

230 Ash Street P.O. Box 150 Reading, MA 01867-0250

Tel: (781) 944-1340 Web: www.rmld.com

AGENDA

REGULAR SESSION

READING MUNICIPAL LIGHT DEPARTMENT CITIZENS' ADVISORY BOARD (CAB) MEETING

WEDNESDAY, APRIL 12, 2017 6:30 pm 230 Ash Street, Winfred Spurr AV Room Reading, MA 01867

- 1. Call Meeting to Order G. Hooper, Chair
- Approval of Minutes G. Hooper, Chair
 <u>Suggested Motion</u>: Move that the Citizens' Advisory Board approve the Minutes of the March 1, 2017, meeting as written.
- 3. FY18 Operating Budget H. Jaffari, Director of Engineering & Operations

<u>Suggested Motion</u>: Move that the Citizens' Advisory Board recommend to the RMLD Board of Commissioners the Fiscal Year 2018 Operating Budget with a Net Income of \$4,114,622 as presented.

<u>Suggested Motion</u>: Move that the Citizens' Advisory Board recommend to the RMLD Board of Commissioners the Fiscal Year 2018 Capital Budget in the amount of \$7,685,715 as presented on April 5, 2017. Any significant changes are to be submitted to the CAB for review and recommendation.

- 4. Proposed Rate Adjustment J. Parenteau, Director of Integrated Resources and M. Seavey, Principal, PLM
- 5. Public Comment G. Hooper, Chair
- 6. Next Meeting G. Hooper, Chair
- 7. Adjournment G. Hooper, Chair

This Agenda has been prepared in advance and does not necessarily include all matters which may be taken up at this meeting.



Town of Reading Meeting Minutes

Board - Committee - Commission - Council:

RMLD Citizens Advisory Board

Date: 2017-03-01

Time: 6:30 PM

Building: Reading Municipal Light Building

Location: Winfred Spurr Audio Visual Room

Address: 230 Ash Street

Session: Open Session

Purpose: General Business

Version: Draft

Attendees:

Members - Present:

Mr. George Hooper, Chair (Wilmington); Mr. Dennis Kelley, Secretary (Wilmington); Mr. Neil Cohen (Reading); Mr. Jason Small (North Reading)

Members - Not Present:

Others Present:

Mr. David Hennessy, Board of Commissioners Ms. Jane Parenteau, Ms. Kathleen Rybak

Minutes Respectfully Submitted By: Mr. Dennis Kelley, Secretary

Topics of Discussion:

1. Call Meeting to Order – G. Hooper, Chair Chair Hooper called the meeting of the Citizens' Advisory Board to order at 6:30 PM and noted that the meeting was being audio recorded.

2. Introductions – G. Hooper, Chair Chair Hooper welcomed new CAB members Mr. Neil Cohen representing Reading and Mr. Jason Small representing North Reading.

3. Approval of Minutes – G. Hooper, Chair Materials: Draft Minutes from the December 14, 2016, meeting.

Mr. Kelley made a motion that the Citizens' Advisory Board approve the Minutes of the December 14, 2016, meeting as written, seconded by Chair Hooper. Hearing no further discussion, **Motion carried 4:0:0** (4 in favor, 0 opposed, 0 absent).

- 4. General Manager's Report J Parenteau, Director of Integrated Resources Ms. Parenteau presented in Ms. O'Brien's absence. Staff have been conducting the biannual Selectmen updates with each of the four towns. Lynnfield and Wilmington meetings have taken place, and the Reading and North Reading meetings are still pending. The presentation includes highlights of FY16 and some of the projects that the RMLD is currently working on, as well as, a preliminary projection for budgeting and planning. The presentations to date are being well received.
- 5. Energy Services Update J. Parenteau, Director of Integrated Resources Grant Applications Update: Ms. Parenteau reported that Integrated Resources (IRD) is working on a number of grant initiatives. The Department has been successful in partnering with WattJoule on a \$150k grant through the DOER (as part of their energy storage initiative) for a 25-kilowatt flow battery project. This will be a two to three-

year study to see how this technology works. The unit will be located in the Station 1 building (at the Ash Street facilities). The DOER is due to release \$10m in grants, and RMLD will be submitting requests for a few larger projects. Additionally, through the DOER, RMLD has applied for grants for electrical vehicle charging stations at 8-10 different locations. These grants are the result of Volkswagen's \$2.9m settlement.

As part of the Capital Improvements Budget, RMLD will be installing a charging station in the parking lot at the front of 230 Ash Street. This will be a potential revenue source to offset declining sales. Ms. Parenteau spoke about some of the current charging stations in place at commercial sites in Wilmington and North Reading.

Ms. Parenteau noted that IRD continues to explore additional grant opportunities for solar/battery storage initiatives.

Community Solar: Ms. Parenteau provided an overview of the Community Solar Program and the solar installation at 326 Ballardvale Street in Wilmington. The project has been fully installed, and the developer and bank are finalizing some tax forms through the FDIC. An April 1 go-live date is anticipated; we were not able to make the March 1 deadline. There are currently 80-90 customers on a waiting list for the next project and staff is exploring options for a second site. Mr. Kelley asked if CAB members could tour one of the solar facilities. Ms. Parenteau agreed to follow-up on that request.

Residential Water Heater Program: RMLD currently has about 263 residential customers with load-control modules installed in their homes which control their water heaters. The project has been in place for approximately six years and the load-control modules are approaching the end of their useful life. We are having difficulty with the software and communications with the units. It is very difficult to have RMLD equipment inside customers' homes; if we have a telecommunication issue, we have no way of communicating with the devices and correcting the issue. Therefore, we are discontinuing the program, and the devices will be removed from the homes. IRD is evaluating new technology for incentive programs to reduce residential use during peak periods.

 LED Streetlight Upgrade Project/State Grant Opportunities - G. Hooper, Chair Chair Hooper requested an update on the status of the LED streetlight project and the potential for additional funding through a proposed \$12m State grant available to municipalities.

Ms. Parenteau noted that RMLD is in the process of looking into this grant opportunity. However, in 2014, RMLD applied for and received a \$250k grant for municipal projects through the DOER. A portion of this grant (\$125k) was used for the LED streetlight conversion program. Therefore, we are not sure if RMLD would be eligible for this latest grant opportunity. We did reach out through the MAPC (an administrator for part of the grant), but this portion is only available for municipalities that are served by investor-owned utilities.

Ms. Parenteau updated the group on the current LED conversion program, which is scheduled to be completed by June of 2018. The lights have been very well received by customers.

7. FY18 Budget Review Meetings – G. Hooper, Chair The FY18 budget review meetings were scheduled for April 5th and April 12th. One of the meetings will be held in Wilmington.

Chair Hooper asked (relative to resolution of double poles), whether RMLD transfers their own fiber or contracts out for the transfers. Wilmington does not want to hold up pole replacements, so would like to explore the option of RMLD transferring town fiber. Ms. Parenteau agreed to follow-up with Ms. O'Brien.

8. Adjournment – G. Hooper, Chair Mr. Kelley made a motion to adjourn the Citizens' Advisory Board meeting, seconded by Mr. Cohen. Hearing no further discussion, **Motion carried 4:0:0** (4 in favor, 0 opposed, 0 absent).

The Citizens' Advisory Board Meeting adjourned at 7:07 PM.



READING MUNICIPAL LIGHT DEPARTMENT

FY 18 OPERATING BUDGET

March 31, 2017

Coleen O'Brien General Manager

TABLE OF CONTENTS

		Page #
\mathfrak{H}	Six Year Plan	4
\mathfrak{H}	Income Statement Summary	6
\mathfrak{H}	Operating Expenses Summary	7
\mathbb{H}	Description of RMLD's Power Supply	9
\mathfrak{H}	Purchase Power Expense Summary	17

READING MUNICIPAL LIGHT DEPARTMENT

SIX YEAR PLAN

March 31, 2017 (as revised 4/11/17)

FISCAL YEAR	ACTUAL 2016	8 ACT / 4 BUD 2017	2018	ahanna	2040	2020		2024		
OPERATING REVENUE:	2010	2017	2016	change	2019	change 2020	change	2021	change	2022
SALES OF ELEC - BASE	\$ 23,207,288	\$ 25,446,977	3.50% \$ 26,337,621	3.50% \$	27,259,438	3.00% \$ 28,077	221 2.50% \$	28,779,152	2.00% \$	29,354,735
SALES OF ELEC - BASE CAPACITY	18,900,249	20,137,351	24,476,160		23,263,233	19,600	575	17,124,283		21,449,835
SALES OF ELEC - BASE TRANSMISSION	12,807,770	13,113,601	13,612,815		14,638,396	15,397		15,840,074		16,679,986
SALES OF ELEC - FUEL	33,528,502	33,516,934	32,491,810		32,791,807	33,107		33,426,802		33,749,070
NYPA	(1,165,456)	(1,192,136)	(1,200,000		(1,200,000)	(1,200		(1,200,000)		(1,200,000)
FORFEITED DISCOUNTS	791,780	812,450	800,000		817,783	842		863,375		880,642
ENERGY CONSERVATION	665,850	686,949	675,000		675,000	675		675,000		675,000
TOTAL OPERATING REVENUE	\$ 88,735,983	\$ 92,522,126	\$ 97,193,406	\$	98,245,657	\$ 96,500	188 \$	95,508,685	\$	101,589,268
OPERATING EXPENSES:										
PURCHASED POWER - BASE CAPACITY	\$ 18,900,249	\$ 20,281,164	\$ 24,476,160	\$	23,263,233	\$ 19,600	575 \$	17,124,283	\$	21,449,835
PURCHASED POWER - BASE TRANSMISSION	12,373,633	12,969,787	13,612,815		14,638,396	15,397		15,840,074	•	16,679,986
PURCHASED POWER - FUEL	32,426,456	32,324,798	31,291,810		31,591,807	31,907		32,226,802		32,549,070
OPERATING & MAINTENANCE EXPENSE	5,312,445	5,542,785	5,941,700	3.00%	6,119,951	3.00% 6,303	550 3.00%	6,492,656	3.00%	6,687,436
GENERAL & ADMINISTRATIVE EXPENSE	9,788,822	9,938,502	10,361,361	3.00%	10,672,202	3.00% 10,992	368 3.00%	11,322,139	3.00%	11,661,803
DEPRECIATION EXPENSE	3,944,792	4,112,205	4,362,000		4,563,000	4,877	000	5,045,000		5,152,000
TOWN PAYMENTS	1,400,347	1,421,179	1,500,000		1,700,380	1,715	260	1,685,420		1,643,920
TOTAL OPERATING EXPENSES	\$ 84,146,744	\$ 86,590,420	\$ 91,545,846	\$	92,548,969	\$ 90,793	827 \$	89,736,374	\$	95,824,050
TOTAL OPERATING INCOME	\$ 4,589,239	\$ 5,931,706	\$ 5,647,560	\$	5,696,688	\$ 5,706	360 \$	5,772,311	\$	5,765,218
NONOPERATING REVENUES:										
OTHER INCOME - JOBBING, ADVANCE IN AID	\$ 1,039,927	\$ 798,245	\$ 890,000	\$	890,000	\$ 890	000 \$	890,000	s	890,000
INTEREST INCOME	209,514	138,384	150,000		150,000	150		150,000	•	150,000
								,		100,000
TOTAL OTHER INCOME	\$ 1,249,441	\$ 936,629	\$ 1,040,000	\$	1,040,000	\$ 1,040	000 \$	1,040,000	\$	1,040,000
NONOPERATING EXPENSES:										
CUSTOMER DEPOSIT INTEREST EXP	\$ 1,957	\$ 3,989	\$ 2,500	\$	3,000	\$ 3	000 \$	3,500	\$	3,500
OTHER DEDUCTIONS (INCLUDING ROI)	2,467,319	2,434,668	2,570,438		2,596,142	2,622	104	2,648,325		2,674,808
TOTAL MISCELLANEOUS DEDUCTIONS	\$ 2,469,276	\$ 2,438,657	\$ 2,572,938	\$	2,599,142	\$ 2,625	104 \$	2,651,825	\$	2,678,308
NET INCOME	\$ 3,369,404	\$ 4,429,678	\$ 4,114,622	\$	4,137,546	\$ 4,121	256 \$	4,160,486	\$	4,126,910

READING MUNICIPAL LIGHT DEPARTMENT

SIX YEAR PLAN

March 31, 2017 (as revised 4/11/17)

FISCAL YEAR	ACTUAL	8 ACT / 4 BUD										
	2016	2017		2018	change	2019	change	2020	change	2021	change	2022
Net Income				4 4 4 4 000								
ROI Payment			•	4,114,622	\$	4,137,546		4,121,256	\$	4,160,486		4,126,910
				2,570,438		2,596,142		2,622,104		2,648,325		2,674,808
Fuel adjustment						-						
PPCT adjustment						-						
Interest Income				(150,000)		(150,000))	(150,000)		(150,000)		(150,000)
Advanced in Aid of Construction				(400,000)		(400,000)		(400,000)		(400,000)		(400,000)
			_	(111)		(100)000		(100,000)		(400,000)		(400,000)
Adjusted Net Income for ROR			\$	6,135,060	\$	6,183,688	\$	6,193,360	s	6,258,811	s	6,251,718
				10						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	•	0,201,710
NET PLANT at END of FY			\$	79,119,000	\$	85,019,000	\$	85,763,000	\$	84,271,000	s	82,196,000
Allowable 8%			\$	6,329,520	\$	6,801,520	S	6,861,040	\$			6,575,680
			,	2,320,020	•	5,001,020	•	5,551,040	•	5,741,000	•	0,573,000
ROR				7.75%		7.27%		7.22%		7.43%		7.61%
				7.7070		7.27	•	7.2270		1.43 /6		7.61%

READING MUNICIPAL LIGHT DEPARTMENT FISCAL YEAR 2018 OPERATING BUDGET SCHEDULE OF REVENUES AND EXPENSES

	Operating Revenues	 2016 Budget	 2016 Actual	 2017 Budget	4 N	2017 Months Budget	8 N	2017 Months Actual	8 A	2017 ctual/4 Budget	2018 Budget
Power Expenses	Base Revenue Fuel Revenue Purchased Power Capacity & Transmission Forfeited Discounts Energy Conservation Revenue	\$ 35,226,324 29,696,424 690,628 707,288	\$ 33,528,502 31,708,019 791,780 665,850	\$ 34,074,492 34,322,278 688,500 673,000	\$	10,120,250 9,774,333 229,500 224,333	\$	23,396,684 23,476,618 582,950 462,616	\$	33,516,934 33,250,951 812,450 686,949	\$ 32,491,810 38,088,978 800,000 675,000
Power Expanses	Total Operating Revenues	\$ 88,441,594	\$ 88,735,983	\$ 94,358,270	\$	27,654,764	\$	64,867,362	\$	92,522,126	\$ 97,193,409
September Sept	Expenses										
	Power Expenses:										
Supervision and Maintenance Expenses:	555 Purchased Power Capacity	\$ 17,095,785	\$ 18,900,249	\$ 20,943,651	\$	6,981,217	\$	13,299,947	\$	20,281,164	\$ 24,476,161
Sea Supervision and Engineering 63.2 891 656.2 841 658.195 224.839 270.071 494.910 829.705 581 Insition Supervisor 84.856 157.474 91.260 30.423 93.802 124.225 130.082 130.082 144.830 74.843 63.8107 652.0ntrol Room 448.447 406.831 472.879 157.626 311.651 499.278 473.878 655.5treet Lighting 93.347 126.789 102.402 34.134 73.55 11.269 11.93.98 656.0ter General 470.066 465.844 444.839 74.842 63.8107 645.845	Total Purchased Power	\$ 64,022,753	\$ 63,700,338	\$ 67,496,770	\$	20,543,335	\$	45,032,414	\$	65,575,749	\$ 69,380,788
Station Supervisor 84,858 157,474 91,269 30,423 93,802 124,225 130,662 581 Line General 666,641 755,206 901,213 300,404 444,439 774,843 638,107 632,507 635,50	Operations and Maintenance Expenses:										
904 Uncollectible Accounts 120,000 64,770 150,000 100,000 150,	581 Station Supervisor 581 Line General 582 Control Room 585 Street Lighting 586 Meter General 588 Materials Management 590 Maintenance of Structures and Equipment 593 Maintenance of Lines - Overhead 594 Maintenance of Lines - Underground 595 Maintenance of Line Transformers 596 Maintenance of Street Lights Total Operations Expenses General & Administration Expenses: 902 Meter Reading	\$ 84,858 666,641 448,347 93,347 277,523 457,068 384,655 1,971,953 124,508 300,000 10,072 5,451,663	\$ 157,474 755 206 406,831 126,789 228,126 465,948 479,471 1,871,739 137,127 94,909 25,984 5,312,445	\$ 91,269 901,213 472,879 102,402 250,375 464,418 419,599 2,044,499 125,066 300,000 10,287 5,840,202	\$	30,423 300,404 157,626 34,134 83,458 154,806 139,866 681,500 41,689 100,000 3,429	\$	93,802 444,439 311,651 78,135 140,368 297,302 313,051 1,352,569 195,627 23,558 70,039 3,590,610	\$	124,225 744,843 469,278 112,269 223,826 452,108 452,917 2,034,068 237,315 123,558 73,468 5,542,785	\$ 130,662 638,107 473,878 119,398 222,280 450,828 495,731 2,036,277 198,592 300,000 46,242 5,941,700
Other Operating Expenses: 403 Depreciation \$ 3,983,145 \$ 3,944,792 \$ 4,134,000 \$ 1,378,000 \$ 2,734,205 \$ 4,112,205 \$ 4,362,000 408 Voluntary Payments to Towns	904 Uncollectible Accounts 916 Energy Audit and Conservation 920 Administrative and General Salaries 921 Office Supplies and Expenses 923 Outside Services 924 Property Insurance 925 Injuries and Damages 926 Employee Pensions and Benefits 930 Miscellaneous General Expense 931 Rent Expense 935 Maintenance of General Plant	 120,000 1,298,875 838,461 301,000 377,332 466,200 51,254 2,633,591 231,022 212,000 178,200	64,770 1,195,418 909,832 375,675 505,139 356,212 63,072 3,521,732 138,385 192,115 203,657	150,000 1,501,806 1,134,674 349,000 418,100 424,500 57,215 2,922,673 219,158 212,000 180,000		50,000 500,602 378,225 116,333 139,367 141,500 19,072 974,224 73,053 70,667 60,000		100,000 809,435 624,921 186,212 336,649 223,045 41,067 2,444,043 107,673 116,514 196,668		150,000 1,310,037 1,003,146 302,546 476,016 364,545 60,138 3,418,267 180,726 187,181 256,668	150,000 1,490,463 1,017,151 350,000 471,900 427,200 52,613 3,000,437 207,205 212,000 281,880
403 Depreciation \$ 3,983,145 \$ 3,944,792 \$ 4,134,000 \$ 1,378,000 \$ 2,734,205 \$ 4,112,205 \$ 4,362,000	Total Maintenance Expenses	\$ 9,093,863	\$ 9,788,822	\$ 9,985,013	\$	3,328,338	\$	6,610,164	\$	9,938,502	\$ 10,361,361
408 Voluntary Payments to Towns 1,416,000 1,400,347 1,445,420 481,807 939,372 1,421,179 1,500,000 Total Other Expenses \$ 5,399,145 \$ 5,345,139 \$ 5,579,420 \$ 1,859,807 \$ 3,673,577 \$ 5,533,384 \$ 5,862,000 Operating Income \$ 4,474,170 \$ 4,589,239 \$ 5,456,865 \$ (28,890) \$ 5,960,596 \$ 5,931,706 \$ 5,647,560 Non Operating Revenues (Expenses): 419 Interest Income \$ 150,000 \$ 209,514 \$ 125,000 \$ 41,667 \$ 96,718 \$ 138,384 \$ 150,000 419 Other Income 910,000 1,039,927 890,000 296,667 501,578 798,245 890,000 426 Return on Investment to Reading (2,520,000) (2,467,319) (2,534,668) (844,889) (1,589,779) (2,434,668) (2,570,438) 431 Interest Expense (2,100) (1,957) (2,100) (700) (3,289) (3,989) (2,500) Total Non Operating Revenues (Expenses) \$ (1,462,100) \$ (1,219,835) \$ (1,521,768) \$ (507,256) \$ (994,772) \$ (1,502,028)	Other Operating Expenses:										
Operating Income \$ 4,474,170 \$ 4,589,239 \$ 5,456,865 \$ (28,890) \$ 5,960,596 \$ 5,931,706 \$ 5,647,560 Non Operating Revenues (Expenses): 419 Interest Income \$ 150,000 \$ 209,514 \$ 125,000 \$ 41,667 \$ 96,718 \$ 138,384 \$ 150,000 419 Other Income 910,000 1,039,927 890,000 296,667 501,578 798,245 890,000 426 Return on Investment to Reading (2,520,000) (2,467,319) (2,534,668) (844,889) (1,589,779) (2,434,668) (2,570,438) 431 Interest Expense (2,100) (1,957) (2,100) (700) (3,289) (3,989) (2,500) Total Non Operating Revenues (Expenses) \$ (1,462,100) \$ (1,219,835) \$ (1,521,768) \$ (507,256) \$ (994,772) \$ (1,502,028) \$ (1,532,938)		\$	\$	\$	\$		\$				\$
Non Operating Revenues (Expenses): 419 Interest Income \$ 150,000 \$ 209,514 \$ 125,000 \$ 41,667 \$ 96,718 \$ 138,384 \$ 150,000 419 Other Income 910,000 1,039,927 890,000 296,667 501,578 798,245 890,000 426 Return on Investment to Reading (2,520,000) (2,467,319) (2,534,668) (844,889) (1,589,779) (2,434,668) (2,570,438) 431 Interest Expense (2,100) (1,957) (2,100) (700) (3,289) (3,989) (2,500) Total Non Operating Revenues (Expenses) \$ (1,462,100) \$ (1,219,835) \$ (1,521,768) \$ (507,256) \$ (994,772) \$ (1,502,028) \$ (1,532,938)	Total Other Expenses	\$ 5,399,145	\$ 5,345,139	\$ 5,579,420	\$	1,859,807	\$	3,673,577	\$	5,533,384	\$ 5,862,000
419 Interest Income \$ 150,000 \$ 209,514 \$ 125,000 \$ 41,667 \$ 96,718 \$ 138,384 \$ 150,000 419 Other Income 910,000 1,039,927 890,000 296,667 501,578 798,245 890,000 426 Return on Investment to Reading (2,520,000) (2,467,319) (2,534,668) (844,889) (1,589,779) (2,434,668) (2,570,438) 431 Interest Expense (2,100) (1,957) (2,100) (700) (3,289) (3,989) (2,500) Total Non Operating Revenues (Expenses) \$ (1,462,100) \$ (1,219,835) \$ (1,521,768) \$ (507,256) \$ (994,772) \$ (1,502,028) \$ (1,532,938)	Operating Income	\$ 4,474,170	\$ 4,589,239	\$ 5,456,865	\$	(28,890)	\$	5,960,596	\$	5,931,706	\$ 5,647,560
419 Other Income 910,000 1,039,927 890,000 296,667 501,578 798,245 890,000 426 Return on Investment to Reading (2,520,000) (2,467,319) (2,534,668) (844,889) (1,589,779) (2,434,668) (2,570,438) 431 Interest Expense (2,100) (1,957) (2,100) (700) (3,289) (3,989) (2,500) Total Non Operating Revenues (Expenses) (1,462,100) (1,219,835) (1,521,768) (507,256) (994,772) (1,502,028) (1,532,938)	Non Operating Revenues (Expenses):										
	419 Other Income426 Return on Investment to Reading431 Interest Expense	 910,000 (2,520,000) (2,100)	1,039,927 (2,467,319) (1,957)	890,000 (2,534,668 (2,100))	296,667 (844,889) (700)		501,578 (1,589,779 (3,289)))	798,245 (2,434,668) (3,989)	890,000 (2,570,438) (2,500)
	Net Income										

READING MUNICIPAL LIGHT DEPARTMENT FISCAL YEAR 2018 OPERATING BUDGET ACTUAL AND PROJECTED FIXED AND SEMI-VARIABLE COSTS

FIXED COSTS:		FY16 DPERATING BUDGET	FY16 ACTUAL		FY17 OPERATING BUDGET		July 2016-Feb 2017 ACTUAL 8 mos.		March 2017-June 2017 BUDGET 4 mos.		FY17 PROJECTED TOTAL		FY18 OPERATING BUDGET		FY18 PERCENTAGE OF TOTAL BUDGET	
Purchased Power - Fuel	\$	34,326,329	\$	32,426,456	\$	33,174,492	\$	22,598,629	\$	9,726,169	\$	32,324,798	\$	31,291,810	33.25%	
Purchased Power - Capacity	\$	17,095,785	\$	18,900,249	\$	20,943,651	\$	13,299,947	\$	6,981,217	\$	20,281,164	-	24,476,161	26.01%	
Purchased Power - Transmission	\$	12,600,639	\$	12,373,633	\$	13,378,627	\$	9,133,838	\$	3,835,949	\$	12,969,787	-	13,612,817	14.46%	
Depreciation Expense	\$	3,983,145	\$	3,944,792	\$	4,134,000	\$	2,734,205	\$	1,378,000	\$	4,112,205	\$	4,362,000	4.63%	
Misc Deduction - ROI Reading	\$	2,370,000	\$	2,467,319	\$	2,384,668	\$	1,589,779	\$	844,889	\$	2,434,668	\$	2,420,438	2.57%	
Town Payments	\$	1,416,000	\$	1,400,347	\$	1,445,420	\$	939,372	\$	481,807	\$	1,421,179	\$	1,500,000	1.59%	
Misc Deduction - Disposal Losses	\$	150,000	\$	85,561	\$	150,000	\$	-	\$	-	\$	-	\$	150,000	0.16%	
SUB-TOTAL	\$	71,941,898	\$	71,598,356	\$	75,610,858	\$	50,295,770	\$	23,248,031	\$	73,543,801	\$	77,813,226	82.68%	
SEMI VARIABLE COSTS:																
Labor	\$	5,486,590	\$	5,664,308	\$	6,511,885	\$	3,547,209	\$	2,170,628	\$	5,717,837	\$	6,376,181	6.77%	
Employee Benefits/Pension	\$	2,632,391	\$	3,521,732	\$	2,922,673	\$	2,444,043	\$	974,224	\$	3,418,267	\$	3,000,437	3.19%	
Other Operating and Maint Expenses	\$	1,805,590	\$	1,610,948	\$	1,757,617	\$	1,393,916	\$	591,314	\$	1,985,231	\$	1,953,597	2.08%	
Conservation Expenses	\$	816,602	\$	689,838	\$	871,574	\$	475,639	\$	290,525	\$	766,164	\$	952,565	1.01%	
Tree Trimming	\$	887,381	\$	770,283	\$	786,958	\$	537,038	\$	262,319	\$	799,357	\$	886,340	0.94%	
Overtime	\$	562,634	\$	759,908	\$	561,520	\$	525,799	\$	187,173	\$	712,973	\$	763,517	0.81%	
Professional Services	\$	377,332	\$	505,139	\$	418,100	\$	336,649	\$	139,367	\$	476,016	\$	471,900	0.50%	
Property Insurance	\$	466,200	\$	356,212	\$	424,500	\$	223,045	\$	141,500	\$	364,545	\$	427,200	0.45%	
Office Supplies	\$	301,000	\$	375,675	\$	349,000	\$	186,212	\$	116,333	\$	302,546	\$	350,000	0.37%	
Transformer (hazard material)	\$	300,000	\$	94,909	\$	300,000	\$	23,558	\$	100,000	\$	123,558	\$	300,000	0.32%	
Training/Tuition	\$	226,755	\$	122,712	\$	232,175	\$	91,258	\$	77,392	\$	168,649	\$	289,691	0.31%	
Rent Expense	\$	212,000	\$	192,115	\$	212,000	\$	116,514	\$	70,667	\$	187,181	\$	212,000	0.23%	
Bad Debt Expense	\$	120,000	\$	64,770	\$	150,000	\$	100,000	\$	50,000	\$	150,000	\$	150,000	0.16%	
Vehicle	\$	279,396	\$	213,544	\$	249,598	\$	158,416	\$	83,199	\$	241,616	\$	89,520	0.10%	
Injuries & Damages	\$	51,254	\$	63,072	\$	57,215	\$	41,067	\$	19,072	\$	60,138	\$	52,613	0.06%	
RMLD/CAB	\$	22,500	\$	12,499	\$	22,500	\$	3,700	\$	7,500	\$	11,200	\$	30,000	0.03%	
SUB-TOTAL	\$	14,547,625	\$	15,017,664	\$	15,827,315	\$	10,204,063	\$	5,281,214	\$	15,485,277	\$	16,305,561	17.32%	
TOTALS	Ś	86,489,523	\$	86,616,020	Ś	91,438,173	\$	60,499,833	5	28,529,244	\$	89,029,078	\$	94,118,787	100.00%	

READING MUNICIPAL LIGHT DEPARTMENT FISCAL YEAR 2018 OPERATING BUDGET SUPPLEMENTAL INFORMATION

	FY18 CAPITAL								
SEMI VARIABLE COSTS:	FY18 OF	PERATING BUDGET		BUDGET	TOTAL COST				
Labor	\$	6,376,181.00	\$	1,104,638.00	\$	7,480,819.00			
Employee Benefits/Pension	\$	3,000,437.00	\$	614,179.00	\$	3,614,616.00			
Groups (all)	\$	1,953,597.00	\$	189,428.00	\$	2,143,025.00			
Conservation Expenses	\$	952,565.00	\$	-	\$	952,565.00			
Tree Trimming	\$	886,340.00	\$	-	\$	886,340.00			
Overtime	\$	763,517.00	\$	134,372.00	\$	897,889.00			
Property Insurance	\$	427,200.00	\$	-	\$	427,200.00			
Professional Services	\$	471,900.00	\$	-	\$	471,900.00			
Office Supplies	\$	350,000.00	\$	-	\$	350,000.00			
Vehicle	\$	89,520.00	\$	301,596.00	\$	391,116.00			
Rent Expense	\$	212,000.00	\$	-	\$	212,000.00			
Training/Tuition	\$	289,691.00	\$	-	\$	289,691.00			
Transformer (hazard material)	\$	300,000.00	\$	-	\$	300,000.00			
Bad Debt Expense	\$	150,000.00	\$	-	\$	150,000.00			
Injuries & Damages	\$	52,613.00	\$	24,987.00	\$	77,600.00			
RMLD/CAB	\$	30,000.00	\$		\$	30,000.00			
SUB-TOTAL	\$	16,305,561.00	\$	2,369,200.00	\$	18,674,761.00			

Description of RMLD's Power Supply

Stony Brook Intermediate Unit

The Stony Brook Intermediate Unit is a 354-megawatt, combined-cycle power plant that entered commercial operation in 1981.

The unit's three gas turbines generate electricity using either No. 2 oil or natural gas, with additional electricity produced using a single steam turbine in the combined-cycle process. MMWEC completed construction of a natural gas pipeline to serve the Intermediate Unit in September 2002. The RMLD has a Life of Unit (LOU) entitlement for 14.453% of the unit or approximately 51 Mws. The RMLD has paid off the debt service associated with this project.

Quick Facts - Stonybrook Intermediate Unit

Location

Ludlow, Massachusetts

On-Line Date

1981

Fuel

No. 2 oil/natural gas

Principal Owner/Operator

MMWEC

Total Capacity

354 megawatts

Stony Brook Peaking Unit

The Stony Brook Peaking Unit is a 172-megawatt peaking plant that entered commercial operation in 1982.

The unit's two turbines generate electricity using No. 2 oil. The RMLD has a Life of Unit (LOU) entitlement for 19.516% of the unit which is equivalent to approximately 33 Mws. The RMLD has paid off the debt service associated with this project.

Quick Facts - Stonybrook Peaking Unit

Location

Ludlow, Massachusetts

On-Line Date

1982

Fuel

No. 2 oil

Principal Owner/Operator

MMWEC

Total Capacity

172 megawatts

Braintree Electric Light Department - Watson Unit

The simple-cycle gas fired plant is powered by the first two Rolls-Royce Trent 60 gas turbines built for the U.S. power generation market – known as Watson Units #1 and #2. The units entered commercial operation on June 23, 2009.

Both Watson Units are bid into the ISO New England markety system daily and are dispatched based on their bid price.

The units two turbines generate electricity using natural gas, with No. 2 oil as backup fuel. The RMLD has a 20 year entitlement for 10% of the unit which is equivalent to about 10 Mws.

Quick Facts - Watson Unit

Location

Braintree, Massachusetts

On-Line Date

2009

Fuel

Natural gas/No. 2 oil

Principal Owner/Operator

BELD

Total Capacity

100 megawatts

Seabrook Station

Seabrook Station is a 1,244-megawatt nuclear generating plant located in Seabrook, New Hampshire. An operating license for Seabrook was issued in 1986, but the plant did not begin commercial operation until 1990. The principal owner and operator of Seabrook Station is NextEra Energy Resources LLC, a subsidiary of Florida based FPL

Group, Inc. NextEra owns 88.2% of Seabrook Station. The other owners are MMWEC (11.59%) and two Massachusetts municipal utilities, the Taunton Municipal Lighting Plant (0.13%) and Hudson Light & Power Department (0.08%).

NextEra has announced plans to seek an extension of its Seabrook operating license from the current license expiration of 2030 to 2050. RMLD signed 3 different projects to finance Seabrook, Mix 1, Project 4, and Project 5. The debt service associated with these projects will be paid-off in 2014, 2017 & 2018 respectively. The RMLD has a Life of Unit (LOU) for 0.635% or approximately 8 Mws of the unit.

Quick Facts - Seabrook Station

Location Seabrook, New Hampshire

On-Line Date 1990

Fuel Nuclear – Pressurized Water Reactor

Principal Owner/Operator NextEra Energy Resources, LLC

Total Capacity 1,244 megawatts

Millstone Unit 3

Millstone Unit 3 is a 1,237-megawatt nuclear generating plant located in Waterford, Connecticut. Millstone Unit 3, which began operation in 1986, is the newest and largest of the Millstone Station's three nuclear units, one of which is retired from service. The principal owner and operator of Millstone Station is Dominion Nuclear Connecticut, Inc., a subsidiary of Virginia-based Dominion Resources, Inc. Dominion Connecticut owns 93.4% of Millstone Unit 3.

The Nuclear Regulatory Commission (NRC) on November 28, 2005 approved Dominion Nuclear Connecticut's request for a 20-year operating license extension for Millstone's Unit 3 reactor. The license now expires in November, 2045. RMLD signed two different projects to finance Millstone #3, Mix 1 and Project 3. The debt service associated with these projects will be paid off in 2014 & 2018 respectively. The RMLD has a LOU agreement for 0.404% of the units which equates to approximately 4.6 Mws.

Quick Facts - Seabrook Station

Location Waterford, Connecticut

On-Line Date 1986

Fuel Nuclear – Pressurized Water Reactor

Principal Owner/Operator Dominion Nuclear Connecticut, Inc.

Total Capacity 1,237 megawatts

New York Power Authority (NYPA)

The RMLD receives inexpensive hydroelectric power from the NYPA. RMLD receives capacity and energy from this contract. The Massachusetts Department of Public Utilities (DPU) has appointed MMWEC as the administrator of this contract. The current contract expires in 2025.

Hydro-Quebec Interconnection

The Hydro-Quebec Interconnection is an approximate 2000 Mw, direct current electric transmission line connecting central New England with the Canadian utility Hydro Quebec. Construction of the U.S. portion of the interconnection, which stretches from Groton/Ayer, in Massachusetts to the Canadian border in northern Vermont, was a joint effort of many New England utitilies. The RMLD receives approximately 4.5 Mws of capacity from this contract.

BP Energy

In July, 2013 the RMLD signed a system power contract with BP Energy that is effective from January 1, 2014 through December 31, 2017. The RMLD receives enery only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Shell Energy

In November, 2014 the RMLD signed a system power contract with Shell Energy that is effective from January 1, 2015 through December 31, 2018. The RMLD receives energy

only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Exelon

In May, 2015 the RMLD signed a system power contract with Exelon that is effective from January 1, 2016 through December 31, 2019. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

EDF Trading

In June, 2016 the RMLD signed a system power contract with EDF Trading that is effective from January 1, 2017 through December 31, 2018. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

NextEra

In June, 2016 the RMLD signed a system power contract with NextEra that is effective from January 1, 2019 through December 31, 2020. The RMLD receives energy only from this contract. The amount of energy purchased fluctuates on a monthly basis for both the on-peak and off-peak period. RMLD has secured fixed pricing for this contract.

Swift River Hydro

In March, 2011 the RMLD signed a purchase power agreements with Swift River Hydro LLC for the output of four hydro systems located in Massachusetts that are effective from February 1, 2011 through January 31, 2026. The Swift River Trading Company is the lead market participant for and represents these hydroelectric generators with a total nameplate capacity of approximately 7 Mws and average annual generation of 25,000 megawatt-hours per year.

These facilities include the Woronoco Hydro facility in Russell, MA, Pepperell Hydro in Pepperell, MA; Indian River Power Supply in Russell, MA; and Turners Falls Hydro in Turners Falls, MA. Each of these facilities is owned by a special purpose entity, e.g., the Woronoco facility is owned by Woronoco Hydro LLC. The four facilities are managed by the Swift River Trading Company, LLC as the lead market participant for each of the facilities. Dr. Peter Clark is the manager of the Swift River Trading Company. RMLD is the only buyer.

- Pepperell Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1.9 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter.
- Woronoco Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 2.7 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.
- Turners Falls Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1 Mw. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.
- Indian River Hydro: 15 year term beginning on February 1, 2011 and ending January 31, 2026. RMLD is purchasing all of the products produced by or attributable to the facility. The facility has a nameplate capacity of 1.4 Mws. The products include, but are not limited to, Energy, Installed Capacity, Ancillary Services, Renewable Energy Certificates and Environmental Attributes (to the extent not included in the RECs). The contract price for these products is \$100/Mwh for the first year, escalated 2.25% thereafter. The facility is not currently qualified for FCM. Until the Seller qualifies the facility for FCM the contract price is reduced by \$5.00/Mwh.

Collins Hydro

In August, 2013 the RMLD signed a purchase power agreements with Swift River Hydro LLC.for the output of Collins Hydro located in between Ludlow and Wilbraham Massachusetts. The contract with Swift River Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 5,667 megawatt-hours per year.

Pioneer Hydro

In August, 2013 the RMLD signed a purchase power agreements with Ware River Power Inc. for the output of Pioneer Hydro located in Ware, Massachusetts. The contract for Pioneer Hydro is effective from September 1, 2013 through August 31, 2028. The RMLD receives enery only from this contract. The average annual generation is approximately 4,480 megawatt-hours per year.

Hoisery Mills Hydro

In March, 2014 the RMLD signed a purchase power agreements with Silver Street Hydro Inc. for the output of Hosiery Mills located in Hillsborough, New Hampshire. The contract for Hosiery Mills Hydro is effective from March 1, 2014 through February 28, 2034. The RMLD receives enery only from this contract. The average annual generation is approximately 2,046 megawatt-hours per year.

Aspinook Hydro

In August, 2016 the RMLD signed a purchase power agreements with Aspinook Hydro Inc. for the output of Aspinook Hydro located in Connecticut. The contract is effective from August, 2016 through August, 2017. The RMLD receives enery only from this contract. The average annual generation is approximately 9,300 megawatt-hours per year.

Saddleback Ridge Wind

In December, 2013 the RMLD signed a purchase power agreement with Saddleback Ridge Wind, LLC for the output of Saddleback Ridge Wind located in Carthage, Maine. The contract for Saddleback Ridge Wind is effective from January 1, 2015 through

December 31, 2035. The RMLD receives enery plus all attributes this contract. The average annual generation is estimated to be approximately 15,820 megawatt-hours per year.

Jericho Wind

In November, 2014 the RMLD signed a purchase power agreements with Jericho Power, LLC for the output of Jericho Wind located in Berlin, New Hampshire. The contract for Jericho Wind is for 20 years. The project went Commercial December, 2015. The RMLD receives energy plus all attributes from this contract. The average annual generation is estimated to be approximately 10,788 megawatt-hours per year.

One Burlington - Solar

In March, 2015 the RMLD signed a purchase power agreement with CREECA Energy LLC for the output of 2,000 kW AC solar array located at One Burlington Ave., Wilmington, Massachusetts. The solar array went on-line in November, 2015. The term of the contract for One Burlington is effective for ten years. The average annual generation is estimated to be approximately 3,450 megawatt-hours per year.

2018 BUDGET SUMMARY

PURCHASE POWER EXPENSE

PROJECT	CAPACITY	% of Total	TRANSMISSION	% of Total	ENERGY	% of Total	TOTAL	% of Total
NUC. MIX #1 MILLSTONE	837,319	3.4%	18,546	0.1%	170,392	0.5%	1,026,258	1.5%
NUC. MIX #1 SEABROOK	79,155	0.3%	172	0.0%	16,836	0.1%	96,163	0.1%
PROJ. #3 MILLSTONE	625,937	2.6%	13,165	0.1%	130,654	0.4%	769,756	1.1%
PROJ. #4 SEABROOK	1,458,551	6.0%	3,897	0.0%	413,208	1.3%	1,875,655	2.7%
PROJ. #5 SEABROOK	184,754	0.8%	481	0.0%	50,990	0.2%	236,224	0.3%
NYPA	206,061	0.8%	634,410	4.7%	146,228	0.5%	986,699	1.4%
STONYBROOK PEAKING PROJECT	674,476	2.8%	26,237	0.2%	43,520	0.1%	744,233	1.1%
STONYBROOK INTERMEDIATE PROJECT	1,850,722	7.6%	33,534	0.2%	3,713,914	11.9%	5,598,171	8.1%
ISO-NE	17,008,334	69.5%	12,882,374	94.6%	813,175	2.6%	30,703,883	44.3%
NEMA CONGESTION	1				120,000	0.4%	120,000	0.2%
BRAINTREE WATSON	1,600,050	6.5%			469,176	1.5%	2,069,226	3.0%
NEXTERA	0	0.0%			1,900,043	6.1%	1,900,043	2.7%
HYDRO QUEBEC SUPPORT SERVICES	(49,200)	-0.2%				0.0%	(49,200)	-0.1%
REMVEC					10,200	0.0%	10,200	0.0%
EXELON					4,811,021	15.4%	4,811,021	6.9%
BP ENERGY					4,495,789	14.4%	4,495,789	6.5%
SHELL ENERGY					6,703,864	21.4%	6,703,864	9.7%
SWIFT RIVER HYDRO					2,739,879	8.8%	2,739,879	3.9%
SUMMIT HYDRO					605,475	1.9%	605,475	0.9%
COLLINS HYDRO					457,707	1.5%	457,707	0.7%
PIONEER HYDRO					361,870	1.2%	361,870	0.5%
HOSIERY MILL HYDRO					147,406	0.5%	147,406	0.2%
SADDLEBACK WIND					1,502,900	4.8%	1,502,900	2.2%
JERICHO WIND					1,186,680	3.8%	1,186,680	1.7%
ONE BURLINGTON SOLAR					242,888	0.8%	242,888	0.4%
COOP / RESALE					25,200	0.1%	25,200	0.0%
TOTAL	24,476,160	100.0%	13,612,815	100.0%	31,279,017	100.0%	69,367,991	100.0%

NYPA: New York Power Authority

ISO-NE: Independent System Operator - New England

REMVEC: Rhode Island, Eastern Massachusetts, Vermont, Energy Control

NEMA: Northeast Massachusetts