan to implement Technology Road Map for grid efficiency, reduction of losses, etc.						
				365	Scada- Mate Switches	301	118	267	<i>275</i>	283	292	300	309 4 switches/year plus IntelliTeam licenses						
				365	IntelliRupter®	135	74	125	128	132	136	140							
				383	SCADA Upgrade	21							Software upgrade						
				383	CapBank Automation	66		66	30										
				383	Software Integration	14	7	14	15	20	20	20	20 Integration of AMI/Scada-Mate switches/OMS Outage Management System and supplemental modules to automate outage response and customer/public communication						
				383	Outage Management System (OMS)		26						during outage events.						
				383	OMS Module: IVR	138	38	52					IVR in progress in FY19 - scheduled for completion in CY19.						
				383	OMS Module: Crew Management			60											
				383	OMS Module: Power Factor Correction				50										
10	5 4	43	105		NEW WILMINGTON SUBSTATION														
				360	Purchase Land in Wilmington	151	511						Land purchase, land appraisals, environmental permitting.						
				362/ 367	Wilmington Substation Construction & Commissioning			69	4,473	4,738			Conceptual design of substation and getaway, permitting. Estimated Total Cost: \$9.8m (\$81k spent through FY18)						
1	, r	n/a	n/a	364/ 365	Ballardvale Street, Wilmington - Pole Line Upgrade	225							No Longer Necessary due to anticipated location of Wilmington Substation. Previously budgeted FY19-20.						
1:	3 !	52	124	364/ 365	MA-125 Pole Line Installation for New Wilmington Substation		5	5	613				This project covers an estimated 3,000 foot pole line that will span MA-125 from Ballardvale Street to Andover Street, which will be used for riser pole getaways from the proposed Wilmington substation, and will interconnect the new substation to RMLD's existing overhead distribution system.						
19	r	n/a	TBD	365	Distribution Improvements Associated with New Wilmington Substation					300	300		The proposed Wilmington substation's main objective will be to feed the existing Station 5 circuits. The new station will be designed for growth of load on Station 5 circuits, and will provide capacity relief to Stations 3 and 4. This line item will account for distribution improvements to provide load relief to Stations 3 and 4.						

READING MUNICIPAL LIGHT DEPARTMENT Capital Improvements CY19 thru CY24 \$ Shown in thousands

					=		-	Ş 311U	WIII III LI	nousands		
LINE #	Page #	Proj #	FERC #	PROJECT NAME	FY19 Budget	FY19 Jul 2018- Dec 2018 Estimate	CY19 PLAN EST.	CY20	CY21	CY22	CY23	CY24 BRIEF DESCRIPTION
20	45	TBD	364/ 365	Force Account (MassDOT): Main & Hopkins, R	225	5	225					Mass DOT project to widen Main Street and install traffic lights.
21	54	120	367	Underground Line Extension, Marion Street, W			102					Extend underground line (2,050 feet) on Marion Street in Wilmington to meet with three-phase URD.
22	56	121	365	5W5 Andover Access Road Upgrade, W			89					Upgrade 1,000 feet of open wire primary to 556 AL spacer to improve reliability of 5W5 cable between Andover Street and Salem Street along I-93.
23	58	130	397	211-503 and 211-504 Fiber Line Extension to Substation 4			534					Fiber to support NPCC Directory 1, relay protection upgrades.
24				GETAWAY REPLACEMENTS								
25	46	122	364/ 367	4W5/4W12 Getaway Improvements	152	142	117					Station 4: Improvements to result in added capacity to 4W5/4W12 and all south-side circuits at Station 4.
26	48	132	364/ 367	4W6 Getaway Replacement	157	,	157					Station 4: Upgrade approximately 1,700 circuit feet of UG cable on West Street, R to 750 mcm cu for increased reliability an capacity per Booth Reliability Study recommendations.
27	50	135	364/ 367	4W16 Getaway Replacement	206	5	206					Station 4: Upgrade approximately 2,250 circuit feet of underground cable on Causeway Road/Lowell Street to 750 mcm cu for increased reliability and capacity.
28	n/a	TBD	364/ 367	4W28 Getaway Replacement						316		Station 4: Replace 3,400 feet of underground getaway to 750 mcm cu for increased reliability.
29	n/a	TBD	364/	5W4/5W5 Getaway Replacement						119		Station 5: Upgrade feeders from substation to risers to increase feeders' ampacity. This project will be revisited after the new Wilmington Substation is built.
30	n/a	TBD	364/ 367	4W7 Getaway Replacement							177	Station 4: Replace 1,900 feet of underground getaway to 750 mcm cu for increased reliability.
31	n/a	TBD	364/ 367	4W10 Getaway Replacement							177	Station 4: Replace 1,900 feet of underground getaway to 750 mcm cu for increased reliability.
32	n/a	TBD	264/	4W4 Getaway Replacement								316 Station 4: Replace 3,400 feet of underground getaway to 750 mcm cu for increased reliability.
33	60	112	370	AMI Mesh Network Expansion & Meter Replacement	121	. 52	300	300	300	300	300	Install relays, meters, and/or retrofit kits to expand the AMI mesh network. Replace or retrofit 1,600 residential and small commercial meters, and 1,900 commercial meters. This will allow for end-of-the-line voltage readings.
34	62	126	397	Communication Equipment (Fiber Optic)	49	25	49	50	50	50	50	50 Materials to accommodate expanded use of fiber optic network for distribution automation and Eaton AMI system.
35	64	111	362	Substation Equipment Upgrade	50	50	66	30	30	30	30	30 Upgrade various equipment at substations. CY19 - 115kV grounding equipment Station 3 and 4.
36	66	115	395	Power/Lab and Tool Equipment	76	28	84		68	20	20	Purchase phasing meter/hi-pots, meter accuracy tester for commercial meters, 4-point battery hydraulic press, ratchet cutters, phasing tool.
37	68	117	370	Meters	60		80	60	60	60	60	60 Purchase meters for stock - new construction, upgrades and failures.
38	70	116	368	Transformers and Capacitors	583	132	617	617	617	617	617	Purchase units for stock, new construction and proposed reliability projects.
39	72	175	364	Pole Replacement Program, R and NR	263	132	263	271	279	288	296	Replace poles identified through the Pole Inspection Program (700 poles/year inspected). This will include transfers and replacement of secondary services as necessary. Fifty poles scheduled for replacement each year.
40	74	458	365	Secondary and Main Replacement Program - All Towns	344	114	344	252	238	344	316	Repair as necessary secondary/main services and connectors prioritized by age as determined by system-wide inspection. CY19: Gerry Road and Drury Lane Area, LC, and Thomas Road Area, LC (in conjunction with Stepdown area upgrades)
41	77	107	365	13.8kV Upgrade (Step-down Area, etc.) - All Towns	331	. 109	331	452	216	613	367	Convert step-down areas to 13.8kV. Remove antiquated equipment and step-downs to lower losses and improve system efficiency. CY19: Gerry Road and Drury Lane Area, LC, and Thomas Road Area, LC (in conjunction with Secondary and Mair Replacement Program)
42	80	106	367/ 368	UG Facilities Upgrades (URDs, Manholes, etc.) - All Towns	332	180	332	475	529	501	623	Replace primary and neutral cables and pad-mount transformers as needed in various aging URDs. Improved reliability. Fo the next five years, three subdivisions are planned to be upgraded per year. CY19: Arlene/Ella/Franklin area in Wilmington Carter/Willard area in Lynnfield; and Sandspur Lane in North Reading.
43	84	various	369	Service Connections (Residential and Commercial) - All Towns	142	. 71	142	147	151	156	160	165 Install new and upgraded residential and commercial services as requested.
44	86	various	various	Routine Construction - All Towns	1,078	539	1,078	1,110	1,143	1,177	1,213	Miscellaneous capital expenses including: overhead and underground system upgrades, pole hits, station upgrades, porcelai cutout replacements, street light connections (new equipment), pole setting/transfers, new construction (underground divisions)
45	n/a	TBD	362/ 367	Analog Devices Substation						1,000	1,000	Partnership with Analog to build a dedicated substation with feeds to back up feeders out of Substation 4.
46	n/a	TBD		4W24 Partial Circuit Reconductoring								656 Station 4: Upgrade main feeder of circuit 4W24 to 556 to address voltage and conductor capacity issues.

READING MUNICIPAL LIGHT DEPARTMENT Capital Improvements CY19 thru CY24 \$ Shown in thousands

LINE #	Page #	Proj #	FERC #	PROJECT NAME	FY19 Budget	FY19 Jul 2018- Dec 2018 Estimate	CY19 PLAN EST.	CY20	CY21	CY22	CY23	CY24	BRIEF DESCRIPTION
47	n/a	137	364/365	Woburn Street, Wilmington (between West and Concord Streets) - Pole Line Upgrade	213	343							Replace/upgrade twenty-four (24) main line poles and four (4) stub poles on Woburn Street (from Concord to West Street) to proper strength and height, create proper NESC clearance between utilities. Benefit to long-term reliability.
48	n/a	108	355	115 kV Transmission Pole Upgrade (1 LINE PER YEAR FY18 & 19)	223	223							115kV transmission poles feeding Station 4 built in 1970 and have reached the end of their useful life. 211-503 upgraded in FY18 and 211-504 to be upgraded in FY19.
				TOTAL	7,570	3,500	7,804	10,806	10,486	7,973	7,226	6,337	

COMPLETED OR SCHEDULED TO BE COMPLETED BY 12/31/18.

	-			1				
	FY19 Budget	FY19 Jul 2018- Dec 2018 Estimate		CY20	CY21	CY22	CY23	CY24
TABLE 1: PLANT VALUES & DEPRECIATION EXPENSE:								
Plant in Service (Beginning)	151,808	150,085		159,389	169,195		185,655	191,881
Additions	7,570	3,500	7,804	10,806	10,486	7,973	7,226	6,337
Adjustments (Property Retirement)	<u>-1,000</u>	-1,000	<u>-1,000</u>	<u>-1,000</u>	<u>-1,000</u>	<u>-1,000</u>	<u>-1,000</u>	<u>-1,000</u>
Plant in Service (Ending)	158,379	152,585	159,389	169,195	178,681	185,655	191,881	197,217
Less Land and Land Rights	<u>-1,266</u>	-1,777	<u>-1,777</u>	<u>-1,777</u>	<u>-1,777</u>	-1,777	-1,777	-1,777
Depreciable Plant in Service	157,113	150,808	157,612	167,418	176,904	183,877	190,103	195,440
Accumulated Reserve For Depreciation	<u>-77,510</u>	<u>-74,042</u>	<u>-78,566</u>	<u>-83,295</u>	<u>-88,317</u>	<u>-93,624</u>	<u>-99,140</u>	<u>-104,844</u>
Net Plant in Service	80,869	<u>78,543</u>	80,823	85,900	90,364	92,030	92,740	92,374
TABLE 2: DEPRECIATION FUND BALANCES:								
Beginning Balance	2,450	4,013	6,573	4,594	2,272	2,665	2,054	1,901
Depreciation Rate (3%)	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Depreciation Expense	4,516	2,232	4,524	4,728	5,023	5,307	5,516	5,703
Bond Proceeds and Other Fund Sources	228	28	301	1,256	3,356	56	56	59
Operating Fund Transfer	3,900	3,800	<u>1,000</u>	<u>2,500</u>	2,500	2,000	<u>1,500</u>	<u>1,500</u>
	11,094	10,073	12,398	13,078	13,151	10,028	9,127	9,163
Capital Improvements	-7,570	-3,500	-7,804	-10,806	-10,486	-7,973	-7,226	-6,337
Ending Balance	3,523	<u>6,573</u>	<u>4,594</u>	<u>2,272</u>	<u>2,665</u>	<u>2,054</u>	<u>1,901</u>	2,826
TABLE 3: BOND PROCEEDS & OTHER FUND SOURCES:								
Bond Proceeds for New Wilmington Substation				1,200	3,300			
Force Account (MassDOT): Main & Hopkins, R		-	225	1,230	0,000			
Electric Vehicle Supply Equipment (EVSE)		3	6	6	6	6	6	9
BESS Battery Storage Unit			20					
Interest Income		<u>25</u>	50	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u> <u>56</u>	<u>50</u>
	228	28	<u>301</u>	<u>1,256</u>	<u>3,356</u>	<u>56</u>	<u>56</u>	<u>59</u>

FACILITIES PROJECTS

Project Name: RMLD Lighting (LED) Upgrade Program Project #: 104

Project Schedule: CY19 Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

Upgrade the existing lighting at 230 Ash Street, 218 Ash Street, and the substations with new LED fixtures. Energy use will be reduced when switching to LED. This will include interior and exterior light fixtures at the Ash Street campus, including all office spaces, the garage and bay area, and all lighting at the substations.

Brief Description/Scope:

An electrical designer has performed an energy audit specific to the lighting. In CY19 an electrical designer will develop specifications, and an electrical contractor will perform the installation of LED light fixtures at the Ash Street office building, garage, and campus site lighting. Also included as part of this project, all lighting at the substations will be upgraded to LED.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

The scope includes the installation of new fixtures by an electrical contractor.

Status Update:

Not applicable.

CAPITAL PROJECT COST SHEET

 PROJECT NAME:
 RMLD Lighting (LED) Upgrade Program
 SCHEDULE:
 CY19

		R	MLD LA	BOR									
	# of Units		Labor Total (unit rate x labor units)		Vehicle	MATERIALS/CONTRACTORS							
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920								
			\$0	\$0	\$0	Engineering				\$	8,000		
			\$0	\$0	\$0	Contract Labor: Electrician				\$	52,000		
			\$0	·		Materials				\$	140,000		
			\$0							\$	-		
			\$0 \$0	\$0 \$0						\$	-		
Line Operations Supervision: unit rate in hours			\$1 0 6							Ţ			
			\$0	\$0	\$0					\$	-		
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-		
			\$0	\$0	\$0					\$	-		
										\$	-		
Senior Tech: unit rate in hours			\$82							\$	-		
			\$0							\$	-		
Technical Services Manager:			\$0	·									
unit rate in hours			\$101	\$98	·					\$	-		
			\$0	\$0	\$0					\$	-		
				4.0	4.0	Police Details	week	\$2,427		\$	-		
	TOTAL:		\$0	\$0	\$0					\$	200,000		

PROJECT TOTAL:	\$200,000

Project Name: Parking Lot Upgrade - Ash Street Project #: 140

Project Schedule: CY19 Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

In FY18, an engineering firm was hired to engineer and design the reconfiguration of the existing customer parking lot at 230 Ash Street. The design includes relocated parking spaces, new drainage fixtures, landscaping, and additional connections for future EV stations.

Brief Description/Scope:

An engineering firm will develop construction drawings and bid documents for the construction of the parking lot, and installation of conduit and wiring to accommodate future installation of additional charging stations, landscaping, line striping, and signage. A contractor will then be hired to perform the parking lot construction.

Barriers:

Unforeseen schedule changes. Interruption of the right-of-way adjacent to the parking lot.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

Not applicable.

CAPITAL PROJECT COST SHEET

 PROJECT NAME:
 Parking Lot Upgrades
 SCHEDULE:
 CY19

		R	MLD LA	BOR								
	# of	# of Units		r Total (labor units)	Vehicle	MATERIALS/CONTRACTORS						
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
			\$0	\$0	\$0	Engineering Firm to develop Construction Documents	job	\$9,000	1.0	\$ 9,000		
			\$0	\$0	\$0	Contractor to demo and reconfigure the Customer Parking Lot. Install new drainage system, asphalt, curbing, striping, and landscaping.	job	\$214,000	1.0	\$ 214,000		
			\$0	\$0	\$0			\$1		\$ -		
			\$0	\$0	\$0			\$1		\$ -		
			\$0	\$0	\$0			\$1		\$ -		
			\$0	\$0	\$0			\$1		\$ -		
Line Operations Supervision: unit rate in hours			\$106	\$103								
Supervision of Line crews			\$0	\$0				\$1		\$ -		
Engineering: unit rate in hours			\$80	\$78								
			\$0	\$0				\$1		\$ -		
			\$0	\$0				\$1		\$ -		
			\$0	\$0				\$1		\$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21							
			\$0	\$0	\$0			\$1		\$ -		
			\$0 \$0	\$0 \$0	\$0 \$0		1	\$1 \$1		\$ -		
Technical Services Manager:							1	1,		-		
unit rate in hours			\$101	\$98								
			\$0	\$0				\$1		\$ -		
			\$0	\$0				\$1		\$ -		
						Police Details	week	\$2,427	3.0			
	TOTAL:		\$0	\$0	\$0					\$ 230,282		

\$230,282

Project Name: Building Upgrades Project #: 095

Project Schedule: Annual Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

Annual allotment for repairs and upgrades to RMLD buildings.

Brief Description/Scope:

In CY19 we are allocating funds to address and remediate any issues identified as part of the recent consultant audit related to OSHA compliance.

Additionally, we plan to insulate and seal the exterior wall and vestibule ceiling above the main entrance of the building.

Barriers:

None anticipated at this time.

Change in Scope of Work from Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

CAPITAL PROJECT COST SHEET

 PROJECT NAME:
 Building Upgrades
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of	Units	(unit rate	r Total (labor units)	Vehicle	MATERI	ALS/CONTRACTORS				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0		Contractor to install insulation in lobby to comply with energy code and new HVAC analysis	job	\$35,000	1.0	\$	35,000
			\$0	\$0	\$0	OSHA Compliance Remediation				\$	90,000
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews			\$0	\$0						\$	-
Engineering: unit rate in hours			\$80	\$78							
			\$0	\$0						\$	-
			\$0	\$0						\$	-
			\$0	\$0						\$	-
Senior Tech: unit rate in hours			\$82	\$80							
			\$0	\$0	\$0					\$	-
		-	\$0 \$0	\$0 \$0	\$0 \$0					\$	-
Technical Services Manager: unit rate in hours			\$101	\$98						ų	
			\$0	\$0						\$	-
			\$0	\$0						\$	-
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$0	\$0	\$0					\$	125,000

PROJECT TOTAL:	\$125,000
----------------	-----------

Project Name: Office Upgrades – 230 Ash Street **Project #:** 098

Project Schedule: Annual Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

Annual allotment for general office upgrades at 230 Ash Street.

Brief Description/Scope:

In CY19 we will relocate the Purchasing Department to the Facilities area. Design and construct new Purchasing offices. Reconfigure the Facilities department. Design and construct a Facilities conference room.

Upgrades will include modification to the walls, ceilings, flooring, electrical, sprinkler and HVAC. Office cubicle furniture will be purchased to accommodate new employees.

Additionally, we will remodel the Customer Service area.

Barriers:

Unforeseen schedule changes.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

CAPITAL PROJECT COST SHEET

 PROJECT NAME:
 Office Upgrades - 230 Ash Street
 SCHEDULE:
 CY19

	RMLD LABOR									
	# of	Units		r Total (labor units)	Vehicle	MATER	ERIALS/CONTRACTORS			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
			\$0	\$0	\$0	Customer Service Area Remodel	job	\$20,000	1.0	\$ 20,000
			\$0	\$0	\$0	Purchasing/Facilities Remodel	job	\$100,000	1.0	\$ 100,000
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0			\$1		\$ -
			\$0	\$0	\$0			\$1		\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Supervision of Line crews			\$0	\$0				\$1		\$ -
Engineering: unit rate in hours			\$80	\$78						
			\$0	\$0				\$1		\$ -
			\$0	\$0				\$1		\$ -
			\$0	\$0				\$1		\$ -
Senior Tech: unit rate in hours			\$82	\$80	\$21					
			\$0	\$0 \$0	\$0 \$0			\$1 \$1		\$ -
			\$0 \$0	\$0 \$0	\$0 \$0		1	\$1 \$1		\$ - \$ -
Technical Services Manager: unit rate in hours			\$101	\$98				ŢŢ		· ·
			\$0	\$0				\$1		\$ -
			\$0	\$0				\$1		\$ -
						Police Details	week	\$2,427		\$ -
	TOTAL:		\$0	\$0	\$0					\$ 120,000

PROJECT TOTAL:	\$120,000
	70,00

Project Name: Security System Upgrades – All Sites **Project #**: 119

Project Schedule: Annual Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

The original access control system was installed in 1994 and was replaced in 2016 with a new open-source software system to provide more flexibility to adapt to the changing needs of the RMLD. Funds should be available to continually update equipment and perform maintenance and repair work on both the access control and the surveillance systems at the Ash Street campus and substations.

Brief Description/Scope:

Access control and surveillance systems upgrades over the next year:

- Install additional cameras at substations.
- Repair damage fencing and gates at station 4.
- Install additional DVR's to accommodate new cameras.
- Repair/replace exterior doors at the 230 Ash Street Campus.

Access control and surveillance systems upgrades over the next five (5) years:

- Add security fencing to server room
- Repair and replace card readers as needed annually
- Upgrade a portion of high-definition cameras annually as needed
- Upgrade cabling
- Repair/replace site lighting
- Re-key buildings and sensitive areas annually as needed

Barriers:

None anticipated at this time.

Change in Scope of Work from Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

CAPITAL PROJECT COST SHEET

 PROJECT NAME:
 Security Upgrades - All Sites
 SCHEDULE:
 CY19

		R	MLD LA	BOR								
	# of	Units		r Total (labor units)	Vehicle	MATERIA	MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TO	OTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
			\$0	\$0	\$0	Install additional Cameras and DVR's at Substations. Repair Fencing at Station 4. Repair/Relace ext. doors at 230 Ash street Campus.				\$	30,000	
			\$0	\$0	\$0					\$	-	
			\$0	\$0	\$0					\$	-	
			\$0	\$0	\$0					\$		
			\$0	\$0						\$		
Line Operations Supervision: unit rate in hours			\$0 \$106	\$0 \$103						\$	-	
			\$0	\$0	\$0					\$	-	
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-	
			\$0	\$0	\$0					\$	-	
										\$		
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$	-	
			\$0							\$	-	
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98	·					\$	-	
			\$0	\$0	\$0					\$		
							week	\$2,427		\$	-	
	TOTAL:		\$0	\$0	\$0					\$	30,000	

PROJECT TOTAL:	\$30,000

Project Name: Rolling Stock Replacement Project #: 118

Project Schedule: Annual Project Manager: Paul McGonagle,

Facilities Manager

Reason for Expenditure:

Replace vehicles based on an eight to ten-year cycle to reduce maintenance costs and improve reliability. Vehicles removed from the fleet will be traded-in to the dealer providing the new vehicle.

Brief Description/Scope:

Specifications, bids, and purchase orders will be completed for CY19 delivery of the following:

- one (1) new forklift with trade-in of one (1) 1999 Yale forklift
- one (1) new pick-up truck with trade-in of one (1) 2009 Ford F150
- one (1) new underground utility vehicle with trade-in of one (1) Ford E350

Barriers:

None anticipated at this time.

Change in Scope of Work from Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update:

Long lead-time for bid and purchase of rolling stock does not allow for the receipt of any of the items budgeted for FY19 by the end of December 2018. Therefore, all planned purchases for FY19, will be received in CY19.

CAPITAL PROJECT COST SHEET

Rolling Stock Replacement

PROJECT NAME: (vehicles, trailers, fork trucks)

SCHEDULE: CY19

		R	MLD LA	BOR							
	# of !	Units		r Total (labor units)	Vehicle	MAT	MATERIALS/CONTRACTORS				
ITEM/TASK	Straight Straight (labor units		(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	тот	TAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	Forklift	each	\$75,000	1.0	\$	75,000
			\$0	\$0	\$0	Light duty pick-up truck	each	\$50,000	1.0	\$	50,000
			\$0	\$0	\$0	Underground Utility Vehicle	each	\$200,000	1.0	\$	200,000
			\$0 \$0	\$0 \$0						\$	
			\$0	\$0						\$	
Line Operations Supervision: unit rate in hours			\$106	\$103	\$21						
			\$0	\$0	\$0					\$	
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-
			\$0	\$0	\$0					\$	-
										\$	-
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$	-
			\$0	\$0						\$	-
			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98	·					\$	-
			\$0	\$0	\$0					\$	
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$0	\$0	\$0					\$ 3	325,000

PROJECT TOTAL: \$325,000

Light Duty Vehicles										
Vehicle ID#	Year	Last Mileage Date	Current Mileage	Average Annual Maintenance Costs 2008- present	Department	Vehicle Type	FY 18	CY 19		
7	2007	2/13/18	126,613	\$1,927.12	Customer Service	Ford Escape	Trade/54			
4 7	2009	2/13/18	138,168	\$2,031.24	Engineering	Ford F-150 PU		Trade/56		
28	2007	2/13/18	44,394	\$1,302.27	Line	Ford E-350		Trade/58		
New (54) Electric	2018	Х	Х	Х	Customer Service	All Electric Vehicle	\$30,000.00			
New (56)	2018	х	Х	Х	Engineering	Pick up Truck		\$50,000.00		
New (58)	2018	Х	Х	х	Line	Underground Utility Vehicle		\$200,000.00		
Heavy	Duty	Line True	cks_	1367/15			8			
Vehicle ID#	Year	Last Mileage Date	Current Mileage	Average Annual Maintenance Costs 2008- present	Department	Vehicle Type	FY 18	CY 19		
9	2010	2/13/18	124,457	\$10,363.61	Line	Inter - 40' Bucket	Trade/55			
New (55)	2018	x	х	Х	Line	Inter - 40'Bucket	\$200,000.00			
Fork L	<u>ift</u>									
Vehicle ID#	Year	Last Hour Date	Current Hours	Average Annual Maintenance Costs 2009- present	Department	Vehicle Type	FY 18	CY 19		
FΓ-1	1999	3/10/17	772.5	0	Stock / Line / Station	Yale Fork Truck		Trade/FT5		
New (FT-5)	2018	Х	х	х	Stock / Line / Station	Fork Truck	Х	\$75,000.00		
					-	FY Totals:	\$230,000.00	\$325,000.00		
-							FY 18	CY 19		

INTEGRATED RESOURCES DIVISION PROJECTS

Project Name: Electric Vehicle Supply Equipment (EVSE) Project #: 099

Project Schedule: CY19 Project Manager: Jane Parenteau, Director of

Integrated Resources

Reason for Expenditure:

RMLD will plan to install EVSEs in each of the four towns in the service territory. This will increase RMLD's kWh sales.

Brief Description/Scope:

Each EVSE is a dual charger. RMLD will work with each town to determine interest in locating units within the town and the appropriate location. RMLD will plan to install two EVSE chargers per year.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

RMLD has increased the number of charging stations to be installed to two per year.

Status Update:

In FY18 RMLD installed the first EVSE at the RMLD offices located at 230 Ash Street, Reading.

 PROJECT NAME:
 Electrical Vehicle Supply Equipment (EVSE)
 SCHEDULE:
 CY19

		R	MLD LA	BOR						
	# of !	Units		r Total x labor units)	Vehicle	MATER	RIALS/CON			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
			\$0	\$0	\$0	One EVSE for installation in RMLD service territory.	each	\$30,000	2.0	\$ 60,000
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0					\$ -
			\$0		\$0					\$ -
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	Ť	·					
			\$0	\$0	\$0					\$ -
Engineering: unit rate in hours			\$80	\$78	\$21					\$ -
			\$0	\$0	\$0					\$ -
										\$ -
Senior Tech: unit rate in hours			\$82	, i	·					\$ -
			\$0							\$ -
			\$0	\$0	\$0					
Technical Services Manager: unit rate in hours			\$101	\$98	-					\$ -
			\$0	\$0	\$0					\$ -
						Police Details	week	\$2,427		\$ -
	TOTAL:		\$0	\$0	\$0					\$ 60,000

PROJECT TOTAL:	\$60,000
----------------	----------

Project Name: Battery Storage Unit - Station 3, NR Project #: 101

Project Schedule: FY19-CY19 **Project Manager:** Tom Ollila, Integrated

Resources Engineer

Reason for Expenditure:

RMLD has been awarded a three-year, \$1m grant from Mass Department of Energy Resources (DOER) to install a 5 MW (10 MWh) grid scale energy storage system at the North Reading substation to provide peak shaving services. The goal for commercial operation date is no later than June 30, 2019. Project contracts, license agreements, system impact study, etc., are now underway or in negotiations. A revised amount of \$20,000 has been allocated to the Capital Budget for RMLD capital expenses related to interconnection costs associated with this project.

Brief Description/Scope:

RMLD is still in the conceptual design stages of the project. However, at this point, it is understood that RMLD will need to install infrastructure that will allow the battery unit to connect to the RMLD distribution system. It appears the interconnection will be directly connected into RMLD's substation. However, in addition to this interconnection, this project may also include additional infrastructure for the battery station service, which may be fed overhead by a pole line nearby Station 3. The \$20,000 accounts for worst-case scenario for these potential capitals costs as RMLD works with Nextera to finalize the design. These costs may ultimately be reimbursed by Nextera.

Barriers:

Finalizing energy storage agreement.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

INFORMATION TECHNOLOGIES PROJECTS

Project Name: Hardware Upgrades Project #: 127

Project Schedule: Annual Project Manager: Mark Uvanni, IT Manager

Reason for Expenditure:

This is an amount annually reserved for failed and/or obsolete computer and related equipment. This budget item is also used for unforeseen purchases, which may be necessary.

Brief Description/Scope:

In addition to the standard hardware purchases described above, we anticipate network updates to the wireless mesh.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

 PROJECT NAME:
 Hardware Upgrades
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of I	Units		r Total (labor units)	Vehicle	MATER	IALS/CON	TRACTORS	•		
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	General hardware purchases				\$	70,000
			\$0	\$0	\$0	Network updates to wireless mesh				\$	8,000
			\$0	\$0	\$0						
			\$0	\$0	\$0						
			\$0 \$0	\$0 \$0			1			Ś	
Line Operations Supervision: unit rate in hours			\$106	•	,					Ş	-
			\$0	\$0	\$0					\$	-
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-
			\$0	\$0	\$0					\$	-
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ \$	-
			\$0							\$	-
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98						\$	-
			\$0	\$0	\$0					\$	-
	TOTAL		, A.A.	40	40	Police Details	week	\$2,427		\$	70.000
	TOTAL:		\$0	\$0	\$0					\$	78,000

PROJECT TOTAL:	\$78,000

Project Name: Software and Licensing Project #: 128

Project Schedule: Annual Project Manager: Mark Uvanni, IT Manager

Reason for Expenditure:

Each year RMLD must renew existing software licenses and purchase new software, either to update existing users or for new users. Additionally, new software may be added at the request of various operating units. This item includes these ad hoc purchases as well as more specific items (outlined below) which are anticipated at this time.

Brief Description/Scope:

In addition to the standard software and licensing purchases described above, we anticipate the following:

- Custom programing/development for GIS/GPS, OMS, fixed network, AMI, IVR and continued CIS integration.
- Substation asset management software to track and trend RMLD's substation assets testing and maintenance. This software could also provide mobile deployment of tablets to upload test results.
- Work Order Management System. This will be fully integrated with our existing ERP software and to ESRI GIS. This will be a two-year project, with \$75,000 budgeted each year (CY19 and CY20).

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

n/a

Status Update:

n/a

 PROJECT NAME:
 Software and Licensing
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
		# of Units		Labor Total (unit rate x labor units)		MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	General software purchases				\$	50,000
			\$0	\$0	\$0	Custom programming/development				\$	200,000
			\$0	\$0	\$0	Substation Asset Management Software				\$	80,000
			\$0	\$0	\$0	Work Order Management System (\$150k total; \$75K CY19 and \$75K CY20)				\$	75,000
			\$0	\$0							
			\$0	\$0	\$0					\$	-
Line Operations Supervision: unit rate in hours			\$106	\$103	\$21						
Supervision of Line crews			\$0	\$0	\$0					\$	-
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-
Pole Foreman, 605As, construction drawings, switching orders, etc.			\$0	\$0	\$0					\$	-
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$	-
			\$0	\$0						\$	-
Technical Services Manager:			\$0	\$0	\$0						
unit rate in hours			\$101	\$98	·					\$	-
			\$0	\$0	\$0					\$	-
							week	\$2,427		\$	-
	TOTAL:		\$0	\$0	\$0					\$	405,000

PROJECT TOTAL:	\$405,000
----------------	-----------

SYSTEM PROJECTS

Project Name: Pad-mount Switchgear Upgrade at **Project #:** 102

Industrial Parks

Project Schedule: FY18-CY23 **Project Manager:** Peter Price,

Senior Distribution Engineer

Reason for Expenditure:

Increase distribution system protection in the underground industrial parks in Wilmington and North Reading as well as the three-phase underground distribution areas in Reading, i.e., River Park Drive, Jonspin Road, Haven Street, Woburn Street, Industrial Way, etc.

Brief Description/Scope:

Purchase new units to replace live front pad-mounted switchgear. New units will be dead front with provisions for remote/supervisor control. There are currently 29 units systemwide. In CY19 we are planning to purchase and replace (5) units.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

In FY18 the Department replaced a total of four (4) switches:

- Switch-1 on Jonspin Road, Wilmington
- Switch-2 on River Park Drive, North Reading
- Switch-2 and Switch-3 on Concord Street, North Reading

 PROJECT NAME:
 Pad-mount Switchgear Upgrades at Industrial Parks
 SCHEDULE:
 CY19

		R	MLD LA	BOR						
	# of	Units		r Total k labor units)	Vehicle	MATERIA	ALS/CON	TRACTORS		
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
Replace pad-mount switchgear		2	\$0	\$12,534	\$1,840	Trayer pad-mounted switches (2-220A, 2-600A positions)	each	\$62,500	5	\$ 312,500
Make up t-bodies and LB elbows	2		\$12,910	\$0	\$1,840	T-bodies, LB elbows, miscellaneous connectors for 12 primary cables	each	\$300	12	\$ 3,600
Splice out line and load side primary cables		2	\$0	\$12,534	\$1,840	Splices for line and load side primaries	each	\$250	12	\$ 3,000
			\$0	\$0	\$0	Primary cable for piece outs	foot	\$20	1000	\$ 20,000
			\$0	\$0	\$0	Excavation contractor to adjust pad for new switchgear	each	\$8,000	5	\$ 40,000
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Supervision of Line crews	40	24	\$4,231	\$2,465						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Prepare switching order, coordinate outages, pad modifications, order materials, etc.	40	48	\$3,205	\$3,733						\$ -
										\$ -
Senior Tech: unit rate in hours			\$82	\$80	·					\$ -
			\$0 \$0	\$0 \$0						\$ -
Technical Services Manager: unit rate in hours			\$1 01	\$0 \$98						\$ -
			\$0	\$0						\$ _
						Police Details	week	\$2,427		\$ -
	TOTAL:		\$20,346	\$31,265	\$5,520					\$ 379,100

PROJECT TOTAL:	\$436,232

Project Name: Grid Modernization & Optimization Project #: 103

Project Schedule: On-going Project Manager: Hamid Jaffari, Director of

Engineering & Operations
Peter Price, Senior Distribution

Engineer

Brian Smith, Senior Distribution

Engineer

Reason for Expenditure:

In compliance with DPU/OSHA Order DPU 12-76B, increase system reliability, modernize/optimize system operation and functionality, decrease system losses and expenses for labor and truck rolls related to outage management.

Brief Description/Scope:

Continue implementation of grid modernization/optimization road map including installation and integration of smart switches, IntelliRupters, and capacitor banks and controls. Installation and integration of outage management system (OMS) with an IVR system to optimize outage restoration process. Cyber security, simulator, fiber rationale connection, fault detection, economic dispatch, and overall system integration, including GIS and AMI.

Barriers:

Technology/software integration; merging old technology with new emerging technology.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

A total of twelve SCADA-Mate switches and two IntelliRupters have been installed. The outage management system (OMS), customer portal and outage dashboard, and WebSurv have been installed and are operational internally. Testing and system adjustments are ongoing.

Grid Modernization & Optimization

PROJECT NAME: Scada-Mate Switches SCHEDULE: CY19

		R	MLD LA	BOR							
	# of Units			r Total (labor units)	Vehicle	MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Install Scada-Mate Switches and controls	1		\$6,455	\$0	\$920	Scada-Mate CX Switch	each	\$26,990	4	\$ 107,960	
Replace pole, install by-pass disconnects, transfer pri, sec, etc.	7		\$45,187	\$0	\$6,440	55' pole, x-arms, brackets, guys, anchors, miscellaneous hardware, etc.	each switch	\$2,000	4	\$ 8,000	
			\$0	\$0	\$0	6801 License/IntelliTeam License	each switch	\$2,500	4	\$ 10,000	
			\$0	\$0	\$0	S&C repeaters/radios	each	\$3,000	12	\$ 36,000	
Install three (3) repeaters/radios per switch.	0.4		\$2,582	\$0	\$368						
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews	160		\$16,925	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Pole Foreman, construction drawings, etc.	40		\$3,204.80	\$0						\$ -	
Prepare switching orders, order materials, establish communication	40		\$3,204.80	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
Controls, programming, commissioning, etc.	64		\$5,259	\$0	\$1,344					\$ -	
			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -	
Controls, programming, commissioning, etc.	32		\$3,237	\$0						\$ -	
						Police Details	week	\$2,427	4.0	\$ 9,710	
	TOTAL:		\$86,054	\$0	\$9,072					\$ 171,670	

PROJECT TOTAL: \$266,796

PROJECT NAME: Grid Modernization and Optimization IntelliRupters SCHEDULE: CY19

		R	MLD LA	BOR								
	# of	Units		r Total x labor units)	Vehicle	MATERIA	ALS/CON	.S/CONTRACTORS				
ITEM/TASK	Straight Time	от	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
Install IntelliRupter Switch	1		\$6,455	\$0	\$920	IntelliRupter switch	each	\$34,560	2	\$ 69,120		
Replace pole, install by-pass disconnects, transfer pri, sec, etc	3		\$19,366	\$0	\$2,760	55' pole, cross-arms, brackets, guys, anchors, miscellaneous hardware, etc.	each	\$2,000	2	\$ 4,000		
			\$0	\$0	\$0	IntelliRupter license/IntelliTeam license	each	\$2,500	2	\$ 5,000		
			\$0	\$0	\$0					\$ -		
			\$0	\$0						\$ -		
			\$0	\$0	\$0					\$ -		
Line Operations Supervision: unit rate in hours			\$106	\$103								
			\$0	\$0						\$ -		
Engineering: unit rate in hours			\$80	\$78						\$ -		
Pole Foreman, construction drawings, etc.	24		\$1,923	\$0						\$ -		
Prepare switching orders, order materials, establish communication	24		\$1,923	\$0						\$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -		
Controls, programming, commissioning, etc.	64		\$5,259	\$0						\$ -		
Taskwiss Comisson Resources			\$0	\$0	\$0							
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -		
Controls, programming, commissioning, etc.	16		\$1,618	\$0						\$ -		
			4	·	4	Police Details	week	\$2,427	2.0	· · · · · · · · · · · · · · · · · · ·		
	TOTAL:		\$36,544	\$0	\$5,024					\$ 82,975		

PROJECT TOTAL:	\$124,543

Grid Modernization & Optimization

 PROJECT NAME:
 CapBank Automation
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of	Units	(unit rate	r Total (labor units)	Vehicle	MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	CBC 800 CAP controller	each	\$2,200	6.0	\$ 13,200	
			\$0	\$0	\$0	RFN 1200 radio	each	\$800	6.0	\$ 4,800	
			\$0	\$0	\$0	Miscellaneous	per controller	\$400	6.0	\$ 2,400	
			\$0	\$0	\$0					\$ -	
			\$0 \$0	\$0 \$0	\$0 \$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103						·	
			\$0	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Connecting to Eaton System and SCADA switching	144		\$11,537	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
Controls, programming, commissioning, installation, etc.	192		\$15,777	\$0	. ,					\$ -	
			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -	
Controls, programming, commissioning, installation, etc.	144		\$14,566	\$0						\$ -	
						Police Details	week	\$2,427		\$ -	
	TOTAL:		\$41,880	\$0	\$4,032					\$ 20,400	

PROJECT TOTAL:	\$66,312
PROJECT TOTAL:	\$66,31

Grid Modernization & Optimization

 PROJECT NAME:
 Software Integration
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of !	Units		Labor Total (unit rate x labor units)		MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	Vehicle (labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	Services from vendor for integration of AMI and various devices		\$10,000	1	\$ 10,000	
			\$0	\$0	\$0					\$ -	
			\$0	\$0	\$0					\$ -	
			\$0	\$0	\$0					\$ -	
			\$0 \$0	\$0 \$0	\$0 \$0					\$ - \$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
			\$0	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Work with vendor for software integration	24		\$1,923	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
Work with vendor for software integration	24		\$1,972	\$0	\$504					\$ -	
			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -	
			\$0	\$0		- 11 11		40		\$ -	
	TOTAL:		\$3,895	\$0	\$504	Police Details	week	\$2,427		\$ 10,000	
	IUIAL:		\$3,895	\$0	\$504					\$ 10,000	

PROJECT TOTAL: \$14,399

 ${\sf Grid\ Modernization\ \&\ Optimization}$

 PROJECT NAME:
 IVR Integration

 SCHEDULE:
 FY/CY19

		R	MLD LA	BOR							
	# of !	Units		or Total x labor units)	Vehicle	MATERI	IALS/CON	LLS/CONTRACTORS			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	IVR System	each	\$38,000	1	\$ 38,000	
			\$0	\$0	\$0	IVR System integration with Survalent (license and commissioning)	each	\$39,000	1	\$ 39,000	
			\$0	\$0	\$0					\$ -	
			\$0	\$0	\$0					\$ -	
			\$0	\$0						\$ -	
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
			\$0	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Work with new vendor and Survalent for project integration	160		\$12,819	\$0						\$ -	
Senior Tech:										\$ -	
Senior Tech: unit rate in hours			\$82	-						\$ -	
			\$0							\$ -	
			\$0	\$0							
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -	
			\$0	\$0						\$ -	
						Police Details	week	\$2,427		\$ -	
	TOTAL:		\$12,819	\$0	\$0					\$ 77,000	

PROJECT TOTAL:	\$89,819
J. Control of the con	

FY19 ESTIMATED SPENDING	\$38,000
CY19 ESTIMATED SPENDING	\$51,819

PROJECT NAME: Grid Modernization & Optimization
OMS - Crew Management SCHEDULE: CY19

		R	MLD LA	BOR						
	# of l	Units		or Total x labor units)	Vehicle	MATERIALS/CONTRACTORS				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
			\$0	\$0	\$0	OMS - Crew Management	module	\$47,000	1	\$ 47,000
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0					\$ -
			\$0							\$ -
			\$0 \$0							\$ - \$ -
Line Operations Supervision: unit rate in hours			\$106							-
			\$0	\$0						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Work with new vendor and Survalent for project integration	160		\$12,819	\$0						\$ -
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -
			\$0	\$0						\$ -
			\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98	·					\$ -
			\$0	\$0		- 1		4-		\$ -
	TOTAL		\$43.040	ćo.	ćo.	Police Details	week	\$2,427		\$ -
	TOTAL:		\$12,819	\$0	\$0					\$ 47,000

PROJECT TOTAL: \$59,8	319
-----------------------	-----

Project Name: New Wilmington Substation Project #: 105

Project Schedule: FY17-CY21 Project Manager: Manole Agouridis,

Distribution Engineer

Reason for Expenditure:

Substation 5 has reached the end of its useful life. The transformer and switchgear need major upgrades / repairs to keep substation operational. The new Wilmington substation will be a replacement for Substation 5, while also providing added benefits to RMLD.

Brief Description/Scope:

Install a new 115kV / 13.8 kV substation in Wilmington in the Ballardvale area. The new substation will include two (2) 60 MVA transformers and 15kV switchgear with eight (8) (or more as needed) feeder breaker positions. It shall also provide backup and load relief for both Substation 3 and Substation 4.

Barriers:

Availability of land.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
Not applicable.

Status Update From Prior Fiscal Year:

RMLD continues to explore options for location of the new substation.

 PROJECT NAME:
 New Wilmington Substation
 SCHEDULE:
 CY19

			RMLD LABO)R							\neg
	# of !	Jnits	Labor To (unit rate x lab		Vehicle	MATERI	ALS/CON				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews			\$0	\$0						\$	-
Engineering: unit rate in hours			\$80	\$78							
Project management and associated engineernig tasks.	168		\$13,460	\$0		Indirect costs to include: ISO Interconnection System Impact Study and Conceptual Design	each	\$50,000	1.0	\$ 50	0,000
			\$0	\$0						\$	-
			\$0	\$0						\$	-
Senior Tech: unit rate in hours			\$82		\$21						
	1		\$0 \$0		\$0 \$0		1			\$	-
	+		\$0 \$0		\$0 \$0		1			\$	-
Technical Services Manager: unit rate in hours			\$101	\$98	Ţ.						
Project Management	52		\$5,260							\$	-
			\$0	\$0			<u> </u>			\$	-
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$18,720	\$0	\$0					\$ 50	,000

PROJECT TOTAL:	\$68,720

Project Name: Force Account - Massachusetts Department Project #: TBD

of Transportation: Main and Hopkins, R

Project Schedule: CY19 **Project Manager:** Peter Price,

Senior Distribution Engineer

Reason for Expenditure:

The Massachusetts Department of Transportation has notified RMLD of a project that may be planned for CY19. We are reserving an amount in the Capital Budget for this project.

Brief Description/Scope:

MassDOT has plans to improve the traffic flow at the intersection of Main Street and Hopkins Street in Reading. This plan includes the widening of Main Street and the installation of traffic signals. This project will require the RMLD to relocate up to 12 poles and petition and install up to 3 guy poles along Main Street and Hopkins Street. This project may require the installation of laminated poles.

Barriers:

Verizon set area. Some poles will need to be petitioned. MassDOT will need to secure easements as needed for poles, anchors and guys at several locations. Project also involves the relocation of the UG service to the restaurant at 107 Main Street.

Change in Scope of Work from Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

Project Name 4W5/4W12 Getaway Improvements Project #: 122

Project Schedule: FY19 -CY19 Project Manager: Manole Agouridis,

Distribution Engineer

Reason for Expenditure:

The RMLD considered combining two (2) different projects into one larger project. The first of the two projects was to investigate and ultimately move forward with improvements to accommodate added load at Analog. The second project was an underground getaway maintenance project that would ultimately result in the replacement of underground getaway cables per RMLD's underground maintenance program. The objective of this project is to have the 4W5 and 4W12 circuits be separated from the existing south side duct bank and run them from Station 4 to West Street overhead via the existing pole line currently being utilized by the 4W12. This will improve the ratings of the 4W5 and 4W12 circuits drastically, while also improving the rating of the remaining six (6) circuits in the south side duct bank due to reduced heating.

Brief Description/Scope:

Install a cable tray system and associated hardware at Station 4. Install two (2) riser poles within the property at Station 4, this will include the associated feeds from Station 4. Upgrade the pole line from Station 4 to West Street, including upgrade of up to ten (10) poles, installing four (4) new poles, and running a new circuit an estimated 1,250 feet in length. Perform all overhead line work to tie the new riser poles to the existing overhead distribution on West Street. Also remove some Town of Reading public shade trees to accommodate a section of the new overhead line.

Barriers:

The RMLD is currently requesting approval from the Town of Reading to remove four (4) public shade trees. The result of this may have an effect on the scope and feasibility of the project.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

This project replaces the 4W5 Getaway Replacement project, which was budgeted for FY19 at a cost of \$151,894. The expanded scope of this project adds \$107,903 to the project.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 4W5/4W12 Getaway Improvements
 SCHEDULE:
 FY/CY19

		F	RMLD LA	BOR							
	# of l	Jnits	Labor (unit rate x	Total labor units)	Vehicle	MATERIA	RIALS/CONTRACTORS				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
New Cable Installation - loading up reels, pulling in cable	1		\$6,455	\$0	\$920	15kV cable, 750 MCM 1/C , strand shield, EPR	foot	\$14.43	1200.0	\$	17,316
Terminating and Splicing and wrapping cable, labeling, etc	1		\$6,455	\$0	\$920	Underground contractor assist	week	\$7,054	2.0	\$	14,107
Removal and scrap of old cable	1		\$6,455	\$0	\$920	Terminations	each	\$71	12.0	\$	848
Set (14) 55' class 1 poles	2		\$12,910	\$0	\$1,840	55' class one poles	each	\$800	14.0	\$	11,200
Frame (14) poles for four (4) circuits	2		\$12,910	\$0	\$1,840	15 kV Hendrix brackets, miscellaneous hardware, primary connectors (spacers, insulators, etc.)	per pole	\$400	14.0	\$	5,600
Set up for spacer install	2		\$12,910	\$0	\$1,840	0.052 messenger wire	foot	\$1.23	1500.0	\$	1,845
Pull in and install 556	2		\$12,910	\$0	\$1,840	15kV, 556 AL spacer cable	foot	\$2.02	4500.0	\$	9,090
			\$0	\$0	\$0	Excavation Contractor				\$	45,000
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews	80		\$8,462	\$0						\$	-
Engineering: unit rate in hours			\$80	\$78						\$	-
Prepare construction documents, PoleForeman, and 605As	64		\$5,128	\$0						\$	-
Switching review and oversight	32		\$2,564	\$0							
Work at Station, cable tray, and procurement	40		\$3,205	\$0		Outside Engineering Services				\$	15,000
Senior Tech:			\$82	\$80	\$21					\$	-
unit rate in hours	10										
Switching cable out and back Cable tray work	16 40		\$1,315 \$3,287	\$0 \$0	\$336 \$840	Underground contractor assist	week	\$7,054	1.0	\$	7,054
Cable tray WOIK	40		\$3,287	\$0 \$0	\$0	Cable tray materials	each	\$20,000	1.0	_	20,000
Technical Services Manager: unit rate in hours			\$101	\$98	,					\$	-
Oversight of work in substation, switching review	40		\$4,046	\$0						\$	-
						Police Details	week	\$2,427	1.0		2,427
	TOTAL:		\$99,014	\$0	\$11,296					\$	149,487

PROJECT TOTAL: \$259,797

FY19 ESTIMATED SPENDING	\$142,419
CY19 ESTIMATED SPENDING	\$117,378

Project Name: 4W6 Getaway Replacement, W Project #: 132

Project Schedule: CY19 Project Manager: Manole Agouridis, Distribution Engineer

Reason for Expenditure:

To upgrade 1,635 circuit feet of underground cable from Station 4 to West Street. The cable is being replaced to add capacity and replace the existing getaway, which is nearing the end of its useful life.

Brief Description/Scope:

The 4W6 getaway has five (5) sections of underground cable. It is assumed this project will only focus on replacing the existing 500 CU cable with 750 CU cable.

Barriers:

Potential unforeseen issues with existing duct bank, conduit, and/or manholes that need to be addressed.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
Not applicable.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 4W6 Getaway Replacement, W

 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of	Units		r Total x labor units)	Vehicle	MATER	IALS/CON	ALS/CONTRACTORS			
ITEM/TASK	Straight Time	от	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Prepping for new cable installation loading trailers, pumping down manholes, etc.	2		\$12,910	\$0	\$1,840	15kV cable, 750 MCM 1/C , strand shield, EPR	foot	\$14.43	4905.0	\$ 70,779	
New cable installation - pulling in cable	2		\$12,910	\$0	\$1,840					\$ -	
Terminating and splicing , and wrapping cable, labeling, etc.	2		\$12,910	\$0	\$1,840	Underground contractor assist	week	\$7,054	1.2	\$ 8,464	
			\$0	\$0	\$0	Cold shring splice or terminatin, and ancillary	point	\$1,060	6.0	\$ 6,360	
Existing cable removal, and scrapping cable	2		\$12,910	\$0	\$1,840					\$ -	
Line Operations Supervision: unit rate in hours			\$0 \$106	\$0 \$103	\$0					\$ -	
Supervision of Line crews	53		\$5,606	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Project management, write, review and administer switching. Create work order	40		\$3,205	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
Switching cable out and back	8		\$657	\$0	\$168					\$ -	
Testing and commissioning of new cable.	8		\$657	\$0	\$168						
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98	\$0					\$ -	
Oversight of work in substation, switching review	8		\$809	\$0						\$ -	
						Police Details	week	\$2,427	0.5	\$ 1,214	
	TOTAL:		\$62,577	\$0	\$7,696					\$ 86,817	

PROJECT TOTAL:	\$157.090

Project Name: 4W16 Getaway Replacement, W Project #: 135

Project Schedule: CY19 Project Manager: Manole Agouridis, Distribution Engineer

Reason for Expenditure:

Upgrade 2,250 circuit feet of underground cable from Station 4 to Causeway Road/Lowell Street. The cable is being replaced to add capacity and replace the existing overloaded getaway, which is nearing the end of its useful life.

Brief Description/Scope:

The 4W16 getaway has six (6) sections of underground cable. It is assumed this project will only focus on replacing the existing 500 CU cable with 750 CU cable.

Barriers:

Potential unforeseen issues with existing duct bank, conduit, and/or manholes that need to be addressed.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 4W16 Getaway Replacement, W
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of !	Units		r Total x labor units)	Vehicle	MATERI	ALS/CON	LS/CONTRACTORS			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Prepping for new cable installation loading trailers, pumping down manholes, etc.	2.5		\$16,138	\$0	\$2,300	15kV cable, 750 MCM 1/C, strand shield, EPR	foot	\$14.43	6750.0	\$ 97,403	
New cable installation - pulling in cable	2.5		\$16,138	\$0	\$2,300					\$ -	
Terminating and splicing , and wrapping cable, labeling, etc.	2.5		\$16,138	\$0	\$2,300	Underground contractor assist	week	\$7,054	1.4	\$ 9,875	
			\$0	\$0	\$0	Cold shrink splice or termination, and ancillary	point	\$1,092	7.0	\$ 7,644	
Existing cable removal, and scrapping cable	2.5		\$16,138	\$0	\$2,300						
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews	64		\$6,770	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Project management, write, review and administer switching. Create work order	40		\$3,205	\$0						\$ -	
										\$ -	
Senior Tech: unit rate in hours			\$82		\$21					\$ -	
Switching cable out and back	8		\$657	\$0	\$168					\$ -	
Testing and commissioning of new cable.	8		\$657	\$0	\$168						
T. I I			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -	
Oversight of work in substation, switching review	8		\$809	\$0	\$0					\$ -	
						Police Details	week	\$2,427	2.0	\$ 4,855	
	TOTAL:		\$76,651	\$0	\$9,536					\$ 119,777	

PROJECT TOTAL:

Project Name: MA-125 New Pole Line Installation for **Project #:** 124

New Wilmington Substation

Project Schedule: FY19-CY20 **Project Manager:** Manole Agouridis, Distribution Engineer

Reason for Expenditure:

To construct a pole line to interconnect the proposed Wilmington substation to RMLD's existing distribution system. The new pole line shall go from the proposed Wilmington substation, west to Ballardvale Street, and east to Andover Street. This shall include design, labor, and materials for all overhead line construction for this purpose.

Brief Description/Scope:

The aforementioned reason for expenditure covers an estimated 3,000 foot pole line that shall span MA-125 from Ballardvale Street to Andover Street. An estimated 30 poles shall be required. This pole line shall be used for riser pole getaways from the proposed Wilmington substation, and shall interconnect the new substation to RMLD's existing overhead distribution system. Budgeted costs in FY19 and CY19 are associated with design, permitting, and approvals. This project **shall exclude** design, labor, and materials for underground getaways, ducts banks, cables, isolation disconnects and associated work at riser poles which shall be included in "New Wilmington Substation" budget line item.

Barriers:

This project shall coincide with the proposed Wilmington substation. If the location of the substation is moved, this capital project shall be revisited/reprioritized accordingly.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

MA-125 Pole Line Installation for New Wilmington Substation SCHEDULE: FY19-CY20

Line Department: 2 man crew - unit rate in weeks S6,455 S6,267 S920 S5,620 S5,6			F	MLD LA	BOR								
Straight TITEM/TASK		# of Units				Vehicle	MATERIALS/CONTRACTORS						
2-man crew - unit rate in weeks Se,285 Se,287 Se,	ITEM/TASK		ОТ	-	Overtime	(labor units x	DESCRIPTION	Unit	Unit Rate		TOTAL		
Frame (30) poles for four (4) circuits 6 \$38,731 \$0 \$5,520 hardware, primary connectors (spacers, insulators, etc.) - four (4) circuits 8 \$51,642 \$0 \$57,360 \$0,52 messenger wire foot \$1.23 \$12,000 \$5 Pull-in and install 12,000' of 556 8 \$51,642 \$0 \$7,360 \$15KV,556 Aspacer cable foot \$2.02 \$36,000 \$5 Tie in Scada-Mate switches 2 \$12,910 \$0 \$51,840 \$56ada-mate Switches for tie switches to backup 8 \$0 \$0 \$0 \$0 \$50 \$50 \$50 \$50 10 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 10 \$0 \$0 \$0 \$0 \$0 10 \$0 \$0 \$0 \$0 10 \$0 \$0 \$0 \$0 10 \$0 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0 \$0 10 \$0 \$0	•			\$6,455	\$6,267	\$920							
Frame (30) poles for four (4) circuits 6 \$38,731 \$0 \$55,200 landware, primary connectors (spacers, per pole insulators, etc.) - four (4) circuits \$800 land land land land land land land land	Set (30) 55' CL1 poles	6		\$38,731	\$0	\$5,520	55'-class 1 poles	each	\$800	30	\$ 24,000		
Pull-in and install 12,000' of 556	Frame (30) poles for four (4) circuits	6		\$38,731	\$0	\$5,520	hardware, primary connectors (spacers,	per pole	\$800	30	\$ 24,000		
Tie in Scada-Mate switches 2 \$12,910 \$0 \$1,840 Scada-mate Switches for tie switches to each \$26,900 6 \$ 10 \$1.00 \$	Set up for 12,000' spacer install	8		\$51,642	\$0	\$7,360	0.052 messenger wire	foot	\$1.23	12,000	\$ 14,760		
Item Scada-Mate switches 2 \$12,310 \$0 \$1,840 backup each \$22,500 6 \$ \$ \$ \$ \$ \$ \$ \$ \$	Pull-in and install 12,000' of 556	8		\$51,642	\$0	\$7,360	15kV, 556 AL spacer cable	foot	\$2.02	36,000	\$ 72,720		
Solution	Tie in Scada-Mate switches	2		\$12,910	\$0	\$1,840		each	\$26,900	6	\$ 161,400		
Solution Supervision Supervision Supervision Supervision Supervision Supervision Supervision Supervision Supervision Supervision of Line crews Sup				\$0	\$0	\$0	Scada-Mate/IntelliTeam License	each	\$2,500	6	\$ 15,000		
Line Operations Supervision: unit rate in hours \$106 \$103 \$108											· .		
Engineering:	· · · · · · · · · · · · · · · · · · ·				'	\$0					\$ -		
unit rate in hours \$80 \$78 Prepare construction doucments and PoleForeman, 605s 120 \$9,614 \$0 Switching, review and oversight 60 \$4,807 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$1,008 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 <td>Supervision of Line crews</td> <td>120</td> <td></td> <td>\$12,694</td> <td>\$0</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>\$ -</td>	Supervision of Line crews	120		\$12,694	\$0						\$ -		
PoleForeman, 605s 120 \$9,614 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$				\$80	\$78								
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	· ·	120		\$9,614	\$0						\$ -		
Senior Tech: \$82 \$80 \$21 Senior Tech: \$82 \$80 \$1,008 \$82 \$83 \$	Switching, review and oversight	60		\$4,807	\$0						\$ -		
unit rate in hours \$82 \$80 \$21 Switching as needed 48 \$3,944 \$0 \$1,008 \$ \$0 \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$0 \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$0 \$ \$ \$0 \$ \$ \$ \$0 \$ \$ \$ \$0 \$ \$ \$				\$0	\$0						\$ -		
\$0				\$82	\$80	\$21							
\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	Switching as needed	48											
unit rate in hours \$101 \$98 6 6 6 6 6 \$													
\$0 \$0 \$, ,							
	Switching review and oversight	48		\$4,855	\$0						\$ -		
Police Details week \$2.427 22.0 \$				\$0	\$0						'		
							Police Details	week	\$2,427	22.0			

PROJECT TOTAL:	\$623,464
----------------	-----------

FY19 ESTIMATED SPENDING	\$5,000
CY19 ESTIMATED SPENDING	\$5,000
CY20 ESTIMATED SPENDING	\$613,464

Project Name: Underground Line Extension Project #: 120

Marion Street, W

Project Schedule: CY19 Project Manager: Vaughan Bryan,

Distribution Engineer

Reason for Expenditure:

The current underground line is a single phase line that serves Marion Street and Eleanor Drive. A 25-lot subdivision is being added to the end of Eleanor Drive with a another 16 plus acres that could possibly be developed at the back of this subdivision. With the increase in load, the existing single-phase line will not be able to service the area.

Brief Description/Scope:

Install a 3 phase line to meet the demand of existing and potential load growth. Install approximately 2,050 feet of underground electrical cable, make terminations, splice, elbows, and test. Install 200 feet of overhead spacer cable, transfer and frame poles.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
Not applicable.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 Underground Line Extension, Marion Street, W
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of I	Units		r Total (labor units)	Vehicle	MATERI	ALS/CON	S/CONTRACTORS			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Rope and pull in three-phase underground cable	1		\$6,455	\$0	\$920	15kV #2 CU URD cable	foot	\$2.00	7,000.0	\$ 14,000	
Splice elbows, riser and terminations	3		\$19,366	\$0	\$2,760	600 volt #2 CU neutral	foot	\$1.00	2,333.0	\$ 2,333	
Install overhead cables and transfer poles	1		\$6,455	\$0	\$920	Miscellaneous underground splice terminations, riser, hardware	point	\$5,040	1.0	\$ 5,040	
			\$0	\$0	\$0	Miscellaneous overhead hardware and wire	point	\$3,600	1.0	\$ 3,600	
			\$0	\$0		Underground contractor assist	week	\$7,054	4.1		
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews	64		\$6,770	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78							
Switching, scheduling, notices, plans, etc.	32		\$2,564	\$0						\$ -	
			\$0	\$0						\$ -	
			\$0	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21						
Splice, elbow and termination testing	16		\$1,315	\$0						\$ -	
T. I I			\$0	\$0	\$0					\$ -	
Technical Services Manager: unit rate in hours			\$101	\$98							
Assist with testing and scheduling	4		\$405	\$0						\$ -	
			\$0	\$0						\$ -	
						Police Details	week	\$2,427		\$ -	
	TOTAL:		\$43,329	\$0	\$4,936					\$ 53,542	

PROJECT TOTAL: \$101,807

Project Name: 5W5 Andover Access Road Upgrade, W Project #: 121

Project Schedule: CY19 Project Manager: Manole Agouridis, Distribution Engineer

Reason for Expenditure:

This project calls to replace existing open wire primary cable with a 556 AL spacer cable system to improve reliability on the 5W5 circuit. This area has a high density of trees, and has been problematic in the past.

Brief Description/Scope:

Upgrade approximately 1,000 feet of open wire primary cable to 556 AL spacer cable. Poles shall be upgraded as needed. This is a section between Andover Street and Salem Street that runs parallel to I-93 for approximately eight (8) pole spans. This road is referred to as Andover Access Road.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)
Not applicable.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 Andover Access Road Upgrade
 SCHEDULE:
 CY19

		F	RMLD LA	BOR								
	# of U	Jnits		r Total labor units)	Vehicle	MATERIA	ALS/CON					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
Set (4) 55' class 1 poles	2		\$12,910	\$0	\$1,840	55' class 1 poles	each	\$800	4.0	\$ 3,200		
Frame and transfer (7) poles for one (1) circuit	2		\$12,910	\$0	\$1,840	15 kV Hendrix brackets, miscellaneous hardware, primary connectors (spacers, insulators, etc.) - one (1) circuit	per pole	\$200	7.0	\$ 1,400		
Set up for 1,000' messenger	2		\$12,910	\$0	\$1,840	0.052 messenger wire	foot	\$1.23	1000.0	\$ 1,230		
Pull in and install 3,000' of 556	2		\$12,910	\$0		15kV, 556 AL spacer cable	foot	\$2.02	3000.0	,		
Line Operations Supervision: unit rate in hours			\$0 \$106	\$0 \$103	\$0					\$ -		
Supervision of Line crews	20		\$2,116	\$0						\$ -		
Engineering: unit rate in hours			\$80	\$78								
Prepare construction documents and PoleForeman, 605A's	40		\$3,205	\$0						\$ -		
Switching, review and oversight	12		\$961	\$0						\$ -		
			\$0	\$0						\$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21							
Switching as needed	8		\$657	\$0						\$ -		
			\$0 \$0	\$0 \$0						\$ - \$ -		
Technical Services Manager: unit rate in hours			\$1 01	\$98	Ç.					7		
Switching, review and oversight	8		\$809	\$0						\$ -		
			\$0	\$0						\$ -		
						Police Details	week	\$2,427	4.0			
	TOTAL:		\$59,390	\$0	\$7,528					\$ 21,600		

PROJECT TOTAL:	\$88,518

Project Name: 211-503 and 211-504 Fiber Extension Project #: 130

Project Schedule: CY19 Project Manager: Nick D'Alleva,

Technical Services Manager

Reason for Expenditure:

NSTAR is replacing existing static wires with optical ground wire (OPGW) to provide a means for diverse fiber communications on the NSTAR system. This project will address the need for fiber to support Northeast Power Coordinating Council (NPCC) Directory 1, high speed, relay protection upgrades required on three terminal lines (211-503 and 211-504) between National Grid's Tewksbury Station #17 and Reading Station #494. This will also enable RMLD to migrate its remote terminal unit (RTU) communications.

Brief Description/Scope:

NSTAR to install 1.4 miles of OPGW static wire and RMLD to install 0.5 miles of OPGW static wire, multiplexer communication equipment, and fiber termination equipment.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

 PROJECT NAME:
 211-503 and 211-504 Fiber Extension

 SCHEDULE:
 CY19

		R	MLD LA	BOR								
	# of l	Labor Total # of Units (unit rate x labor units)			Vehicle	MATERIALS/CONTRACTORS						
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
			\$0	\$0	\$0	Payment to Eversource for fiber extension	each	\$452,000	1.0	\$ 452,000		
			\$0	\$0	\$0	Fiber mux	each	\$10,000	1.0	\$ 10,000		
			\$0	\$0	\$0	Fiber installation and termination at Station 4	each	\$60,000	1.0	\$ 60,000		
			\$0	\$0	\$0					\$ -		
			\$0	\$0	\$0					\$ -		
			\$0	\$0	\$0					\$ -		
Line Operations Supervision: unit rate in hours			\$106	\$103								
Supervision of Line crews			\$0	\$0						\$ -		
Engineering: unit rate in hours			\$80	\$78								
			\$0	\$0						\$ -		
			\$0	\$0						\$ -		
			\$0	\$0						\$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21							
Fiber Installation	120		\$9,860	\$0	\$2,520					\$ -		
			\$0		\$0					\$ -		
			\$0	\$0	\$0					\$ -		
Technical Services Manager: unit rate in hours			\$101	\$98								
			\$0	\$0						\$ -		
			\$0	\$0						\$ -		
						Police Details	week	\$2,427		\$ -		
	TOTAL:		\$9,860	\$0	\$2,520					\$ 522,000		

PROJECT TOTAL: \$534,38

Project Name: AMI Mesh Network Expansion and **Project #**: 112

Meter Replacement

Project Schedule: Annual Project Manager: Nick D'Alleva,

Technical Services Manager

Reason for Expenditure:

In order to expand RMLD's AMI mesh network, additional relays, retrofit kits, and meters need to be purchased and installed. These new/retrofit meters will give the RMLD the ability to monitor voltage, current, demand, power factor and power quality. They will also provide end-of-the-line voltage, as well as power outage and power restoration notification to RMLD's outage management system.

Brief Description/Scope:

Purchase and install meters and retrofit kits that are compatible with the AMI Mesh Network.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Status Update From Prior Fiscal Year:

AMI Mesh Network Expansion and

PROJECT NAME: Meter Replacement SCHEDULE: CY19

		R	MLD LA	BOR							
	# of !	Units		r Total (labor units)	Vehicle	MA	MATERIALS/CONTRACTORS				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	Т	OTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0		Fiber Splicing	2	\$500	70.0		35,000
			\$0	\$0	\$0					\$	-
			\$0 \$0	\$0 \$0	\$0 \$0					\$	-
			\$0 \$0	\$0 \$0	\$0 \$0					\$	
			\$0	\$0	\$0					\$	_
Line Operations Supervision: unit rate in hours			\$106	\$103							
			\$0	\$0						\$	-
Engineering: unit rate in hours			\$80	•						\$	-
			\$0	\$0						\$	-
Meter Tech: unit rate in hours			\$50	\$48	\$21					\$	-
Install relays and meters to expand AMI Mesh Network	500		\$24,980	\$0	\$10,500	Relays	each	\$300	40	\$	12,000
						AMI Retrofits	each	\$100	250		25,000
						Commercial meters	each	\$700	200	_	140,000
						Gateways	each	\$5,000	2	\$	10,000
Tarkeia Camina Managan						Single-phase meters	each	\$122	250	\$	30,500
Technical Services Manager: unit rate in hours			\$101	\$98						\$	-
Oversight of project	120		\$12,138	\$0						\$	-
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$37,118	\$0	\$10,500					\$	252,500

PROJECT TOTAL:	\$300.118

Project Name: Communication Equipment (for Fiber Optic) Project #: 126

Project Schedule: Annual Project Manager: Peter Price, Senior Distribution

Engineer

Brian Smith, Senior Distribution

Engineer

Reason for Expenditure:

As the RMLD expands its use of the fiber optic network to establish communication with metering equipment, recloser controls, capacitor bank controls and other distribution equipment, the Department will create fiber nodes at various locations along the fiber optic network. Each node will require an enclosure, a fiber optic interface, a power supply, cabling, fiber optic cable, and the termination of the fiber optic cable.

Brief Description/Scope:

Purchase materials and procure fiber optic cable splicers as needed.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

Status Update:

The Department has expanded the Fiber Optic Network at existing fiber nodes for use with the distribution automation projects.

 PROJECT NAME:
 Communication Equipment (Fiber Optic)
 SCHEDULE:
 CY19

			MLD LA	ROP.						
	# of	Units	Labo	r Total	Vehicle	MATERIALS/CONTRACTORS				
ITEM/TASK	Straight Time	от	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
			\$0	\$0	\$0	Siemens RS900, 9 port managed ethernet switch	each	\$1,500	12	\$ 18,000
			\$0	\$0	\$0	Fiber optic patch cords SC - SC	each	\$5	72	\$ 360
			\$0	\$0	\$0	Pole-mount fiber optic cable enclosure with patch panel and UPS	each	\$2,500	3	\$ 7,500
			\$0	\$0	\$0	ADSS fiber optic cable 72	ft	\$1	10000	\$ 10,000
			\$0	\$0	\$0	Contractor: Fiber optic cable splicing and materials.	day	\$1,600	5	\$ 8,000
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
			\$0	\$0						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
			\$0	\$0						\$ -
										\$ -
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -
			\$0 \$0	\$0 \$0	\$0 \$0					\$ -
Technical Services Manager: unit rate in hours			\$1 01	\$0 \$98	\$0					\$ -
			\$0	\$0						\$ -
						Police Details	week	\$2,427	2.0	\$ 4,855
	TOTAL:		\$0	\$0	\$0					\$ 48,715

PROJECT TOTAL:	\$48,715

Project Name: Substation Equipment Upgrade Project #: 111

Project Schedule: Annual Project Manager: Nick D'Alleva,

Technical Services Manager

Reason for Expenditure:

United Power Group and RMLD personnel have identified equipment that needs to be replaced or upgraded as a result of their condition assessment of our substation equipment.

Brief Description/Scope:

The existing grounding equipment is old and in disrepair. RMLD will purchase 115kV personal grounding equipment to be utilized at Station 3 and Station 4. We will also purchase additional grounding equipment for Station 3 in order to utilize the existing grounding carts, which are used to safely ground distribution circuits and substation equipment for maintenance activities.

Barriers:

Availability of replacement parts.

Change in Scope From Prior Fiscal Year:

None.

Status Update:

Not applicable.

 PROJECT NAME:
 Substation Equipment Upgrade
 SCHEDULE:
 CY19

		RIV	/ILD LA	BOR							
	# of Un	nits	Labor Total (unit rate x labor units)		Vehicle	MATERIALS/CONTRACTORS					
ITEM/TASK		(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL			
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0					\$	-
			\$0	\$0	\$0					\$	-
			\$0 \$0	\$0 \$0	\$0 \$0					\$	-
			\$0 \$0	\$0 \$0	\$0 \$0			+		\$	-
			\$0	\$0						\$	
Line Operations Supervision: unit rate in hours			\$106	\$103						•	
			\$0	\$0						\$	-
Engineering: unit rate in hours			\$80	\$78						\$	-
			\$0	\$0						\$	-
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ \$	-
Install equipment	100		\$8,217	\$0	\$2,100	115kV grounding equipment for Station 3 and Station 4.	each	\$56,000	1	\$	56,000
			\$0	\$0	\$0				•		
Technical Services Manager: unit rate in hours			\$101	\$98						\$	-
			\$0	\$0						\$	-
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$8,217	\$0	\$2,100					\$	56,000

PROJECT TOTAL:	\$66,317

Project Name: Power/Lab and Tool Equipment Project #: 115

Project Schedule: Annual Project Manager: n/a

Reason for Expenditure:

This is an amount reserved for purchase of power/lab and tool equipment.

Brief Description/Scope:

Refer to the project cost sheet for planned purchases for CY19.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

Not applicable.

 PROJECT NAME:
 Power/Lab and Tool Equipment
 SCHEDULE:
 CY19

		R	MLD LA	BOR							
	# of	Units	(unit rate	r Total k labor units)	Vehicle	MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	•	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	Electric phasing meter/hi-pot	each	\$3,000	6	\$	18,000
			\$0	\$0	\$0	In-service meter accuracy tester for commercial metering	each	\$40,000	1	\$	40,000
			\$0	\$0	\$0	Four point battery hydraulic press	each	\$3,800	2	\$	7,600
			\$0	\$0	\$0	ACSR Ratchet Cutters	each	\$508	12	\$	6,100
						Wireless phasing tool and base	each	\$12,499	1	\$	12,499
										\$	-
										\$	-
			\$0 \$0	\$0 \$0	\$0 \$0					\$	-
Line Operations Supervision: unit rate in hours			\$106	\$103						Ť	
Engineering:			\$0	\$0						\$	-
unit rate in hours			\$80	\$78						\$	-
			\$0	\$0						\$	-
Senior Tech: unit rate in hours			\$82	\$80	·					\$ \$	-
			\$0 \$0	\$0 \$0						\$	-
Technical Services Manager: unit rate in hours			\$101	\$98						\$	-
			\$0	\$0						\$	-
						Police Details	week	\$2,427		\$	-
	TOTAL:		\$0	\$0	\$0					\$	84,199

\$84,199

Project Name: Meters Project #: 117

Project Schedule: Annual Project Manager: Nick D'Alleva,

Technical Services Manager

Reason for Expenditure:

Purchase of meters and metering equipment for new construction, upgrades, and failures.

Brief Description/Scope:

Two hundred residential and commercial meters as well as miscellaneous hardware will be purchases for stock.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

PROJECT NAME: Meters SCHEDULE: CY19

		R	MLD LA	BOR							
	# of	Units		Labor Total (unit rate x labor units)		MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	Vehicle (labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
			\$0	\$0	\$0	Residential and commercial meters for stock.	each	\$200	200	\$ 40,000	
			\$0	\$0	\$0	Potential transformers for stock.	each	\$1,000	20	\$ 20,000	
			\$0	\$0	\$0	Current transformers for stock.	each	\$1,000	20	\$ 20,000	
			\$0	\$0						\$ -	
			\$0	\$0						\$ -	
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103	\$21						
			\$0	\$0	\$0					\$ -	
Engineering: unit rate in hours			\$80	\$78	\$21					\$ -	
			\$0	\$0	\$0					\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
			\$0	\$0	\$0					\$ -	
			\$0	\$0	\$0						
Technical Services Manager: unit rate in hours			\$101	\$98	·					\$ -	
			\$0	\$0	\$0					\$ -	
						Police Details	week	\$2,427		\$ -	
	TOTAL:		\$0	\$0	\$0					\$ 80,000	

PROJECT TOTAL:	\$80.000

Project Name: Transformers and Capacitors Project #: 116

Project Schedule: Annual Project Manager: Vaughan Bryan,

Distribution Engineer

Reason for Expenditure:

A major quantity of standard units is necessary for proposed projects and stock on an ongoing basis.

Brief Description/Scope:

Transformer and capacitor bids will be prepared and units purchased as outlined on the Project Cost Sheet.

Barriers:

None anticipated at this time

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

PROJECT NAME: Transformers and Capacitors SCHEDULE: CY19

		R	MLD LA	BOR								
	# of	Units		Labor Total (unit rate x labor units)		MATERIALS/CONTRACTORS						
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	Vehicle (labor units x vehicle rate)	DESCRIPTION	Unit	Unit Unit Rate			TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
			\$0	\$0	\$0	Three-phase pad-mount transformers for proposed commercial services and stock	each	\$10,500	27	\$	283,500	
			\$0	\$0	\$0	Single-phase pad-mount transformers for proposed subdivisions and stock.	each	\$3,800	25	\$	95,000	
			\$0	\$0	\$0	Three-phase pole-mount transformers for proposed commercial services and stock	each	\$5,500	12	\$	66,000	
			\$0	\$0	\$0	Single-phase pole-mount transformers for proposed residential services and stock	each	\$3,500	35	\$	122,500	
			\$0	\$0	\$0	1,200 kVar capacitor banks	each	\$12,500	4	\$	50,000	
			\$0	\$0	\$0					\$	-	
Line Operations Supervision: unit rate in hours			\$106	\$103	\$21							
			\$0	\$0	\$0					\$	-	
Engineering: unit rate in hours			\$80	\$78	\$21					\$	-	
			\$0	\$0	\$0					\$	-	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ \$	-	
			\$0 \$0	\$0 \$0						\$	-	
Technical Services Manager: unit rate in hours			\$101	\$98						\$	-	
			\$0	\$0	\$0					\$	-	
						Police Details	week	\$2,427		\$	-	
	TOTAL:		\$0	\$0	\$0					\$	617,000	

PROJECT TOTAL:	\$617,000
----------------	-----------

Project Name: Pole Replacement Program, R, NR **Project #:** 175

Project Schedule: Annual **Project Manager:** John McDonagh,

General Line Foreman

Reason for Expenditure:

In 2015 RMLD initiated a Pole Inspection Program. Ten percent of RMLD-owned poles are inspected annually by an outside contractor using various technology including resistorgraph technology. This Inspection Program provides RMLD with verifiable data on pole condition. Testing (through FY18), has identified 475 poles that were recommended for replacement. Annual testing takes place each year in the Fall.

Brief Description/Scope:

RMLD will replace 50 poles per year that are identified as part of the Pole Inspection Program. This project includes setting poles, transfers, and replacement of secondary services as needed.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year: Increase (Decrease)

Not applicable.

Status Update From Prior Fiscal Year:

Since the inception of the Pole Inspection Program a total of 235 poles have been replaced, and 188 transfers have been completed (as of September 2018).

 PROJECT NAME:
 Pole Replacement Program
 SCHEDULE:
 CY19

		F	RMLD LAE	BOR						
	# of !	Units	Labor (unit rate x		MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	Vehicle (labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
Set and transfer 50 poles.	20	5	\$129,105	\$31,334	\$23,000	Poles	each	\$400	50.0	\$ 20,000
			\$0	\$0	\$0	Miscellaneous hardware (bolts, etc.)	per pole	\$90	50.0	\$ 4,500
Service upgrades as necessary	1.2		\$7,746	\$0	\$1,104	Connectors and wires (for service upgrades)	per service	\$213	50.0	\$ 10,650
			\$0	\$0						\$ -
			\$0	\$0						\$ -
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Crew supervision	200	40	\$21,156	\$4,108						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Pole Foreman and DigSafes	40		\$3,205	\$0						\$ - \$ -
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -
			\$0	\$0	\$0					\$ -
			\$0	\$0	\$0					
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -
			\$0	\$0						\$ -
						Police Details	week	\$2,427	3.0	\$ 7,282
	TOTAL:		\$161,212	\$35,442	\$24,104					\$ 42,432

PROJECT TOTAL:	\$263,190

Project Name: Secondary and Main Replacement Program Project #: 458

Project Schedule: Annual Project John McDonagh, General Line Foreman

Manager: All Engineers

Reason for Expenditure:

This preventive maintenance program is intended to upgrade and improve system reliability and address aging infrastructure.

Brief Description/Scope:

This program identifies aging infrastructure and addresses a variety of work to include: secondary upgrades and service drop upgrades as needed. The pole replacements, primary cable replacement and transformer upgrades will be done in conjunction with the Stepdown Area Conversions, Project 107. Two areas will be targeted for upgrade in CY19 in conjunction with the Stepdown Area Upgrades Project 107.

Barriers:

Future upgrades are in Verizon set territory and could result in pole setting delays.

Change in Scope of Work from Prior Fiscal Year: Increase (Decrease)
Not applicable.

Status Update from Prior Fiscal Year:

Not applicable.

PROJECT NAME: Secondary & Main Replacement Program
Project 1: Gerry & Drury Road Area, LC SCHEDULE: CY19

		R	MLD LA	BOR							
	# of I	Jnits	Labor Total (unit rate x labor units)		Vehicle	MATERIALS/CONTRACTORS					
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Frame up to 28 Verizon set poles in the Gerry & Drury Road area in LC for new secondary cable	1.4		\$9,037	\$0	\$1,288	Secondary hardware, brackets, connectors, etc	each	\$54.00	56	\$ 3,024	
Install 4,100' of secondary cable	4.8		\$30,985	\$0	\$4,416	4/0-3/C secondary cable	foot	\$1.60	4100	\$ 6,560	
Replace 56 services	4		\$25,821	\$0	\$3,680	120' of 1/0 - 3/C service wire for each service	each	\$100.00	56	\$ 5,600	
			\$0	\$0	\$0					\$ -	
			\$0	\$0						\$ -	
			\$0	\$0	\$0					\$ -	
Line Operations Supervision: unit rate in hours			\$106	\$103							
Supervision of Line crews	80		\$8,462	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Construction plans, outage notices, etc.	40		\$3,205	\$0						\$ - \$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
			\$0	\$0						\$ -	
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98	·					\$ -	
			\$0	\$0						\$ -	
						Police Details	week	\$2,427	4.5	\$ 10,924	
	TOTAL:		\$77,511	\$0	\$9,384					\$ 26,108	

PROJECT TOTAL: \$113,002

Secondary & Main Replacement Program
Project 2: Thomas, Putney, Bancroft,
Atherton Area, LC SCHEDULE: CY19

		F	RMLD LA	BOR								
	# of l	Jnits	Laboi (unit rate x		Vehicle	MATERI	ALS/CON	TRACTORS				
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
Frame up to 67 Verizon set poles in the Thomas, Putney, Bancroft, Atherton area in LC for new secondary cable	6.7		\$43,250	\$0	\$6,164	Secondary hardware, brackets, connectors, etc	each	\$54.00	116	\$ 6,264		
Install 6,800' of secondary cable	8		\$51,642	\$0	\$7,360	4/0-3/C secondary cable	foot	\$1.60	6800	\$ 10,880		
Replace up to 116 services	8.7		\$56,161	\$0	\$8,004	120' of 1/0 - 3/C service wire for each service	each	\$100.00	116	\$ 11,600		
			\$0							\$ -		
			\$0 \$0							\$ - \$ -		
Line Operations Supervision: unit rate in hours			\$106		,					Ş -		
Supervision of Line crews	120		\$12,694	\$0						\$ -		
Engineering: unit rate in hours			\$80	\$78						\$ -		
Construction plans, outage notices, etc.	80		\$6,410	\$0						\$ - \$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -		
			\$0							\$ -		
Technical Services Manager: unit rate in hours	_		\$0 \$101	\$0 \$98						\$ -		
			\$0	\$0						\$ -		
						Police Details	week	\$2,427	4.5			
	TOTAL:		\$170,156	\$0	\$21,528					\$ 39,668		

Project Name: 13.8kV Upgrade (Step-down Area, etc.) **Project #:** 107

All Towns

Project Schedule: Annual Project Manager: All Engineers

Reason for Expenditure:

There are 35 step-down areas left in the RMLD service territory. These areas on the RMLD distribution system were originally fed from 5 kV distribution circuits. When RMLD began moving load over to the 13.8kV distribution circuits, most areas were converted but some areas were re-fed with pole-mount, step-down transformers. Most of the distribution system in these areas are 30+ years old and in need of upgrade before they can be converted.

Brief Description/Scope:

Replace poles, primary cable, and overhead transformers, as needed, in the various step-down areas. Convert areas to 13.8kV and remove step-down transformers. The secondary cable and service upgrades will be done in conjunction with Project 458.

Barriers:

Some areas are Verizon set areas.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

A conversion has been completed on Federal Street, Main Street, Vine Street and Timberneck Drive in Reading and Putnam Road, Peter Road and Anthony Road in North Reading. Additional conversions scheduled for completion by December 2018 include Grove Street and McDonald Road in Wilmington, and Adams Street in North Reading.

PROJECT NAME: 13.8kV Upgrade (Step-down Areas, etc.)
Project 1: Gerry & Drury Road Area, LC SCHEDULE: CY19

		R	MLD LA	BOR							
	# of I	Units		r Total x labor units)	Vehicle	MATERIA	ALS/CON	TRACTORS			
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL	
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920						
Frame up to 28 Verizon set poles in the Gerry & Drury Road area in LC for new primary cable	2.6		\$16,784	\$0	\$2,392	Hardware, insulators, connectors, guys, cutouts, taps, brackets, ground rods, etc	each	\$180.00	28	\$ 5,040	
Install 2,800' of primary cable	3.6		\$23,239	\$0	\$3,312	1/0 AAAC Primary	foot	\$0.87	2800	\$ 2,436	
Replace seven (7) polemount transformers	2.8		\$18,075	\$0	\$2,576					\$ -	
			\$0	\$0						\$ -	
			\$0	\$0						\$ -	
Line Operations Supervision: unit rate in hours			\$0 \$106							\$ -	
Supervision of Line crews	80		\$8,462	\$0						\$ -	
Engineering: unit rate in hours			\$80	\$78						\$ -	
Pole Foreman, 605As, construction drawings, switching orders, etc.	105		\$8,413	\$0						\$ -	
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -	
			\$0 \$0	\$0 \$0						\$ -	
Technical Services Manager: unit rate in hours			\$101	\$98	, -					\$ -	
			\$0	\$0						\$ -	
		_				Police Details	week	\$2,427	4.5		
	TOTAL:		\$74,972	\$0	\$8,280					\$ 18,400	

13.8kV Upgrade (Step-down Areas, etc.)
Project 2: Thomas, Putney, Bancroft,
Atherton Area, LC SCHEDULE: CY19

		ı	RMLD LAE	BOR								
	Labor # of Units (unit rate x				Vehicle	MATERIALS/CONTRACTORS						
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL		
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920							
Frame up to 28 Verizon set poles in the Gerry & Drury Road area in LC for new primary cable	9.2		\$59,388	\$0	\$8,464	Hardware, insulators, connectors, guys, cutouts, taps, brackets, ground rods, etc	each	\$180.00	67	\$ 12,060		
Install 2,800' of primary cable	6.6		\$42,605	\$0	\$6,072	1/0 AAAC Primary	foot	\$0.87	5500	\$ 4,785		
Replace seven (7) polemount transformers	4.8		\$30,985	\$0	\$4,416					\$ -		
			\$0	\$0						\$ -		
			\$0	\$0						\$ -		
Line Operations Supervision: unit rate in hours			\$0 \$106	\$0 \$103	·					\$ -		
Supervision of Line crews	160		\$16,925	\$0						\$ -		
Engineering: unit rate in hours			\$80	\$78						\$ -		
Pole Foreman, 605As, construction drawings, switching orders, etc.	240		\$19,229	\$0						\$ -		
										\$ -		
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -		
			\$0	\$0						\$ -		
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98						\$ -		
and the original of the original of the original of the original o			\$0	\$0						\$ -		
			·	·		Police Details	week	\$2,427	10.0			
	TOTAL:		\$169,132	\$0	\$18,952					\$ 41,120		

PROJECT TOTAL: \$229	,2(D:	3	;
----------------------	-----	----	---	---

Project Name: Underground Facilities Upgrades Project #:

(URDs, Manholes, etc.)

Project Schedule: Annual Project Manager: Vaughan Bryan,

Distribution Engineer

John McDonagh, General Line

106

Foreman

Reason for Expenditure:

There are 210 +/- underground residential subdivisions in the RMLD service territory, of which, 90 +/- are over 25 years old. These subdivisions are in need of new primary cable and transformers. Some of the URDs are in step-down areas and need to be upgraded before they can be converted to 7,970 volts. Most of the existing transformers are live-front units. The new padmount transformers will be dead-front units, which will improve reliability by eliminating the possibility of animal contacts within the pad transformer. The new transformers will be placed on box-pads that will raise the transformers out of the mulch beds, which will prevent premature rusting & corrosion of the transformers.

Brief Description/Scope:

Replace primary and neutral cables, and padmount transformers as needed in the various URDs. Some of the transformers within each of these subdivisions have already been replaced. The precast transformer pads will be replaced with fiberglass box pads as needed for elevation requirements. Certain areas will be targeted each year.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

The Department completed Shasta Drive, Snowcrest Run, Aspen Road, and Colonial Hill Drive in North Reading, Cherokee Lane, Wilmington, and Wymon Way, Lynnfield. The Department is working to complete Carriage Way and Turner Drive in North Reading, Marion Street Wilmington, Westover Drive, Maddison Lane, and Essex Village, Lynnfield in FY19.

PROJECT NAME: UG Facilities Upgrade (URDs, Manholes, etc.)
Project 1: Arlene, Ella and Franklin, W SCHEDULE: CY19

		F	RMLD LAE	BOR						
	# of U	Jnits	Labor (unit rate x		Vehicle	MATER	IALS/CON	TRACTORS		
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
Replace URD and neutral cable	10		\$64,552	\$0	\$9,200	#2 CU 15 kV cable and neutral	foot	\$3	5500	\$ 16,500
Splice, terminate, elbows, grounding, etc.	2.6		\$16,784	\$0	\$2,392	splices, elbows, terminations, tape connectors, hardware, etc.	each	\$120	12	\$ 1,440
Replace 10 pad-mounted transformers	4.4		\$28,403	\$0	\$4,048	box pads	each	\$160	10	\$ 1,600
			\$0							\$ -
			\$0							\$ -
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Supervision of Line crews	160		\$16,925	\$0						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Switching, scheduling, notices, plans, etc.	128		\$10,255	\$0						\$ -
										\$ -
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ -
			\$0							\$ -
			\$0	\$0	\$0					
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -
			\$0	\$0						\$ -
			4		4	Police Details	week	\$2,427	2.0	
	TOTAL:		\$136,919	\$0	\$15,640					\$ 24,395

PROJECT TOTAL:	\$176,954

PROJECT NAME: UG Facilities Upgrade (URDs, Manholes, etc)
Project 2: Carter and Williard, LC SCHEDULE: CY19

		R	MLD LA	BOR						
	# of	La # of Units (unit ra			Vehicle	MATI	RIALS/COI	NTRACTORS		
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
Replace URD and neutral cable.	6		\$38,731	\$0	\$5,520	#2 CU 15 kV cable and neutral	foot	\$3	2500	\$ 7,500
Splice, terminate, elbows, grounding, etc.	1.2		\$7,746	\$0	\$1,104	splices, elbows, terminations, tape connectors, hardware, etc.	each	\$120	8	\$ 960
Replace three (3) pad-mounted transformers	1.4		\$9,037	\$0	\$1,288	box pads	each	\$160	3	\$ 480
			\$0							\$ -
			\$0							\$ -
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Suprevision of Line crews	120		\$12,694	\$0						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Switching, scheduling, notices, plans, etc.	56		\$4,487	\$0						\$ -
										\$ -
Senior Tech:			\$82	\$80	\$21					\$ -
unit rate in hours			\$0	\$0	\$0					\$ -
			\$0							· ·
Technical Services Manager: unit rate in hours			\$101	\$98	·					\$ -
			\$0	\$0						\$ -
						Police Details	week	\$2,427	1.0	\$ 2,427
	TOTAL:		\$72,695	\$0	\$7,912					\$ 11,367

PROJECT NAME: UG Facilities Upgrade (URDs, Manholes, etc)
Project 3: Sandsupr, NR SCHEDULE: CY19

	RMLD LABOR									
	# of !	Units		r Total (labor units)	Vehicle	MATER	RIALS/CON	TRACTORS		
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920					
Replace URD and neutral cable	4.8		\$30,985	\$0	\$4,416	#2 CU 15 kV cable and neutral	foot	\$3	1200	\$ 3,600
Splice, terminate, elbows, grounding, etc.	0.8		\$5,164	\$0	\$736	splices, elbows, terminations, tape connectors, hardware, etc.	each	\$120	6	\$ 720
Replace two (2) pad-mounted transformers	1		\$6,455	\$0	\$920	box pads	each	\$160	2	\$ 320
			\$0	\$0	\$0					\$ -
			\$0	\$0						\$ -
			\$0	\$0	\$0					\$ -
Line Operations Supervision: unit rate in hours			\$106	\$103						
Suprevision of Line crews	40		\$4,231	\$0						\$ -
Engineering: unit rate in hours			\$80	\$78						\$ -
Switching, scheduling, notices, plans, etc.	40		\$3,205	\$0						\$ -
										\$ -
Senior Tech:			\$82	\$80	\$21					\$ -
unit rate in hours			\$0	\$0	\$0					\$ -
			\$0	\$0 \$0			+			- ب
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -
			\$0	\$0						\$ -
						Police Details	week	\$2,427	1.0	\$ 2,427
	TOTAL:		\$50,041	\$0	\$6,072					\$ 7,067

PROJECT TOTAL:	\$63.180

Project Name: Service Connections Project #: various

(Commercial and Residential)

Project Schedule: Annual Project Manager: John McDonagh,

General Line Foreman

Reason for Expenditure:

To install new and upgraded services for both residential and commercial/industrial customers in the service territory.

Brief Description/Scope:

This item includes new service connections, upgrades, and service replacements for residential, commercial, and industrial customers. This represents the time and materials associated with the replacement of an existing or installation of a new overhead service drop and the connection of an underground service, etc. This does not include the time and materials associated with pole replacements/installations, transformer replacements/installations, primary or secondary cable replacements/installations, etc. These aspects of a project are captured under Routine Construction.

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year

Not applicable.

Status Update:

Not applicable.

 PROJECT NAME:
 Service Connections (Residential/Commercial)
 SCHEDULE:
 CY19

		R	MLD LA	BOR											
	# of	Units	Labor Total (unit rate x labor units)		Vehicle	MATERIALS/CONTRACTORS									
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units	TOTAL					
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920										
Install new and upgraded service connections at approximately 350 units	12		\$77,463	\$0	\$11,040	Secondary hardware, brackets, connectors, etc.	per service	\$54	350.0	\$ 18,900					
			\$0	\$0	\$0	120' of 1/O - 3/C service wire for each service	per service	\$100	350.0	\$ 35,000					
			\$0	\$0						\$ -					
			\$0	\$0						\$ -					
			\$0 \$0	\$0 \$0						\$ -					
Line Operations Supervision: unit rate in hours			\$106	\$103	·					·					
			\$0	\$0						\$ -					
Engineering: unit rate in hours			\$80	\$78						\$ -					
			\$0	\$0						\$ -					
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ - \$ -					
			\$0							\$ -					
			\$0	\$0	\$0										
Technical Services Manager: unit rate in hours			\$101	\$98						\$ -					
			\$0	\$0						\$ -					
						Police Details	week	\$2,427		\$ -					
TOTAL: \$77,463 \$0 \$11,040										\$ 53,900					

PROJECT TOTAL:	\$142.403

Project Name: Routine Construction Project #: various

Project Schedule: Annual Project Manager: Various

Reason for Expenditure:

Routine Construction covers routine activity as well as capital construction projects that develop during the year including, but not limited to items shown below.

Brief Description/Scope:

- Overhead and underground system upgrades
- Miscellaneous projects
- Pole damage
- Station upgrades
- Porcelain cutout replacements
- Street Light Connections new equipment installation
- Pole setting/transfers
- Underground subdivisions (new construction)

Barriers:

None anticipated at this time.

Change in Scope of Work From Prior Fiscal Year:

Not applicable.

Status Update:

Not applicable.

PROJECT NAME: Routine Construction SCHEDULE: CY19

		ı	RMLD LAB	OR											
	# of !	Units	Labor (unit rate x l		Vehicle	MAT	MATERIALS/CONTRACTORS								
ITEM/TASK	Straight Time	ОТ	Straight Time	Overtime	(labor units x vehicle rate)	DESCRIPTION	Unit	Unit Rate	# of Units		TOTAL				
Line Department: 2-man crew - unit rate in weeks			\$6,455	\$6,267	\$920										
Capital Construction	20	10	\$129,105	\$62,668	\$27,600	Materials as necessary				\$	200,000				
Street Light Installations	4		\$25,821	\$0	\$3,680	Materials as necessary				\$	50,000				
Pole Setting/Transfers	27		\$174,291	\$0	\$24,840	Materials as necessary				\$	90,000				
Underground Construction	1.5		\$9,683	\$0	\$1,380	Materials as necessary				\$	115,000				
			\$0 \$0	\$0 \$0						\$	<u>-</u>				
Line Operations Supervision: unit rate in hours			\$106	\$103						7					
Crew supervision	110		\$11,636	\$0						\$	-				
Engineering: unit rate in hours			\$80	\$78						\$	-				
Project management	320		\$25,638	\$0						\$					
Senior Tech: unit rate in hours			\$82	\$80	\$21					\$ \$	-				
			\$0	\$0						\$	-				
Technical Services Manager: unit rate in hours			\$0 \$101	\$0 \$98	·					\$	-				
			\$0	\$0						\$	_				
						Police Details	week	\$2,427	52.0		126,229				
	TOTAL:		\$376,174	\$62,668	\$57,500					\$	581,229				

PROJECT TOTAL:	\$1,077,572
----------------	-------------

CY 2019 OPERATING BUDGET ATTACHMENT 3

OPERATING BUDGET

READING MUNICIPAL LIGHT DEPARTMENT SIX YEAR PLAN

SEPTEMBER 28, 2018

FY19																					
		FY18		FY18	FY19		Jul 2	2018-Dec 2018		CY19		CY20		CY21		CY22		CY23		CY24	
		BUDGET		ACTUAL		BUDGET	E	ESTIMATE		BUDGET											
FORECASTED kWh SALES			6	62,548,949	6	55,923,460	3	32,668,660		659,048,638		652,458,152		645,933,570		639,474,235		633,079,492		626,748,698	
OPERATING REVENUES:																					
SALES OF ELEC - BASE	\$	26,337,621	\$	25,799,146	\$	27,786,190	¢	14,071,585	\$	27,761,148	\$	28,732,788	\$	29,594,772	\$	30,482,615	s	31,244,680	s	31,869,574	
SALES OF ELEC - FUEL	Ψ	32,491,810	Ψ	31,504,638	Ψ	33,390,196	Ψ	16,187,346	Ψ	30,326,893	Ψ	30,618,162	Ψ	30,912,344	Ψ	31,209,467	Ψ	31,750,977	Ψ	32,611,418	
SALES OF ELEC - CAPACITY/TRANSMISSION		38,088,978		39,616,208		37,877,303		18,938,652		37,756,892		34,554,768		32,943,635		32,760,350		34,429,435		36,193,880	
FORFEITED DISCOUNTS		800,000		829,259		833,586		422,148		832,834		861,984		887,843		914,478		937,340		956,087	
ENERGY CONSERVATION		675,000		648,258		655,924		327,962		662,081		655,460		648,906		642,417		635,992		629,632	
NYPA		(1,200,000)		(1,190,766)		(1,200,000)		(464,967)		(1,200,000)		(1,200,000)		(1,200,000)		(1,200,000)		(1,200,000)		(1,200,000)	
TOTAL OPERATING REVENUES		97,193,409		97,206,743		99,343,198		49,482,725		96,139,849	-	94,223,162		93,787,500		94,809,327		97,798,425	-	101,060,592	
TOTAL OF ENATING NEVEROLG		37,133,403		31,200,143		33,343,130		43,402,723		30,133,043	-	34,223,102		33,707,300		34,003,321		37,730,423	-	101,000,332	
OPERATING EXPENSES:																					
PURCHASED POWER - FUEL		31,291,810		30,159,246		32,190,196		15,778,791		29,126,893		29,418,162		29,712,344		30,009,467		30,550,977		31,411,418	
PURCHASED POWER - CAPACITY		24,476,161		25,608,460		22,884,320		12,341,182		22,789,837		18,589,910		16,355,149		15,672,963		16,379,786		17,127,780	
PURCHASED POWER - TRANSMISSION		13,612,817		13,738,479		14,992,983		7,146,688		14,967,055		15,964,858		16,588,486		17,087,387		18,049,649		19,066,100	
OPERATING & MAINTENANCE EXPENSE		5,569,029		5,452,807		5,599,394		2,799,697		5,836,044		6,011,125		6,191,459		6,377,203		6,568,519		6,765,575	
GENERAL & ADMINISTRATIVE EXPENSE		10,734,032		9,979,889		11,990,777		5,995,389		12,224,072		12,590,794		12,968,518		13,357,574		13,758,301		14,171,050	
DEPRECIATION EXPENSE		4,362,000		4,305,989		4,516,000		2,232,000		4,524,000		4,728,000		5,023,000		5,307,000		5,516,000		5,703,000	
TOWN PAYMENTS		1,500,000		1,497,473		1,569,789		784,895		1,570,860		1,616,460		1,718,000		1,807,280		1,840,600		1,854,800	
TOTAL OPERATING EXPENSES		91,545,849		90,742,343		93,743,459		47,078,642		91,038,761		88,919,309		88,556,956		89,618,873		92,663,832		96,099,722	
						, ,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					_					,,,,,,,			
TOTAL OPERATING INCOME		5,647,560		6,464,400		5,599,738		2,404,083		5,101,088		5,303,853		5,230,544		5,190,454		5,134,593		4,960,869	
			-								-						-				
NONOPERATING REVENUES (EXPENSES):																					
INTEREST INCOME		150,000		182,477		250,000		125,000		175,000		175,000		175,000		175,000		175,000		175,000	
OTHER INCOME		890,000		1,077,282		850,000		425,000		850,000		850,000		850,000		850,000		850,000		850,000	
VOLUNTARY PILOT PAYMENT TO READING		(2,420,438)		(2,419,770)		(2,480,506)		(1,240,253)		(2,480,506)		(2,480,506)		(2,480,506)		(2,480,506)		(2,480,506)		(2,480,506)	
LOSS ON DISPOSAL OF ASSETS		(150,000)		(63,845)		(150,000)		(75,000)		(100,000)		(100,000)		(100,000)		(100,000)		(100,000)		(100,000)	
CUSTOMER DEPOSIT INTEREST EXP		(2,500)		(10,293)		(16,000)		(8,000)		(16,000)		(16,000)		(16,000)		(16,000)		(16,000)		(16,000)	
TOTAL NONOPERATING REVENUES (EXPENSES)		(1,532,938)	-	(1,234,149)		(1,546,506)		(773,253)		(1,571,506)	-	(1,571,506)		(1,571,506)		(1,571,506)	-	(1,571,506)		(1,571,506)	
,						, , ,															
NET INCOME	\$	4,114,622	\$	5,230,251	\$	4,053,232	\$	1,630,831	\$	3,529,582	\$	3,732,347	\$	3,659,038	\$	3,618,948	\$	3,563,087	\$	3,389,363	
DATE OF DETUDI		7.700		7.700		7.000		0.5001		7.000		7.400		0.745′		0.550		0.445′		0.070	
RATE OF RETURN		7.73%		7.76%		7.93%		3.58%		7.29%		7.10%		6.71%		6.55%		6.44%		6.27%	

The RMLD is allowed up to 8% rate of return, however strategic planning targets a balance of keeping rates low, funding the capital infrastructure plan and supporting nonoperating expenses.

Town of Reading, Massachusetts Municipal Light Department Statement of Budgeted Revenues and Expenses

		FY18		FY18		FY19	Jul 2	FY19 018-Dec 2018		CY19
Operating Revenues		Budget		Actual		Budget		Estimate		Budget
Base Revenue Fuel Revenue Purchased Power Capacity/Transmission Forfeited Discounts Energy Conservation Revenue NYPA	\$	26,337,621 32,491,810 38,088,978 800,000 675,000 (1,200,000)	\$	25,799,146 31,504,638 39,616,208 829,259 648,258 (1,190,766)	\$	27,786,190 33,390,196 37,877,303 833,586 655,924 (1,200,000)	\$	14,071,585 16,187,346 18,938,652 422,148 327,962 (464,967)	\$	27,761,148 30,326,893 37,756,892 832,834 662,081 (1,200,000)
Total Operating Revenues		97,193,409		97,206,743		99,343,198		49,482,725		96,139,849
Expenses										
Power Expenses:										
547 Purchased Power - Fuel555 Purchased Power - Capacity565 Purchased Power - TransmissionTotal Purchased Power		31,291,810 24,476,161 13,612,817 69,380,788		30,159,246 25,608,460 13,738,479 69,506,184		32,190,196 22,884,320 14,992,983 70,067,499		15,778,791 12,341,182 7,146,688 35,266,661		29,126,893 22,789,837 14,967,055 66,883,785
Operating and Maintenance Expenses:										
 580 Supervision and Engineering 581 Station/Control Room Operators 582 Station Tech 583 Line General Labor 585 Street Lighting 586 Meter General 		900,777 568,578 392,932 		593,195 689,410 152,360 		1,075,757 502,112 504,300 24,818 136,040 212,933		537,878 251,056 252,150 12,409 68,020 106,467		1,083,959 481,952 522,365 30,309 50,722 217,383
588 Materials Management590 Maintenance of Structures and Equipment593 Maintenance of Lines - Overhead		379,312 18,500 1,059,276		537,523 987,517 1,271,070		440,005 - 783,322		220,003 - 391,661		442,061 - 890,537
 593 Maintenance of Lines - Tree Trimming 594 Maintenance of Lines - Underground 595 Maintenance of Line Transformers 596 Maintenance of Street Light and Signal Syste 	ıl.	886,340 197,002 300,000 45,447		627,962 62,790 146,926 13,936		898,865 484,399 300,000		449,433 242,199 150,000		899,534 527,427 406,496
598 Line General Leave Time Labor Total Operating and Maintenance Expenses		500,007 5,569,029		5,452,807		236,844 5,599,394		118,422 2,799,697		283,299 5,836,044
		3,309,029		3,432,007		3,333,334		2,199,091		3,030,044
General & Administrative Expenses:										
902 Meter Reading 903 Customer Collection		37,464 921,024		32,189 1,642,889		31,741 1,114,877		15,871 557,439		34,100 1,154,199
904 Uncollectible Accounts		150,000		89,142		105,000		52,500		105,000
916 Integrated Resources		509,232		500,993		495,754		247,877		504,550
916 Energy Conservation 920 Administrative and General Salaries		952,565 1,983,217		673,442 1,075,192		975,712 1,988,492		487,856 994,246		984,118 2,050,263
921 Office Supplies		25,000		9,998		20,000		10,000		20,000
923 Outside Services-Legal		471,900		547,570		467,900		233,950		532,900
923 Outside Services-Contract		-		271,684		344,008		172,004		385,700
923 Outside Services-Education 924 Property Insurance		289,691 427,200		123,942 338,718		243,893 426,200		121,947 213,100		243,893 426,200
925 Injuries and Damages		52,613		68,221		47,449		23,725		56,411
926 Employee Pensions and Benefits		3,000,437		2,980,459		3,772,990		1,886,495		3,581,615
930 Miscellaneous General Expense		456,094		457,414		485,659		242,829		493,477
931 Rent Expense 933 Vehicle Expense		212,000 391,116		198,639 298,595		212,000 311,200		106,000 155,600		212,000 311,200
933 Vehicle Expense - Capital Clearing		(301,596)		(337,368)		(284,440)		(142,220)		(253,362)
935 Maintenance of General Plant		281,880		381,916		335,148		167,574		385,000
935 Maintenance of Building & Garage Total General & Administrative Expenses		874,195 10,734,032		626,254 9,979,889		897,195 11,990,777		448,597 5,995,389		996,808 12,224,072
Other Operating Expenses:		10,734,032		9,919,009		11,990,777		3,993,309		12,224,072
403 Depreciation		4,362,000		4,305,989		4,516,000		2,232,000		4,524,000
408 Voluntary Payments to Towns		1,500,000		1,497,473		1,569,789		784,895		1,570,860
Total Other Expenses		5,862,000		5,803,462		6,085,789		3,016,895		6,094,860
Operating Income		5,647,560		6,464,400		5,599,738		2,404,084		5,101,088
Non Operating Revenues (Expenses):										
419 Interest Income		150,000		182,477		250,000		125,000		175,000
419 Other Income		890,000		1,077,282		850,000		425,000		850,000
426 Voluntary PILOT Payment to Reading 426 Loss on Disposal		(2,420,438) (150,000)		(2,419,770) (63,845)		(2,480,506) (150,000)		(1,240,253) (75,000)		(2,480,506) (100,000)
431 Interest Expense		(2,500)		(10,293)		(16,000)		(8,000)		(16,000)
Total Non Operating Revenues (Expenses)		(1,532,938)		(1,234,149)		(1,546,506)		(773,253)		(1,571,506)
Net Income	\$	4,114,622	\$	5,230,251	\$	4,053,232	\$	1,630,831	\$	3,529,582
		, ,	•	,,	-	, ,		, ,	•	,,

READING MUNICIPAL LIGHT DEPARTMENT CALENDAR YEAR 2019 OPERATING BUDGET ACTUAL AND PROJECTED FIXED AND SEMI-VARIABLE COSTS

		_		FY19		
	FY18	FY18	FY19	Jul 2018-Dec 2	2018 CY19	
FIXED COSTS:	BUDGET	ACTUAL	BUDGET	ESTIMATE	BUDGET	% of Projected \$ 93,638,077
Purchased Power - Fuel	\$ 31,291,810	\$ 30,159,246	\$ 32,190,19	96 \$ 15,77	8,791 \$ 29,126,89	3 31.11%
Purchased Power - Capacity	24,476,161	25,608,460	22,884,3	20 12,34	1,182 22,789,83	7 24.34%
Purchased Power - Transmission	13,612,817	13,738,479	14,992,98	33 7,14	6,688 14,969,86	6 15.99%
Depreciation Expense	4,362,000	4,305,989	4,516,0	00 2,23	2,000 4,524,00	0 4.83%
Misc Deduction - ROI Reading	2,420,438	2,419,770	2,480,50	06 1,24	0,253 2,480,50	6 2.65%
Town Payments	1,500,000	1,497,473	1,569,78	39 78	4,895 1,570,86	0 1.68%
Misc Deduction - Disposal Losses	150,000	63,845	150,00	00 7	5,000 100,00	0.11%
SUB-TOTAL	77,813,226	77,793,262	78,783,79	94 39,59	8,809 75,561,96	2 80.70%
SEMI VARIABLE COSTS:						
Labor	6,376,181	6,011,464	6,423,09	97 3,21	1,548 6,662,84	3 7.12%
Employee Benefits/Pension	3,000,437	2,980,459	3,772,99	90 1,88	6,495 3,581,61	5 3.82%
Other Operating and Maint Expenses	2,278,597	2,505,852	2,340,5	16 1,17	0,258 2,587,75	5 2.76%
Conservation Expenses	952,565	673,442	975,7	12 48	7,856 984,11	8 1.05%
Overtime	763,517	894,055	971,7	31 48	5,865 990,30	9 1.06%
Tree Trimming	886,340	627,962	898,86	65 44	9,433 899,53	4 0.96%
Contract Services	-	819,254	344,00	08 17	2,004 385,70	0.41%
Legal Expense	471,900		467,9	00 23	3,950 532,90	0 0.57%
Property Insurance	427,200	338,718	426,20	00 21	3,100 426,20	0.46%
Office Supplies	25,000	9,998	20,00	00 1	0,000 20,00	0.02%
Transformer (hazardous material)	300,000	126,343	300,00	00 15	0,000 300,00	0.32%
Training/Tuition	289,691	123,942	243,89	93 12	1,947 243,89	3 0.26%
Vehicle	391,116	298,595	311,20	00 15	5,600 311,20	0.33%
Vehicle Capital Clearing	(301,596)	(337,368)	(284,4	40) (14	2,220) (253,36	2) -0.27%
Rent Expense	212,000	198,639	212,00	00 10	6,000 212,00	0.23%
Bad Debt Expense	150,000	89,142	105,00	00 5	2,500 105,00	0.11%
Injuries & Damages	52,613	68,221	47,4	49 2	3,725 56,41	1 0.06%
RMLB/CAB	30,000	14,270	30,00	00 1	5,000 30,00	0.03%
SUB-TOTAL	16,305,561	15,442,990	17,606,1	21 8,80	3,060 18,076,11	5 19.30%
TOTALS	\$ 94,118,787	\$ 93,236,252	\$ 96,389,9	15 \$ 48,40	1,869 \$ 93,638,07	7 100%

TOWN OF READING MUNICIPAL LIGHT DEPARTMENT PROJECTED BUDGET ANALYSIS 2019 BUDGETED PURCHASE POWER EXPENSES

PROJECTED BUDGET ANALYSIS

REVISED 28-Sep-18 2019 BUDGETED PURCHASE POWER EXPENSES PAGE 1
12:50:17 PM

2019 BUDGETED AMOUNTS:		12.50.17 PW											
PURCHASED POWER EXPENSE	BUDGET JANUARY	BUDGET FEBRUARY	BUDGET MARCH	BUDGET APRIL	BUDGET MAY	BUDGET JUNE	BUDGET JULY	BUDGET AUGUST	BUDGET SEPTEMBER	BUDGET OCTOBER	BUDGET NOVEMBER	BUDGET DECEMBER	TOTAL
NUC. MIX #1 MILLSTONE - CAPACITY	65,868	65,971	65,938	21,723	68,130	66,048	66,159	65,116	65,596	65,203	65,630	65,596	746,978
NUC. MIX #1 MILLSTONE- TRANSMISSION	1,484	1,484	1,484	1,484	1,484	1,484	1,484	1,484	1,484	1,484	1,484	1,484	17,804
NUC. MIX #1 MILLSTONE - ENERGY	14,909	13,466	14,888	0	14,909	14,428	14,909	14,909	14,428	14,909	14,448	14,909	161,108
NUC. MIX #1 SEABROOK - CAPACITY	5,076	4,972	5,005	(8,773)	2,814	4,895	4,784	5,828	5,347	5,740	5,313	5,348	46,350
NUC. MIX #1 SEABROOK - TRANSMISSION	13	13	13	13	13	13	13	13	13	13	13	13	155
NUC. MIX #1 SEABROOK - ENERGY	1,473	1,331	1,471	1,426	1,473	1,426	1,473	1,473	1,426	1,473	1,428	1,473	17,344
PROJ. #3 MILLSTONE- CAPACITY	47,242	47,242	47,242	5,253	47,242	47,242	47,242	47,242	47,242	47,242	47,242	47,242	524,911
PROJ. #3 MILLSTONE- TRANSMISSION	1,061	1,061	1,061	1,061	1,061	1,061	1,061	1,061	1,061	1,061	1,061	1,061	12,729
PROJ. #3 MILLSTONE- ENERGY	11,432	10,325	11,416	0	11,432	11,063	11,432	11,432	11,063	11,432	11,078	11,432	123,535
PROJ. #4 SEABROOK- CAPACITY	128,534	128,534	128,534	128,534	128,534	128,534	128,534	128,534	128,534	128,534	128,534	128,534	1,542,405
PROJ. #4 SEABROOK - TRANSMISSION	295	295	295	295	295	295	295	295	295	295	295	295	3,535
PROJ. #4 SEABROOK- ENERGY	36,154	32,655	36,105	34,987	36,154	34,987	36,154	36,154	34,987	36,154	35,036	36,154	425,680
PROJ. #5 SEABROOK - CAPACITY	16,137	16,137	16,137	16,137	16,137	16,137	16,137	16,137	16,137	16,137	16,137	16,137	193,646
PROJ. #5 SEABROOK - TRANSMISSION	36	36	36	36	36	36	36	36	36	36	36	36	436
PROJ. #5 SEABROOK - ENERGY	4,461	4,030	4,455	4,317	4,461	4,317	4,461	4,461	4,317	4,461	4,323	4,461	52,529
NYPA - CAPACITY	7,228	7,228	7,228	7,228	7,228	7,228	7,228	7,228	7,228	7,228	7,228	7,228	86,736
NYPA - TRANSMISSION	88,699	132,110	49,402	29,691	31,362	14,399	15,756	18,289	21,018	13,713	27,148	29,641	471,230
NYPA - ENERGY	12,794	11,556	12,777	12,382	12,794	12,382	12,794	12,794	12,382	12,794	12,399	12,794	150,642
REMVEC	850	850	850	850	850	850	850	850	850	850	850	850	10,200
ISO-NE CAPACITY	1,454,927	1,454,927	1,454,927	1,454,927	1,454,927	1,185,070	1,185,070	1,185,070	1,185,070	1,185,070	1,185,070	1,185,070	15,570,127
ISO-NE TRANSMISSION	1,063,320	1,000,950	875,580	867,070	1,340,900	1,655,125	1,553,803	1,505,003	1,354,197	1,067,499	994,187	1,114,901	14,392,535
ISO-NE ENERGY NEMA CONGESTION	1,017,705	523,053 10.000	378,157	521,758	165,436	239,728	295,688 10.000	195,544	273,809 10.000	421,394	482,661 10.000	1,643,249 10.000	6,158,182
HYDRO QUEBEC SUPPORT SERVICES	10,000	-,	10,000	10,000	10,000	10,000	-,	10,000	-,	10,000	.,	-,	120,000
STONYBROOK PEAKING PROJECT - CAPACITY	(4,100) 50,880	(4,100) 52,949	(4,100) 52,895	(4,100) 50,123	(4,100) 52,666	(4,100) 52,732	(4,100) 50,891	(4,100) 52,841	(4,100) 49,716	(4,100) 49,999	(4,100) 52,852	(4,100) 52,894	(49,200) 621,437
STONYBROOK PEAKING PROJECT - CAPACITY STONYBROOK PEAKING PROJECT - TRANSMISSION	2,790	52,949 721	775	3,547	1,003	937	2,779	828	3,954	3,671	32,832 818	776	22,600
STONYBROOK PEAKING PROJECT - TRANSMISSION STONYBROOK PEAKING PROJECT - ENERGY	3.637	3.226	3.409	2.960	3.020	2.951	3.089	3.091	2.971	3,071	3.050	3.287	37.783
STONYBROOK PEAKING PROJECT - ENERGY STONYBROOK INTERMEDIATE PROJECT - CAPACITY	131,860	120,498	140,427	139,224	131,513	135,857	131.190	139,081	137,685	187,456	136,746	128,733	1,660,272
STONYBROOK INTERMEDIATE PROJECT - CAPACITY STONYBROOK INTERMEDIATE PROJECT - TRANS.	5,261	1,848	2,018	6,833	2,394	2,253	5,227	2,105	6,575	7,398	2,102	2,016	46,030
STONYBROOK INTERMEDIATE PROJECT - ENERGY	310,376	275.325	290.951	252,590	257.738	251,822	255.084	255.276	253.549	255.276	259,880	271.488	3,189,355
BRAINTREE WATSON - CAPACITY	141,009	138,636	132,705	132,705	132,757	136,316	143,433	143,433	135,130	132,757	132,757	138,688	1,640,325
BRAINTREE WATSON - ENERGY	39,210	34,782	36,756	31,909	32,560	31,812	33,299	33,324	32,031	33,324	32,876	35,440	407,322
NEXTERA	431.946	355.947	283.198	124,347	118,467	155,829	155.829	155,829	155,829	155.829	155,829	155.829	2.404.707
EXELON	708,354	604,394	399,816	260,415	239,319	349,962	349,962	349,962	349,962	349,962	349,962	349,962	4,662,034
NEXTERA TFA	618,312	521,782	549,773	264,858	546,022	727,540	561,904	532,699	553,498	210,908	209,673	0	5,296,969
BATTERY STORAGE - NORTH READING	0.0,0.2	021,102	0	22,872	22,872	22,872	22,872	22,872	22,872	22,872	22,872	22,872	205,848
SWIFT RIVER HYDRO	148,991	132,893	167,032	271,518	217,311	41,714	92,715	141,887	16,322	41,535	121,264	115,968	1,509,150
ASPINOOK/GLENDALE HYRDO	72,858	92,734	94,744	92,028	67,604	14,167	12,297	24,764	2,777	22,214	58,084	53,891	608,160
COLLINS HYDRO	24,812	30,931	18,474	19,792	39,797	13,701	22,543	33,647	14,828	20,485	47,912	35,056	321,979
PIONEER HYDRO	44,270	58,370	60.092	65,995	31,481	5,329	12.871	40,417	9,137	11,903	39,733	22.633	402,231
HOSIERY MILL HYDRO	24,830	29,120	38,220	46,444	21,760	5,304	12,512	38,692	8,840	10,404	19,312	24,412	279,850
SADDLEBACK WIND	139,650	132,240	156,750	124,260	113,525	9,187	68,562	67,564	57,409	131,642	136,591	152,988	1,290,366
JERICHO WIND	98,450	98,450	186,010	80,960	58,190	51,370	38,412	45,166	0	138,567	103,499	100,782	999,856
ONE BURLINGTON SOLAR/ALTUS/KEARSAGE	12,767	25,860	13,264	49,028	65,670	62,681	71,538	57,002	42,795	37,675	25,812	8,621	472,713
COOP / RESALE	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	25,200
DEFERRED FUEL	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL BUDGETED PURCHASED POWER	6,997,957	6,176,931	5,748,312	5,150,808	5,511,340	5,529,085	5,460,370	5,407,429	5,050,400	4,877,688	4,961,224	6,012,243	66,883,785
TOTAL CAPACITY PURCHASED	2,044,660	2,032,995	2,046,939	1,965,853	2,060,720	1,798,832	1,799,440	1,809,281	1,796,457	1,844,138	1,796,280	1,794,241	22,789,837
TOTAL TRANSMISSION PURCH.	1,162,957	1,138,518	930,663	910,030	1,378,548	1,675,603	1,580,454	1,529,113	1,388,633	1,095,170	1,027,143	1,150,223	14,967,055
TOTAL ENERGY PURCHASED	3,790,340	3,005,419	2,770,710	2,274,924	2,072,072	2,054,650	2,080,476	2,069,035	1,865,310	1,938,380	2,137,801	3,067,778	29,126,893

Description of RMLD's Power Supply

Stony Brook Intermediate Unit

The Stony Brook Intermediate Unit is a 354-megawatt, combined-cycle power plant that entered commercial operation in 1981.

The unit's three gas turbines generate electricity using either No. 2 oil or natural gas, with additional electricity produced using a single steam turbine in the combined-cycle process. MMWEC completed construction of a natural gas pipeline to serve the Intermediate Unit in September 2002. The RMLD has a Life of Unit (LOU) entitlement for 14.453% of the unit or approximately 51 Mws. The RMLD has paid off the debt service associated with this project.

Quick Facts – Stonybrook Intermediate Unit

Location Ludlow, Massachusetts

On-Line Date 1981

Fuel No. 2 oil/natural gas

Principal Owner/Operator MMWEC

Total Capacity 354 megawatts

Stony Brook Peaking Unit

The Stony Brook Peaking Unit is a 172-megawatt peaking plant that entered commercial operation in 1982.

The unit's two turbines generate electricity using No. 2 oil. The RMLD has a Life of Unit (LOU) entitlement for 19.516% of the unit which is equivalent to approximately 33 Mws. The RMLD has paid off the debt service associated with this project.

Quick Facts - Stonybrook Peaking Unit

Location Ludlow, Massachusetts

On-Line Date 1982

Fuel No. 2 oil

Principal Owner/Operator MMWEC

Total Capacity 172 megawatts

Braintree Electric Light Department - Watson Unit

The simple-cycle gas fired plant is powered by the first two Rolls-Royce Trent 60 gas turbines built for the U.S. power generation market – known as Watson Units #1 and #2. The units entered commercial operation on June 23, 2009.

Both Watson Units are bid into the ISO New England markety system daily and are dispatched based on their bid price.

The units two turbines generate electricity using natural gas, with No. 2 oil as backup fuel. The RMLD has a 20 year entitlement for 10% of the unit which is equivalent to about 10 Mws.

Quick Facts – Watson Unit

Location Braintree, Massachusetts

On-Line Date 2009

Fuel Natural gas/No. 2 oil

Principal Owner/Operator BELD

Total Capacity 100 megawatts

Seabrook Station

Seabrook Station is a 1,244-megawatt nuclear generating plant located in Seabrook, New Hampshire. An operating license for Seabrook was issued in 1986, but the plant did not begin commercial operation until 1990. The principal owner and operator of Seabrook Station is NextEra Energy Resources LLC, a subsidiary of Florida based FPL

Group, Inc. NextEra owns 88.2% of Seabrook Station. The other owners are MMWEC (11.59%) and two Massachusetts municipal utilities, the Taunton Municipal Lighting Plant (0.13%) and Hudson Light & Power Department (0.08%).

NextEra has announced plans to seek an extension of its Seabrook operating license from the current license expiration of 2030 to 2050. RMLD signed 3 different projects to finance Seabrook, Mix 1, Project 4, and Project 5. The debt service associated with these projects will be paid-off in 2014, 2017 & 2018 respectively. The RMLD has a Life of Unit (LOU) for 0.635% or approximately 8 Mws of the unit.

Quick Facts - Seabrook Station

Location Seabrook, New Hampshire

On-Line Date 1990

Fuel Nuclear – Pressurized Water Reactor

Principal Owner/Operator NextEra Energy Resources, LLC

Total Capacity 1,244 megawatts

Millstone Unit 3

Millstone Unit 3 is a 1,237-megawatt nuclear generating plant located in Waterford, Connecticut. Millstone Unit 3, which began operation in 1986, is the newest and largest of the Millstone Station's three nuclear units, one of which is retired from service. The principal owner and operator of Millstone Station is Dominion Nuclear Connecticut, Inc., a subsidiary of Virginia-based Dominion Resources, Inc. Dominion Connecticut owns 93.4% of Millstone Unit 3.

The Nuclear Regulatory Commission (NRC) on November 28, 2005 approved Dominion Nuclear Connecticut's request for a 20-year operating license extension for Millstone's Unit 3 reactor. The license now expires in November, 2045. RMLD signed two different projects to finance Millstone #3, Mix 1 and Project 3. The debt service associated with these projects will be paid off in 2014 & 2018 respectively. The RMLD has a LOU agreement for 0.404% of the units which equates to approximately 4.6 Mws.

Quick Facts - Seabrook Station

Location Waterford, Connecticut

On-Line Date 1986

Fuel Nuclear – Pressurized Water Reactor

Principal Owner/Operator Dominion Nuclear Connecticut, Inc.

Total Capacity 1,237 megawatts

New York Power Authority (NYPA)

The RMLD receives inexpensive hydroelectric power from the NYPA. RMLD receives capacity and energy from this contract. The Massachusetts Department of Public Utilities (DPU) has appointed MMWEC as the administrator of this contract. The current contract expires in 2025.

Hydro-Quebec Interconnection

The Hydro-Quebec Interconnection is an approximate 2000 Mw, direct current electric transmission line connecting central New England with the Canadian utility Hydro Quebec. Construction of the U.S. portion of the interconnection, which stretches from Groton/Ayer, in Massachusetts to the Canadian border in northern Vermont, was a joint effort of many New England utitilies. The RMLD receives approximately 4.5 Mws of capacity from this contract.

Shell Energy

In November, 2014 the RMLD signed a system power contract with Shell Energy that is effective from January 1, 2015 through December 31, 2018. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Exelon

In May, 2015 the RMLD signed a system power contract with Exelon that is effective from January 1, 2016 through December 31, 2019. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

EDF Trading

In June, 2016 the RMLD signed a system power contract with EDF Trading that is effective from January 1, 2017 through December 31, 2018. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

NextEra

In June, 2016 the RMLD signed a system power contract with NextEra that is effective from January 1, 2019 through December 31, 2020. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

NextEra

In December, 2017 the RMLD signed a master agreement as well as a Transaction Facilitation Agreement with NextEra that enables RMLD to leverage NextEra's trade floor. RMLD approved a Risk Management Strategy that secures transactions based on price and time triggers. The Risk Management Strategy will permit RMLD to take advantage of price opportunities consistently over the next several years and beyond. This strategy will allow RMLD to secure monthly quantities that are below the four year average versus locking in annual quantities. Additionally, the strategy of utilizing time triggers will smooth out variations in the market over time.

Eagle Creek Energy Holdings

In March, 2011 the RMLD signed a purchase power agreements with Swift River Hydro LLC for the output of four hydro systems located in Massachusetts that are effective from February 1, 2011 through January 31, 2026. The Swift River Trading Company is the lead market participant for and represents these hydroelectric generators with a total nameplate capacity of approximately 7 Mws and average annual generation of 25,000 megawatt-hours per year.

These facilities include the Woronoco Hydro facility in Russell, MA, Pepperell Hydro in Pepperell, MA; Indian River Power Supply in Russell, MA; and Turners Falls Hydro in

Turners Falls, MA. Each of these facilities is owned by a special purpose entity, e.g., the Woronoco facility is owned by Woronoco Hydro LLC. In 2016, Swift River Trading Company assigned the projects to Eagle Creek Energy Holdings. The four facilities are now managed by the Eagle Creek Energy Holdings as the lead market participant for each of the facilities. RMLD is the only buyer.

- Pepperell Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1.9 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter.
- Woronoco Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 2.7 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.
- Turners Falls Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1 Mw. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.
- Indian River Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1.4 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the

extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.

Collins Hydro

In August, 2013 the RMLD signed a purchase power agreements with Swift River Hydro LLC.for the output of Collins Hydro located in between Ludlow and Wilbraham Massachusetts. The contract with Swift River Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 5,667 megawatt-hours per year.

Pioneer Hydro

In August, 2013 the RMLD signed a purchase power agreements with Ware River Power Inc. for the output of Pioneer Hydro located in Ware, Massachusetts. The contract for Pioneer Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 4,480 megawatt-hours per year.

Hoisery Mills Hydro

In March, 2014 the RMLD signed a purchase power agreements with Silver Street Hydro Inc. for the output of Hosiery Mills located in Hillsborough, New Hampshire. The contract for Hosiery Mills Hydro is effective from March 1, 2014 through February 28, 2034. The RMLD receives enery only from this contract. The average annual generation is approximately 2,046 megawatt-hours per year.

Aspinook Hydro

In August, 2016 the RMLD signed a purchase power agreements with Aspinook Hydro Inc. for the output of Aspinook Hydro located in Connecticut. The contract is effective from August, 2016 through August, 2017. The RMLD receives enery only from this contract. The average annual generation is approximately 9,300 megawatt-hours per year.

Saddleback Ridge Wind

In December, 2013 the RMLD signed a purchase power agreement with Saddleback Ridge Wind, LLC for the output of Saddleback Ridge Wind located in Carthage, Maine. The contract for Saddleback Ridge Wind is effective from January 1, 2015 through December 31, 2035. The RMLD receives enery plus all attributes this contract. The average annual generation is estimated to be approximately 15,820 megawatt-hours per year.

Jericho Wind

In November, 2014 the RMLD signed a purchase power agreements with Jericho Power, LLC for the output of Jericho Wind located in Berlin, New Hampshire. The contract for Jericho Wind is for 20 years. The project went Commercial December, 2015. The RMLD receives energy plus all attributes from this contract. The average annual generation is estimated to be approximately 10,788 megawatt-hours per year.

One Burlington - Solar

In March, 2015 the RMLD signed a purchase power agreement with CREECA Energy LLC for the output of 2,000 kW AC solar array located at One Burlington Ave., Wilmington, Massachusetts. The solar array went on-line in November, 2015. The term of the contract for One Burlington is effective for ten years. The average annual generation is estimated to be approximately 3,450 megawatt-hours per year.

Altus Power – Community Solar

In March, 2016 the RMLD signed a purchase power agreement with ECA Solar LLC for the output of 1,000 kW AC solar array located at 326 Ballardvale Street, Wilmington, Massachusetts. The solar array went on-line in June, 2017. In May, 2017 the contract was assigned to Altus Power America, Inc DBA WL MA Solar LLC. The term of the contract for WL MA Solar LLC is effective for twenty years. The average annual generation is estimated to be approximately 1,700 megawatt-hours per year. RMLD has developed a Community Shared Solar program called Solar Choice. This project is RMLD's first Solar Choice project and is fully subscribed by 500 residential customers.

Kearsage – Community Solar

In October, 2017 the RMLD signed a purchase power agreement with Kearsage Wilmington LLC for the output of 1,800 kW AC solar array located at 40-50 Fordham Road, Wilmington, Massachusetts. The solar array went on-line in February, 2018. The term of the contract for Kearsage Wilmington LLC is effective for twenty years. The average annual generation is estimated to be approximately 2,376 megawatt-hours per year. This project is RMLD's second Solar Choice project and is fully subscribed by 617 residential/commercial customers.

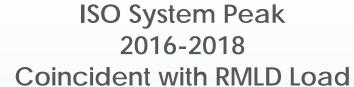
Energy Storage – NextEra

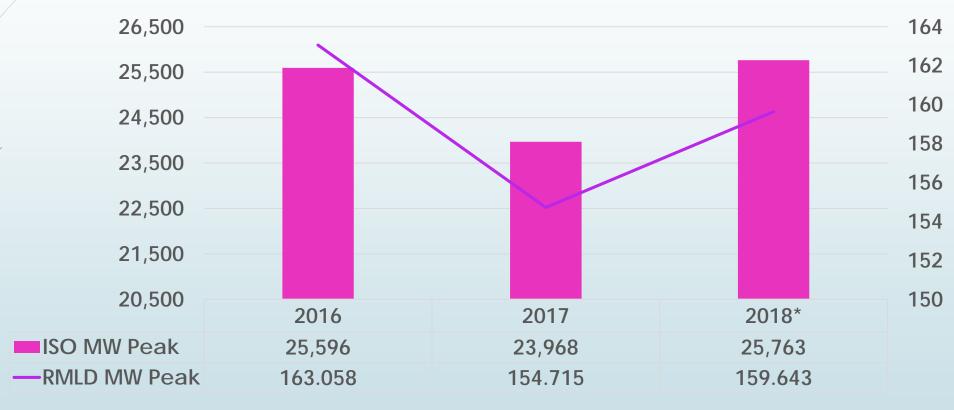
In December, 2017 (RMLD) was recently awarded a \$1 million grant for the installation of an energy storage unit at its North Reading substation. The grant is funded by the Department of Energy Resources (DOER). RMLD's project consists of installing a 5-megawatt Lithium Ion Battery unit at its North Reading substation to reduce peak demand, thereby lowering future transmission and capacity costs related to the purchase of wholesale electricity. The battery unit will be co-located with RMLD's new 2.5-megawatt Distributed Generator. RMLD is negotiation an Energy Storage Agreement with NextEra. The Energy Storage unit is expected to be on-line by December, 2018.

POWER SUPPLY REPORT AUGUST 2018 ATTACHMENT 4

Board of Commissioners Meeting October 18, 2018

Jane Parenteau, Director of Integrated Resources Reporting for August, 2018



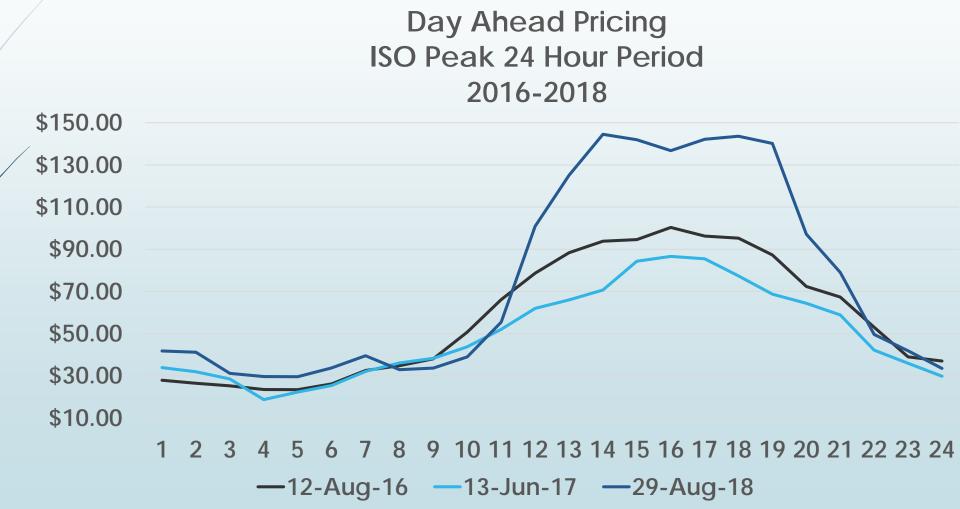


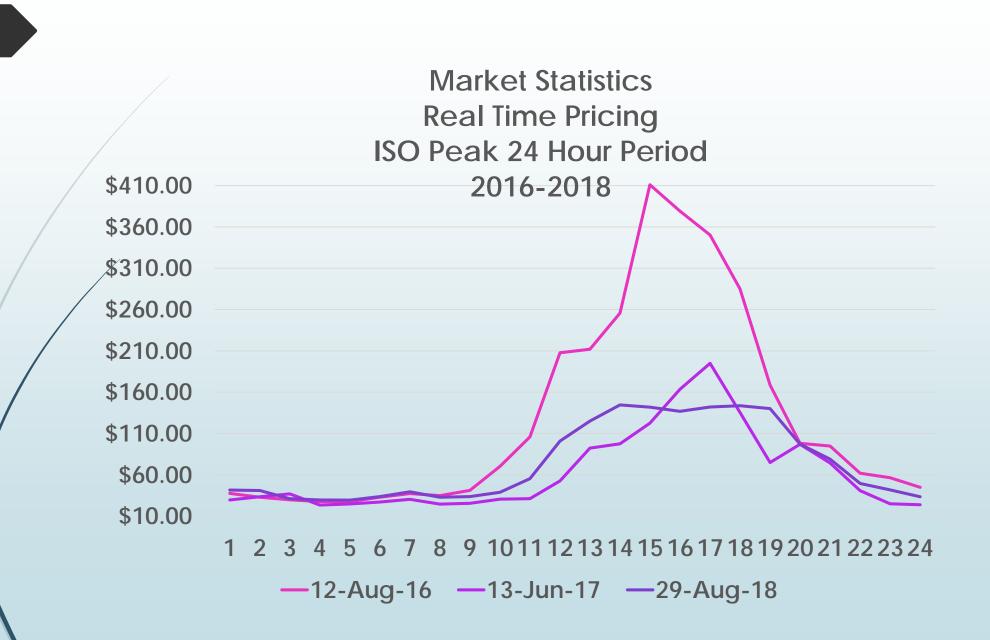
*Preliminary ISO Peak

■ISO MW Peak

-RMLD MW Peak







To:

Coleen O'Brien

From:

Maureen McHugh, Jane Parenteau

Date:

October 5, 2018

Subject:

Purchase Power Summary – August, 2018

Energy Services Division (ESD) has completed the Purchase Power Summary for the month of August, 2018.

ENERGY

The RMLD's total metered load for the month of August was 73,231,334, which is a 14.10% increase from the August, 2017 figures.

Table 1 is a breakdown by source of the energy purchases.

Table 1

Resource	Amount of Energy (kWh)	Cost of Energy (\$/Mwh)	% of Total Energy	Total \$ Costs	\$ as a %
	((+)			
Millstone #3	3,633,830	\$6.38	4.90%	\$23,178	0.73%
Seabrook	5,891,705	\$5.92	7.95%	\$34,879	1.10%
Stonybrook Intermediate	2,652,986	\$36.19	3.58%	\$96,018	3.02%
Shell Energy	13,384,200	\$58.50	18.06%	\$782,997	24.59%
NYPA	2,373,457	\$5.33	3.20%	\$12,648	0.40%
Nextera	9,055,000	\$35.23	12.22%	\$319,022	10.02%
ISO Interchange	7,410,984	\$74.95	10.00%	\$555,428	17.44%
Nema Congestion	-	\$0.00	0.00%	-\$62,970	-1.98%
Coop Resales	21,009	\$148.31	0.03%	\$3,116	0.10%
EDF	8,557,600	\$33.38	11.55%	\$285,682	8.97%
Hydro Projects*	5,093,996	\$73.75	6.87%	\$375,692	11.80%
Braintree Watson Unit	405,114	\$95.90	0.55%	\$38,850	1.22%
Saddleback/Jericho Wind	1,121,798	\$87.79	1.51%	\$98,481	3.09%
Community Solar	769,038	\$73.11	1.04%	\$56,227	1.77%
Exelon	13,658,400	\$40.09	18.43%	\$547,618	17.20%
Stonybrook Peaking	89,775	\$193.52	0.12%	\$17,373	0.55%
Monthly Total	74,118,892	\$42.96	100.00%	\$3,184,239	100.00%

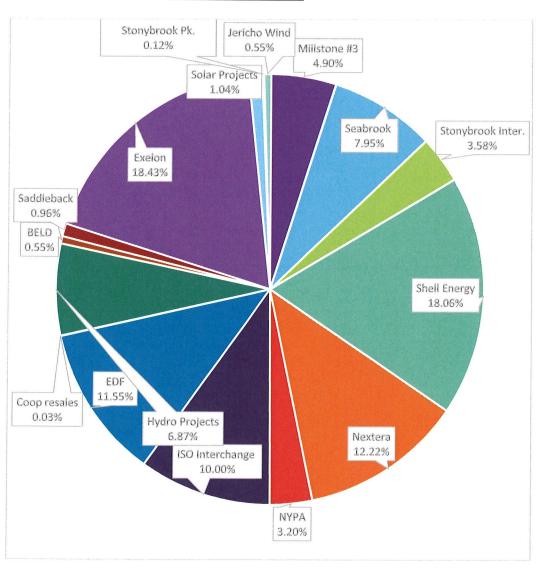
^{*}Pepperell, Woronoco, Indian River, Turner Falls, Collins, Pioneer, Hosiery Mills, Aspinook Hydro

Table 2 breaks down the ISO interchange between the DA LMP Settlement and the RT Net Energy for the month of August, 2018.

		Table 2	
Resource	Amount of Energy (kWh)	Cost of Energy (\$/Mwh)	% of Total Energy
ISO DA LMP * Settlement	16,369,871	\$46.84	22.09%
RT Net Energy ** Settlement	(8,958,886)	\$23.15	-12.09%
ISO Interchange (subtotal)	7,410,985	\$74.95	10.00%

^{*} Independent System Operator Day-Ahead Locational Marginal Price

AUGUST 2018 ENERGY BY RESOURCE



CAPACITY

The RMLD hit a demand of 163,635 kW, which occurred on August 29, at 3 pm. The RMLD's monthly UCAP requirement for August, 2018 was 233,628 kWs.

Table 3 shows the sources of capacity that the RMLD utilized to meet its requirements.

Table 3

Source	Amount (kWs)	Cost (\$/kW-month)	Total Cost \$	% of Total Cost
Millstone #3	4,950	22.76	\$112,682	6.25%
Seabrook	7,914	9.11	\$72,068	3.99%
Stonybrook Peaking	24,980	2.00	\$49,857	2.76%
Stonybrook CC	42,925	3.35	\$143,921	7.98%
NYPA	0	0.00	-\$48,921	-2.71%
Hydro Quebec	0	0	-\$43,886	-2.43%
Braintree Watson Unit	0	0.00	-\$6,189	-0.34%
ISO-NE Supply Auction	152,859	9.97	\$1,524,662	84.51%
Total	233,628	\$7.72	\$1,804,194	100.00%

Table 4 shows the dollar amounts for energy and capacity per source.

				Table 4	% of	Amt of Energy	Cost of Power
	Resource	Energy	Capacity	Total cost	Total Cost	(kWh)	(\$/kWh)
	Millstone #3	\$23,178	\$112,682	\$135,859	2.72%	3,633,830	0.0374
	Seabrook	\$34,879	\$72,068	\$106,947	2.14%	5,891,705	0.0182
	Stonybrook Intermediate	\$96,018	\$143,921	\$239,939	4.81%	2,652,986	0.0904
	Hydro Quebec	\$0	-\$43,886	-\$43,886	-0.88%	-	0.0000
	Shell Energy	\$782,997	\$0	\$782,997	15.70%	13,384,200	0.0585
	NextEra/EDF	\$319,022	\$0	\$319,022	6.40%	9,055,000	0.0352
*	NYPA	\$12,648	-\$48,921	-\$36,274	-0.73%	2,373,457	-0.0153
	ISO Interchange	\$555,428	\$1,524,662	\$2,080,090	41.70%	7,410,984	0.2807
	Nema Congestion	-\$62,970	\$0	-\$62,970	-1.26%	=	0.0000
	EDF	\$285,682	\$0	\$285,682	5.73%	8,557,600	0.0334
*	Hydro Projects	\$375,692	\$0	\$375,692	7.53%	5,093,996	0.0738
	Braintree Watson Unit	\$38,850	-\$6,189	\$32,661	0.65%	405,114	0.0806
*	Saddleback/Jericho	\$98,481	\$0	\$98,481	1.97%	1,121,798	0.0878
ж	Burlington & Community Solar	\$56,227	\$0	\$56,227	1.13%	769,038	0.0731
	Coop Resales	\$3,116	\$0	\$3,116	0.06%	21,009	0.1483
	Exelon Energy	\$547,618	\$0	\$547,618	10.98%	13,658,400	0.0401
	Stonybrook Peaking	\$17,373	\$49,857	\$67,230	1.35%	89,775	0.7489
	Monthly Total	\$3,184,239	\$1,804,194	\$4,988,433	100.00%	74,118,892	0.0673

^{*}Renewable Resources; per RMLD Board Policy, any RECs are sold to offset energy costs for all customers.

RENEWABLE ENERGY CERTIFICATES (RECs)

Table 5 shows the amount of banked and projected RECs for the Swift River Hydro Projects through August, as well as their estimated market value.

Table 5
RECs Summary

REC Classification	RECs Projected	2018 RECs Sold	BID Current	Revenue* Potential	Revenue** Received
CT 1	8,047	3,884	3.75	\$30,174	\$28,589
MA 1	2,086	1,033	3.75	\$7,821	\$7,649
MA/CT/RI/NH1	13,606	6,724	3.75	\$51,023	\$50,090
MA/RI/NH 1	7,318	3,654	3.75	\$27,443	\$27,222
MA 2	4,256	2,115	25.00	\$106,400	\$54,403
Totals	35,312	17,410		\$222,860	\$167,952

^{*}RECs projected sold at current bid prices

TRANSMISSION

The RMLD's total transmission costs for the month of August, 2018 were \$1,352,807. This is a decrease of .72% from the July transmission cost of \$1,362,656. In August, 2017 the transmission costs were \$1,414,026.

Table 6

	Current Month	Last Month	Last Year
Peak Demand (kW)	163,635	152,472	140,722
Energy (kWh)	74,118,892	72,638,493	62,759,403
Energy (\$)	\$3,184,239	\$2,841,176	\$2,548,601
Capacity (\$)	\$1,804,194	\$2,049,586	\$2,053,870
Transmission(\$)	\$1,352,807	\$1,362,656	\$1,414,026
Total	\$6,341,240	\$6,253,418	\$6,016,497

^{**}Total dollars to date for RECs sold

ENGINEERING & OPERATIONS REPORT JULY AND AUGUST 2018 ATTACHMENT 5

Engineering & Operations Report

RMLD Board of Commissioners Meeting
October 18, 2018

July/August 2018 Reporting Period

Hamid Jaffari, Director of Engineering & Operations

Engineering & Operations Capital Improvement Projects

	PROJECT	% Complete	JUL	AUG	YTD ACTUAL	BUDGETED	REMAINING BALANCE
102	Padmount Switchgear Upgrade at Industrial Parks	25%	939	2,917	3,856	436,232	432,376
	, ,				,		
103	Grid Modernization and Optimization	On-going	4,886	51,741	56,627	676,380	619,753
105	New Wilmington Substation	6%	1,546	2,552	4,098	151,250	147,152
	Preliminary Investigation Charges		(1,546)	(2,552)	(4,098)	-	4,098
106	Underground Facilities Upgrades (URDs, Manholes, etc)	On-going	36,424	48,760	85,184	332,109	246,925
107	13.8kV Upgrade (Step-down Areas, etc.)	On-going	45,775	43,599	89,374	330,855	241,481
108	115 kV Transmission Line Upgrade	50%	7,031	7,863	14,894	222,516	207,622
109	35 kV Underground Cable Upgrade Station 4, 5 and RR ROW	cancelled			-	252,467	252,467
111	Substation Equipment Upgrade	15%			-	50,317	50,317
1/12	AMI Mesh Network Expansion	On-going	52,403		52,403	121,099	68,697
115	Power/Lab and Tool Equipment	On-going			-	75,600	75,600
116	Transformers & Capacitors	On-going	24,315	33,540	57,855	582,500	524,645
117	Meter Purchases	On-going		12,192	12,192	60,000	47,808
122	4W5 Getaway Replacement, W	10%			-	151,894	151,894
123	Ballardvale Street Pole Line Upgrade, W	cancelled			-	225,228	225,228
126	Communication Equipment (Fiber Optic)	On-going			-	48,715	48,715
131	LED Streetlights Upgrade	100%	16,172		16,172	-	(16,172)
132	4W6 Getaway Replacement, W	pending			-	157,089	157,089
135	4W16 Getaway Replacement, W	pending			-	205,962	205,962
137	Pole Line Upgrade - Woburn Street (West to Concord), W	75%	3,569	66,739	70,308	212,758	142,450
175	Pole Replacement Program	On-going	14,386	50,384	64,770	263,190	198,420
458	Secondary and Main Replacement Program	On-going	21,632	13,218	34,850	344,353	309,503
TBD	Force Account: DOT-Main and Hopkins, R	pending			-	225,000	225,000
	New Service Installations - Residential/Commerical	On-going	14,914	11,891	26,805	142,403	115,598

Engineering & Operations

Routine Capital Construction

DESCRIPTION	JUL	AUG	YTD
Pole Setting/Transfers	31,216	20,823	52,040
Overhead/Underground	46,117	74,232	120,349
Projects Assigned as Required	_	-	0
Pole Damage (some reimbursable) • Work was completed to repair or replace three (3) poles.	6,736	4,486	11,221
Station Group	448	-	448
Hazmat/Oil Spills • 265 Main Street, NR	212	196	408
Porcelain Cutout Replacement Program	_	-	-
Lighting (Street Light Connections)	4,847	2,955	7,802
Storm Trouble	872	-	872
Underground Subdivisions (billable) Main Street, R Barton Estates, R Martin's Landing, NR Nichols Street Extension, NR Deefield Place, NR Andover Street, W Murray Hill, W	29,874	19,386	49,259
Animal Guard Installation	-	-	-
Miscellaneous Capital Costs FirstLight Linden Street, R McDonald Road, W Sewer Lift Station, W GIS Upgrades	21,821	46,074	67,895
TOTAL:	<u>\$142,143</u>	\$168,152	\$310,295

Facilities, IRD and IT Capital Projects/Purchases

	JUL	AUG	ACTUAL YTD	BUDGET	REMAINING BALANCE
Facilities	-	-	-	\$565,000	\$565,000
Integrated Resources Division (IRD)	-	-	-	\$110,000	\$110,000
Information Technology (IT)	-	\$14,740	\$14,740	\$550,000	\$535,260

TOTAL CAPITAL SPENDING YTD (All Divisions)

JUL	AUG	YTD	FY19 BUDGET	REMAINING BALANCE
\$384,588	\$525,737	\$910,325	\$7,570,489	\$6,660,164

Routine Maintenance

■ Transformer Replacement (through August 2018)

Pad mount 30.83%

Overhead 21.89%

■ Pole Inspection (as of 10/3/2018)

237 poles have been replaced

189 of 237 transfers have been completed

■ Inspection of Feeders (2018)

Inspected Circuits: **All Circuits Inspected for 2018**3W5, 3W6, 3W7, 3W8, 3W13, 3W14, 3W15, 3W18; 4W4, 4W5, 4W6, 4W7, 4W9, 4W10, 4W12, 4W13, 4W16, 4W17, 4W18, 4W19, 4W23, 4W24, 4W28, 4W30; 5W4, 5W5, 5W6 (transfer), 5W8, 5W9

Manhole Inspection (through August 2018)

961 of 1,237 manholes have been inspected.

■ Porcelain Cutout Replacement (through August 2018)

91% complete

242 remaining to be replaced

Routine Maintenance (continued)

Tree Trimming

July: 33 spans **Aug**: 31 spans **YTD**: 64 spans through August

Substation Maintenance

Infrared Scanning – complete through August – no hot spots found

Underground Subdivisions Upgrade

Recent Completed: Crestwood Estates (NR), Aspen Road (NR), Long Hill Lane (NR), Shasta Drive (NR), Lantern Lane, (NR), Cherokee Lane (W), Carriage Way (NR)

In Progress: Westover Drive (LF), Greenbriar Drive (NR), Great Neck Drive (W), Gandalf Estates (W), Turner Drive (NR),

Double Poles

Ownership: 16,000 (approximately)

50% RMLD

50% Verizon

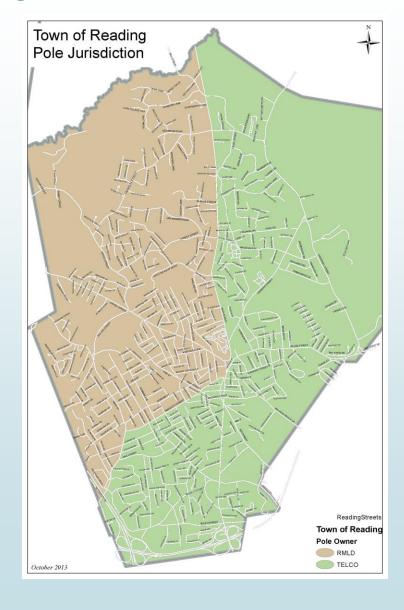
Cystodial:

Reading – split (see map)

North Reading – RMLD

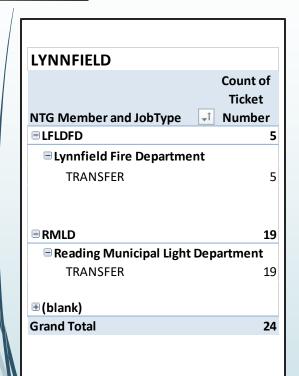
Lynnfield - Verizon

Wilmington - Verizon



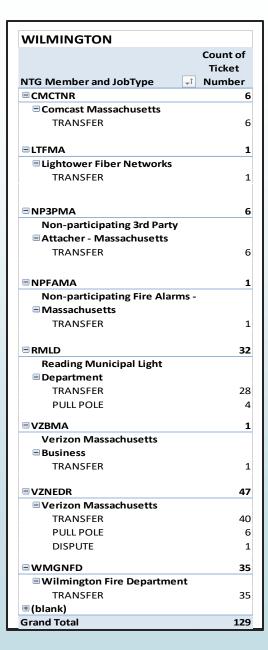
NJUNS

"Next to Go" as of September 10, 2018

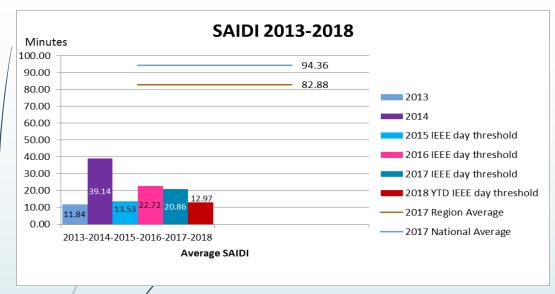


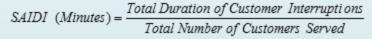
NORTH READING	
NTG Member and JobType 📢	Count of Ticket
■ CMCTNR	1
■ Comcast Massachusetts	
TRANSFER	1
■RMLD	53
■ Reading Municipal Light De	partment
TRANSFER	9
PULL POLE	44
■VZNEDR	19
■Verizon Massachusetts	
TRANSFER	19
⊞ (blank)	
Grand Total	73

READING	
	Count of
	Ticket
NTG Member and JobType 🗔	Number
□ CMCTNR	8
■ Comcast Massachusetts	
TRANSFER	8
⊟LTFMA	1
□ Lightower Fiber Networks	
TRANSFER	1
■NP3PMA	5
Non-participating 3rd Party	
■Attacher - Massachusetts	
TRANSFER	5
■RDNGFD	1
■ Reading Fire Department	
TRANSFER	1
■RMLD	45
Reading Municipal Light Dep	
TRANSFER	27
PULL POLE	18
	10
■VZNESA	4
■Verizon Massachusetts	
TRANSFER	4
⊞ (blank)	
Grand Total	64



RMLD Reliability Indices

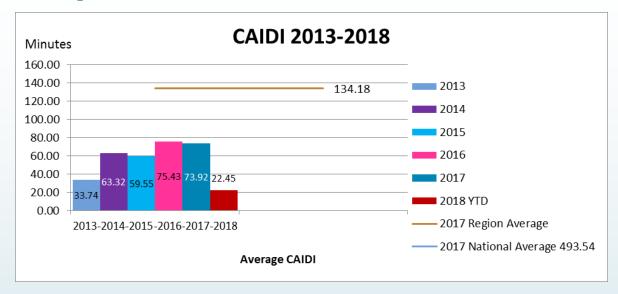




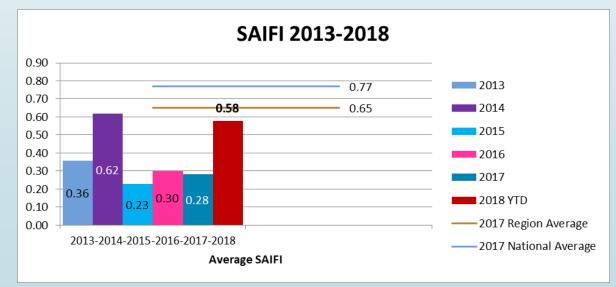
Note: The major event (ME) threshold allows a utility to remove outages that exceed the IEEE 2.5 beta threshold for events. These events could be severe weather, which can lead to unusually long outages in comparison to your distribution system's typical outage.

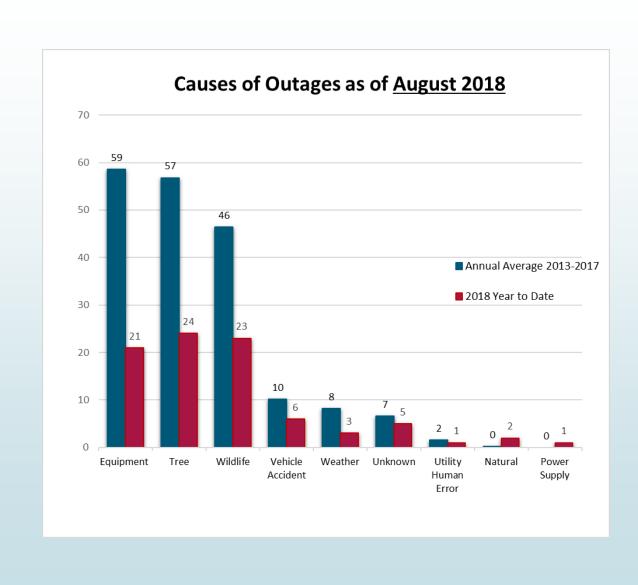
$$SAIFI = \frac{Total\ Number\ of\ Customer\ Interruptions}{Total\ Number\ of\ Customers\ Served}$$

Note: Regional and national averages have been updated for 2017.



 $CAIDI (Minutes) = \frac{Total \ Duration of \ Customer \ Interruptions}{Total \ Number of \ Customers \ Interruptions}$





Questions?



RMLD PROCUREMENT REQUEST REQUIRING BOARD APPROVAL ATTACHMENT 6



230 Ash Street P.O. Box 150 Reading, MA 01867-0250

Tel: (781) 944-1340 Fax: (781) 942-2409 Web: www.rmld.com

October 10, 2018

Town of Reading Municipal Light Board

Subject: IFP 2019.03 Cooper Power Systems Meters and Equipment for AMI Mesh Network System Expansion and Migration

Pursuant to M.G.L c. 164 § 56D, on September 26, 2018, an invitation for proposals (IFP) was placed as a legal notice in the Middlesex East section of the Daily Times Chronicle requesting sealed proposals for Cooper Power Systems Meters and Equipment for RMLD's AMI Mesh Network System Expansion and Migration.

An IFP was sent to the following company:

Cannon Technologies, Inc., an affiliate of Eaton Corporation plc dba Eaton

One sealed proposal was received from Eaton.

The sealed proposal was publicly opened and read aloud at 11:00 a.m., October 9, 2018, in the Town of Reading Municipal Light Department's Audio Visual Spurr Room, 230 Ash Street, Reading, Massachusetts.

The proposal was reviewed, analyzed, and evaluated by staff and recommended to the General Manager.

Move that IFP 2019.03 for Cooper Power Systems Meters and Equipment for the AMI Mesh Network System Expansion and Migration be awarded to Cannon Technologies, Inc., an affiliate of Eaton Corporation plc dba Eaton for \$274,380.00, pursuant to M.G.L. Chapter 164 § 56D, on the recommendation of the General Manager.

The Meters and Equipment will be purchased as budgeted in the FY 19 and CY19 Capital Budgets.

Nick D'Alleva

Hamid Jaffari

Coleen O'Brien

Quantity 250 40 100 250 240 4 2 886	Laton	Total Price								274,380.00	Eaton
Item 1 Item 2 Retrofits Relays Relays Item 3 6S Item 4-2S Item 5 Item 5 Item 6 16S, CL 200 Class 320 Gateways Grand Total Manufacture	Eaton	Unit Price	91.80	260.10	606.90	112.20	606.90	637.50	2,040.00		
Item 1 Item 2 Retrofits Relays Item 3 6S Item 4-2S Item 5 Item 6 16S, Item 7 16S, CL 200 Class 320 Gateways	Quantity		250	40	100	250	240	4	2	886	
Fy and CY2019					Item 3 6S	Item 4-2S		Theorem (Access to Section (Mill)		Grand Total	Manufacture
	y and CY2019										
	Analysis-IFP 20	019.03- Cooper	Power Sy	stems Me	ters and E	quipment	for AMI M	esh Networ	k and Exp	ansion	

BOARD MATERIAL AVAILABLE BUT NOT DISCUSSED

TOWN OF READING MUNICIPAL LIGHT DEPARTMENT	
DATE COMPADISONS DEADING & SUPPOUNDING TOWN	c

October-18

	RESIDENTIAL 750 kWh's	RESIDENTIAL-TOU 1500 kWh's 75/25 Split	RES. HOT WATER 1000 kWh's	COMMERCIAL 7,300 kWh's 25.000 kW Demand	SMALL COMMERCIAL 1,080 kWh's 10.000 kW Demand	SCHOOL RATE 35000 kWh's 130.5 kW Demand	INDUSTRIAL - TOU 109,500 kWh's 250.000 kW Demand 80/20 Split
READING MUNICIPAL LIGHT DEPT.	4404.00	0044.04	0440.05	44 000 04	4407.57	* 4.000.00	A070 070 04
TOTAL BILL	\$124.06 \$0.16542	\$211.94 \$0.14129	\$140.85 \$0.14085	\$1,003.04 \$0.13740	\$197.57 \$0.18293	\$4,622.80 \$0.13208	\$878,372.21
PER KWH CHARGE	\$0.16542	\$0.14129	\$0.14085	\$0.13740	\$0.18293	\$0.13208	\$0.12768
NATIONAL GRID							
TOTAL BILL	\$159.63	\$355.22	\$199.02	\$1,559.43	\$239.23	\$5,993.92	\$1,084,218.99
PER KWH CHARGE	\$0.21284	\$0.23681	\$0.19902	\$0.21362	\$0.22151	\$0.17125	\$0.15760
% DIFFERENCE	28.67%	67.61%	41.30%	55.47%	21.09%	29.66%	23.44%
EVERSOURCE(NSTAR)							
TOTAL BILL	\$174.63	\$266.71	\$230.50	\$1,550.62	\$278.83	\$7,121.97	\$1,204,317.49
PER KWH CHARGE	\$0.23283	\$0.17781	\$0.23050	\$0.21241	\$0.25818	\$0.20348	\$0.17506
% DIFFERENCE	40.76%	25.84%	63.64%	54.59%	41.13%	54.06%	37.11%
PEABODY MUNICIPAL LIGHT PLANT							
TOTAL BILL	\$87.48	\$169.49	\$114.91	\$940.93	\$149.38	\$4,654.63	\$627,554.29
PER KWH CHARGE	\$0.11664	\$0.11299	\$0.11491	\$0.12889	\$0.13832	\$0.13299	\$0.09122
% DIFFERENCE	-29.49%	-20.03%	-18.42%	-6.19%	-24.39%	0.69%	-28.55%
MIDDLETON MUNICIPAL LIGHT DEPT.							
TOTAL BILL	\$98.74	\$201.66	\$132.75	\$959.51	\$168.44	\$4,762.93	\$807,171.40
PER KWH CHARGE	\$0.13165	\$0.13444	\$0.13275	\$0.13144	\$0.15596	\$0.13608	\$0.11733
% DIFFERENCE	-20.41%	-4.85%	-5.76%	-4.34%	-14.75%	3.03%	-8.11%
WAKEFIELD MUNICIPAL LIGHT DEPT.							
TOTAL BILL	\$132.36	\$247.17	\$166.88	\$1,257.54	\$199.78	\$5,910.58	\$1,007,556.30
PER KWH CHARGE	\$0.17648	\$0.16478	\$0.16688	\$0.17227	\$0.18499	\$0.16887	\$0.14646
% DIFFERENCE	6.69%	16.63%	18.48%	25.37%	1.12%	27.86%	14.71%

From: <u>Tracy Schultz</u>

To: RMLD Board Members Group; "Dave Hennessy (Davidhennessy@gmail.com)"

Subject: AP and Payroll Questions for 10-18-18 Board Book

Date: Tuesday, October 16, 2018 6:42:00 AM

Good afternoon,

AP:

On September 14^{th} the Commissioner asked what the inter-office messaging 'Slack' is.

On September 21st there were no Commissioner questions.

On September 28th there was a Commissioner question about legal fees.

On October 5th there were no Commissioner questions.

On October 12th there were no Commissioner questions.

Payroll:

On September 4th there were no Commissioner questions.

On September 17th there were no Commissioner questions.

On October 1st there were no Commissioner questions.

On October 15th there were no Commissioner questions.

This e-mail will be included in 10-18-18 Board Book.

Tracy Schultz

Executive Assistant

Reading Municipal Light Department

230 Ash Street. Reading. MA. 0186

Tel: 781.942.6489